

FINANCIAL TIMES



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TUESDAY JUNE 28 1994

White House chief of staff replaced in Clinton shake-up

President Bill Clinton announced he was replacing his White House chief of staff Thomas McLaughlin with Office of Management and Budget director Leon Panetta. McLaughlin, a long-time friend of Clinton, was due to remain in the White House as the senior adviser to the president.

McLaughlin has come under fire for the loose organization of White House staff. Critics have complained he was not tough enough with his staff and with Clinton's opponents.

Kazakhs hit at Moscow over oil: Kazakhstan accused Russia of cutting off most of the republic's oil exports, all but paralysing its most lucrative industry. Page 18

Brazil coffee crop frost pushes up prices: Coffee consumers face further price rises in the autumn if the surge in the coffee market, up 140 per cent so far this year, continues, manufacturers are warned. This followed yesterday's increase of nearly 40 per cent in coffee futures prices to a 74-year high in London. On reports that frost and cold winds had damaged about a quarter of the coffee trees in Brazil, the world's largest producer. Page 18; Details, Page 28

Bosnian fighting intensifies: Bosnian Muslim troops fought fierce artillery duels with Serb fighters in the north of the republic. It was disclosed that a British soldier was killed in an exchange of fire with Serb forces on Sunday near Gorazde. Page 4

Daimler chairman Jürgen Schrempp is expected to be named tomorrow as the next chairman of the management board of Daimler-Benz, German vehicle, aerospace and technology group. Page 19

New hope for Hata: The possibility that the coalition of Tsutomu Hata could return to power grew as Japan's two main opposition groups flourished in their attempt to agree on a new government. Page 9

Close race to go: The Social Democrats and the ruling Christian Democrats are neck-and-neck. Social Democrats both demanded that they be the next government in east Germany's Saxony-Anhalt after the CDU won 37 seats and the SPD 36 in a state election. Page 18

Ford invests \$20m in China: Ford Motor Company of the US is to spend more than \$20m on its first motor components manufacturing investment in China. Page 5

Ukrainian leadership crisis: Ukrainian president Leonid Kravchuk and his prime minister Leonid Kuchma will face each other in a run-off leadership election due on July 10 after they led the inconclusive first round of voting. Page 3

Nigerian democracy wins: Nigerian head of state General Sani Abacha pledged to end military rule once his regime had found the structure for lasting democracy. Page 8

South Africa's financial rand, the country's investment currency, is not likely to be abolished "for some time", finance minister Derek Keye said. Page 8

Afghan air crash: Up to 17 people including three French citizens, died when an Air Ivoire Fokker F27 crashed on approach to Ivory Coast's capital Abidjan.

African white killed by his own bomb: A white South African was killed by a home-made bomb in a park near Johannesburg. Police suspect he may have intended to use it in an attack on a taxi rank used by blacks.

Mint break-in: Thieves broke into the Moscow Mint and stole 443 commemorative gold coins worth 4m roubles (\$23,700).

UNC's first non-white bishop: Pakistan-born Michael Nazir-Ali, 44, general secretary of the Church Missionary Society, has been chosen as Britain's first non-white diocesan bishop. He is to be Bishop of Rochester.

Asian spoon fetches \$45,000: A March wooden spoon used to feed tribesmen during ritual mutilation ceremonies was sold for \$32,200 (\$45,000) at a Sotheby's auction in London.

FT STOCK MARKET INDICES

FT-SE 100: 2,950.0 (22.3)

FT-SE Eurotrack 100: 1,913.43 (-14.81)

FT-SE All Share: 1,652.08 (-65.79)

Market: 20,300.05 (-65.79)

New York Stock: 2,054.10 (-17.16)

Dow Jones Ind Av: 1,554.10 (-44.37)

S&P Composite: 445.37 (-44.27)

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NEWS: THE DELORS SUCCESSION

The EU's unseemly family feud

Lionel Barber tracks the rivalry and division that ended in failure to decide on a successor to Delors as the new Mr Europe



On the evening of December 9 1991, the leaders of western Europe gathered in the Dutch border town of Maastricht for final negotiations on a new treaty on European political and monetary union. Over dinner in Maastricht City Hall, the conversation turned to the future of Jacques Delors, the visionary, volatile Frenchman who had contributed as much as anyone around the table to the cause of European integration. Delors' second term as president of the European Commission was due to expire at the end of 1992. It was time to think about a successor.

"It must be one of us," declared Felipe Gonzalez, Spain's prime minister, to general approval.

From his first month in office, in 1986, Delors had steadily accumulated power. The 1992 Single Market programme, the European Economic Area, the grand design for political and monetary union - all bore his indelible mark. Delors had turned into Mr Europe. Next time, Europe's leaders wanted the Commission president to come from their own ranks.

The president is chosen by unanimous decision of the 12 heads of government of the European Union, meeting in secret session known as the European Council. The Maastricht dinner conversation appeared to seal the chances of one member of this exclusive club - past or present - taking over the top job in Brussels.

But that solemn pledge of solidarity degenerated over the next two and a half years into a family feud that culminated in the debacle in Corfu at the weekend when the UK vetoed the choice of Jean-Luc Dehaene, the Belgian premier. It has also cast the entire process of selecting the president of the European Commission into question.

The story of the Delors succession offers a rare insight into the manner in which Europe's leaders conduct business. It is a tale of rivalry between small and larger states, fear about the preponderance of German power, and the predicament of the UK inside the European Union - a fact underlined by British prime minister John Major's calculation in the early hours of last Saturday morning that isolation among his European partners was preferable to losing the support of Conservative Euro-sceptics at Westminster.

It is also a story about the mental contortions and hesitations of one man: Ruud Lubbers, the youngest and longest-serving Dutch prime minister ever, whose hopes of a new career on the European stage

founded on Chancellor Helmut Kohl's resentment over his attitude to German unification.

At least two leaders present at that Maastricht summit had their ambitions fixed on succeeding Delors. The first was Lubbers, a millionaire who came from a line of Rotterdam industrialists. The Jesuit-educated Lubbers' weak point was a stubborn streak and a self-appointed mission to "stand up to the Germans", says a senior EU diplomat.

The second was Wilfried Martens, a long-serving Belgian prime minister whose enthusiasm for European political integration infuriated Margaret Thatcher, the UK prime minister, in the 1980s. A thoughtful man from Flanders, his chief disadvantage was that he had alienated President François Mitterrand, resisting the French leader's campaign to move the European Parliament full-time from Brussels to Strasbourg.

In the spring of 1992 Chancellor Kohl, still riding high after the unification of Germany, informed Martens that he was the best candidate to head the Commission. Kohl had sent a similar message to Gonzalez the previous year. But Martens guessed correctly that Gonzalez would be unable to leave Madrid without bringing down his Socialist government.

But the summer of 1992 changed everybody's calculations. Danish voters rejected the Maastricht treaty in a referendum, plunging the Union into crisis. Suddenly, Delors did not look so dispensable. Despite mutterings from Major, Delors was re-appointed for a third term, albeit for a cut-down two-year stint ending on January 5 1993.

At that point, EU club rules suggested the successor to Delors - a French socialist - should be a conservative from a small member state. As president of the European People's Party, the umbrella for the Christian Democrats, Martens looked well-placed. He had the right background (the Low Countries), and he could count on the support of Lubbers, his most obvious rival.

"Mr Lubbers always defended my candidature," says Martens. "He said: I am not a candidate if you are a candidate." The choice of the European People's Party, the umbrella for the Christian Democrats, Martens looked well-placed. He had the right background (the Low Countries), and he could count on the support of Lubbers, his most obvious rival.

Meanwhile, Sir Leon Brittan, chief EU trade negotiator, had been thinking of making a run for the post for some months and was formally asked to enter the race during a meeting with Major in Downing Street in the spring of 1993. The Brittan candidacy, though clearly a long-shot, appeared to offer the UK a bargaining chip

in the coming negotiations.

By the autumn of 1993, it was clear that Martens' chances of succeeding Delors were ebbing away. He had resigned as premier a year earlier, his energy sapped after more than 11 years in office juggling the Flemish and French factions in a stream of coalition governments. His successor was his former chief of staff, a little-known Flemish politician by the name of Jean-Luc Dehaene.

Dehaene's political career advanced under the trade union wing of the Christian Democrats. He was known as "the fixer", "the plumber" or "the carthorse". Despite his vulgar language, scruffy donkey jackets, and greasy hair, Dehaene was widely recognised as the power behind the premiership in the late 1980s.

On July 1 1993 Belgium took over the rotating EU presidency from Denmark. The prospects were poor: the Maastricht treaty was still unratified in the UK, and the German Constitutional Court had still to pronounce its verdict on it.

Divisions inside the Union were emerging over world trade talks under the General Agreement on Tariffs and Trade. On August 2 the European exchange rate mechanism collapsed under a wave of speculation against weaker currencies, forcing members to create a de facto floating exchange rate system.

For Dehaene, the idea of a run for the Commission presidency could not have been more remote. His coalition government remained shaky. Labour unrest threatened. There were calls to abandon the policy of shadowing the D-Mark, a move which would have jeopardised Belgium's anti-inflation policy.

The "plumber" pulled out his tool-box and produced plans for a "social pact" - an agreement between government, employers and trade unions which amounted to Belgium's most ambitious austerity programme since the second world war.

Watching events in Belgium with interest was Chancellor Kohl. His favoured candidate, Martens, had failed to win the support of the Belgian government and Lubbers was another to him. The only candidate on offer was Sir Leon, whose free trade views and British nationality were unacceptable to France, Germany's main partner.

A senior German official says that Kohl was soon impressed with Dehaene's down-to-earth manner, his energy and his political skills. "The Belgians are the artists of self-control," recalls a participant. "He sat perfectly still and let the others run out of steam until they realised there was no other answer (to Frankfurt). That takes a lot of nerve."

Kohl was so impressed that he asked Dehaene why he had not thought of putting himself forward as a candidate to suc-

ceed Delors. The Belgian premier was stunned. A friend recalls that he could not imagine that he was in the same league as Delors. His initial response was to employ his favourite weapon: silence.

The German approach was the result of prior consultation with the French President Mitterrand had already agreed with Chancellor Kohl that, after Delors, it was a Christian Democrat's turn to head the Commission. Edouard Balladur, the French prime minister, later told French journalists that he had come up with the name of Dehaene.

Around this time, Lubbers talked to Kohl. "He asked me if I was interested in the job. I did not exclude the possibility," recalls the Dutch premier.

"He asked me if I was supporting Mr Martens. We agreed to try to seek a (joint) Christian Democrat candidate."

The conversation ended with a promise to talk things over again in the spring. Lubbers did nothing to encourage the impression he wanted the job, but Kohl may have deliberately introduced Martens' name to Lubbers to see if he could not expect Lubbers' support.

One week before the Brussels

summit, Lubbers delivered a provocative speech in the German town of Münster. He suggested that Germany was exaggerating its role as "pymaster of Europe". He said it was unwise to neglect the interests of smaller member states in a political union. He added that the Dutch guider was just as sound an "anchor" currency as the German mark.

Kohl was furious. He thought Lubbers was underestimating the shift in German public opinion against Maastricht and the single European currency - a shift which threatened to undermine his own historic mission to bind a newly-united Germany into an integrated Europe.

The summit in Brussels on October 29 1993 opened with a torrent of special pleading, with the Spanish and British at their most aggressive.

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Kohl was becoming desperate. He remained committed to Martens, but was pressing his own candidacy privately in European capitals. Yet his public position was that he would declare his intentions only after the Dutch general election on May 5.

Lubbers' position looked all

Kohl to be clear about the Oder-Neisse line - which marked Germany's border with Poland - so as not to "give expectations" to Poland's minority German population.

Kohl said Germany had paid for the last war by losing one third of its territory. He intended to be "100 per cent" clear on the Oder-Neisse line, but the timing of his statement on it would be his own responsibility.

As the dinner broke up, one participant recalls Kohl thundering at Lubbers: "You have not learnt the lessons of history."

On January 10 1994, the date of the Nato summit in Brussels, Lubbers was again asked whether he wanted the Commission job. This time, it was Gonzalez who failed to receive a clear answer. Fearing that Kohl would renew pressure on him to run, Gonzalez issued a statement he had no intention of leaving Madrid and that his first choice was Lubbers.

The next approach came from the French. Again, Lubbers declined to give a firm commitment, citing uncertainty about the upcoming general election in the Netherlands.

Lubbers admits in retrospect that he may have played into the hands of Bonn and Paris by giving the impression that he was not interested in the job. What is more, by this time Sir Leon, exploiting his role in reaching an agreement in the D-Mark world trade talks, was touring Europe's capitals in the first-ever public campaign of the top Brussels job.

Their desire was to select a candidate who would not run the Commission as his own power base as Delors had occasionally appeared to be doing.

In retrospect, it is clear that the French and Germans overplayed their hand. Though there was nothing out of the ordinary about Paris and Bonn reaching a common position, it looked like a *dictat* to the rest of the Union. This impression gained force when officials leaked the name of Dehaene even though the Belgian premier had still not publicly announced his candidacy.

On February 9, Martens visited Dehaene who hinted for the first time that he was thinking about the Commission presidency.

The truth dawned on Martens two weeks later when he visited Hamburg to attend the Christian Democrat congress.

Chancellor Kohl indicated he might be interested in backing Martens to be head of the Christian Democratic grouping in the European Parliament, after the death of Bernard Saenger, Kohl's protégé. Then the Chancellor added: "I don't understand why Dehaene is not a candidate for Commission president: he handled the presidency of the Union so well."

The following day, February 23, Delors paid a visit to Madrid to see Gonzalez. He asked the Spanish premier if he was running.

"In that case, it will be Dehaene," said Delors, to Gonzalez's surprise.

Soon afterwards, word of the Franco-German push for Dehaene was leaked to the *Guardian* newspaper. It looked like a trial balloon to test reaction among the other member states. The Belgian premier remained silent, though by some accounts he had not been forewarned.

By April, Lubbers was becoming desperate. He remained committed to Martens, but was pressing his own candidacy privately in European capitals. Yet his public position was that he would declare his intentions only after the Dutch general election on May 5.

Lubbers began by saying

there were dangers in talking about self-determination and "one German people". It was impossible to unite all the Germans in Europe. He urged that takes a lot of nerve."

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ceed Delors. The Belgian premier was stunned. A friend recalls that he could not imagine that he was in the same league as Delors. His initial response was to employ his favourite weapon: silence.

The setting this time was the Achilleion, a gaudy 19th century palace built for the Empress Elisabeth of Austria.

At a given moment, Dehaene and Lubbers were invited to leave. They were replaced by their deputies - Willy Claes, Belgian foreign minister, and Wim Kok, Dutch finance minister.

Major opened with a presentation on behalf of Sir Leon Brittan. Kok spoke for Lubbers, and Claes for Dehaene.

Papandreu, visibly weak, then surprised everyone by calling for an immediate secret ballot - only the second time in the EU's history that a formal vote has taken place rather than the customary practice of reaching a consensus.

Privately, Lubbers turned bitter about his prospects of winning support from Paris and Bonn, now that he was ready to step down as prime minister.

"They are throwing me away like an old sock," he said.

By this time, France and Germany were increasingly confident of Dehaene's prospects. It seemed only natural for Kohl (accompanied by Balladur) to agree on the Belgian premier as a common candidate when they met in Millhouse to co-ordinate positions before the European Council in Corfu.

Their desire was to select a candidate who would not run the Commission as his own power base as Delors had occasionally appeared to be doing.

Just before midnight, Papandreu retired to bed. The meeting broke up. But within a quarter of an hour, it was reconvened under the chairmanship of Pangalos.

Major sat at the end of the table, well clear of Kohl and Mitterrand. "This is not going to be sorted out tonight," he warned. "I won't agree to Mr Dehaene even if the vote is 11 to one."

Other prime ministers sought to persuade Major to come round, but he was irreconcilable. The job of the president of the European Commission was "one of the most important in the world", he said. "For the umpteenth time, I am not going to support Mr Dehaene." Kohl asked why Kohl was against Lubbers. "I don't have to explain this," said the German Chancellor.

Kohls threatened to walk out.

President Mitterrand, a veteran of more than 20 European Councils, said it was clear that a solution could not be reached quickly. Kohl, who had done so much to promote his protégé Dehaene, looked across the table. "We need new candidates," he sighed.

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the more vulnerable when Peter Sutherland, the Irish head of Gatt and a former EU competition commissioner, announced that he would leave his post at the end of the year. He then hinted he might be interested in the Commission job - only to be disown by the Irish government.

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was replaced by their deputies - Willy Claes, Belgian foreign minister, and Wim Kok, Dutch finance minister.

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With looming elections on its mind, Bonn is expected to be diplomatic in presiding over EU wrangles

Germans likely to take a quiet approach Dublin pressed to give backing for Sutherland

By Quentin Peel in Bonn

The German presidency of the European Union has still not begun, and yet already accusations of German high-handedness are being heard in such capitals as London and The Hague.

The unseemly wrangle at the Corfu summit over a future president of the European Commission was precisely the sort of start that German officials and diplomats were hoping to avoid.

Whether justified or not, the charges about the way Chancellor Helmut Kohl sought to promote the candidacy of Mr Jean-Luc Dehaene, the Belgian premier, against Mr Ruud Lubbers of the Netherlands, were what senior Bonn diplomats had feared would happen.

A rapid acceleration of plans to liberalise the supply of telecommunications infrastructure across the European Union is likely following the Corfu summit.

A consultative document could be published as soon as this August setting firm timetable for liberalisation, despite continued opposition from national telecoms operators fighting the loss of their monopolies.

At Corfu the heads of government gave broad support to the recommendations of the Bangemann group of industry leaders, which called for speedy liberalisation of EU telecoms infrastructures and services.

Mobile, satellite and other business-related services are already open to competition. Union governments agreed last year to set a target date of 1998 for the opening to competition of basic "voice" services, which account for most of the revenue of the telecoms operators.

However, the question of competing infrastructure, as permitted in the UK, was left for decision in 1995 with no prior commitment to liberalisation. The Bangemann group's objectives - to bring forward the decision and secure a commitment to infrastructure competition - were endorsed

When they take the reins of the EU council of ministers on July 1 for the rotating six-month presidency, Bonn's officials and ministers will be bending over backwards to be effective and persuasive, but certainly not pushy.

"We are very conscious of the sensitivity of some of our fellow member states, so we see a particular need to be sober and restrained," a senior diplomat said last week.

It is the coincidence of Germany's marathon election year, with five state elections and a general election in September-October, and the chances of an aggressive and high-handed German presidency are extremely slim.

Mr Klaus Kinkel, the foreign minister, and Mr Günter Rexrodt, the economics minis-

ter - the two most important ministers involved - are fighting a desperate rearguard action to keep their minority Free Democratic Party in parliament at all. Mr Kohl and Mr Theo Waigel, his finance minister, will be delighted to welcome all opportunities for a televised high international profile. But their priorities are all domestic until October 16, the general election day.

"It is one reason Germany has been keen to co-ordinate its presidency with France next year, and then Spain," according to one foreign diplomat. "They are worried that they will get very little started this year."

Another argument against expecting too many fireworks from the next six months is that Germany is anxious not to

alienate electors in Finland, Norway and Sweden, the three future member states that still have to hold referendums to ratify their accession treaties. Thus any talk of sweeping institutional reforms at the forthcoming 1996 conference is being firmly discouraged.

In spite of that, the ministers have been working hard to draw up a clear programme of EU priorities, which Mr Kinkel will spell out to the German Bundestag tomorrow.

The first is simply trying to make the Maastricht treaty work. That means, in particular, putting the reformed relationship between the newly elected European parliament and the council of ministers on a good working basis. Germany is determined to take the parliament seriously.

Another argument against

That is one important reason why Mr Kohl wants to agree on a candidate for the European Commission before July 16 - when that person is supposed to address the parliament in Strasbourg for the first time. It is also why he pushed hard in Corfu to have parliamentary representatives fully involved in the working group

being firmly discouraged.

In spite of that, the ministers have been working hard to draw up a clear programme of EU priorities, which Mr Kinkel will spell out to the German Bundestag tomorrow.

The first is simply trying to

make the Maastricht treaty work. That means, in particular, putting the reformed relationship between the newly elected European parliament and the council of ministers on a good working basis. Germany is determined to take the parliament seriously.

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Mr Waigel has already promised to be a hard financial task master in fixing next year's EU budget.

and Mr Kinkel will be making every effort to ensure that EU policy is pushed as much by other member states as by themselves.

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Mr John Bruton, leader of the opposition Fine Gael party, is to table an emergency motion in parliament today in an effort to force the government's hand on the issue.

"There has to be a way of re-engaging Britain with Europe," Mr Bruton said yesterday. "This is Europe's biggest problem now. If Britain moves further away from Europe, Ireland stands to lose the most because of our trade dependence. Peter Sutherland is someone who can bridge that gap."

"He is a committed European but one who can speak to the British in terms which does not provoke their prejudices."

Mr Sutherland was a former attorney-general in a Fine Gael-led government in the 1980s, and a former EU competition commissioner. He would have to be a commissioner to be eligible for the presidency post and the present Fianna Fail-Labour coalition government has insisted that it has no intention of replacing Mr Padraig Flynn, Ireland's commissioner, who holds the Social Affairs portfolio in Brussels.

Ms Mary Harney, leader of the opposition Progressive Democrats party, which is also backing Mr Sutherland, said yesterday: "There is no country blocking Mr Sutherland except his own. There is nobody against him except the Irish government which is a crazy situation."

Plans for telecoms infrastructure gather pace

By Emma Tucker in Brussels and Andrew Adonis in London

A rapid acceleration of plans to liberalise the supply of telecommunications infrastructure across the European Union is likely following the Corfu summit.

A consultative document could be published as soon as this August setting firm timetable for liberalisation, despite continued opposition from national telecoms operators fighting the loss of their monopolies.

At Corfu the heads of government gave broad support to the recommendations of the Bangemann group of industry leaders, which called for speedy liberalisation of EU telecoms infrastructures and services.

Mobile, satellite and other business-related services are already open to competition. Union governments agreed last year to set a target date of 1998 for the opening to competition of basic "voice" services, which account for most of the revenue of the telecoms operators.

However, the question of competing infrastructure, as permitted in the UK, was left for decision in 1995 with no prior commitment to liberalisation. The Bangemann group's objectives - to bring forward the decision and secure a commitment to infrastructure competition - were endorsed

by the heads of government.

A senior commission official said: "To follow up the recommendations of the Bangemann group, there is a need for something shorter and punchier in addition to the green paper. We need a target date for infrastructure liberalisation."

The most favoured date appears to be 1998, to coincide with the liberalisation of telecoms services. However, senior officials in the Commission's telecoms directorate want to see immediate competition for infrastructure to supply services - such as private corporate networks - already open to competition.

Given the proximity of January 1998, they believe that such a move would encourage new operators to build infrastructure immediately capable of extension or adaptation as competition is extended to public "voice" services.

They are attracted to the competitive potential of radio and microwave technology and existing cable television networks. The extent of cable networks varies widely across the EU, but the conversion of cable systems could bring early nationwide competition in Germany, Ireland and the Benelux states.

National operators in France, Italy and Germany believe the process towards liberalisation is moving too fast. Consultations on the

mobile telecoms green paper in Brussels earlier this month attracted opposition from France Telecom, Deutsche Telekom and Stet, the Italian state company, to the pace of planned liberalisation.

The companies asked the

Commission to wait until it published plans for infrastructure liberalisation across the industry. "Their objections just amount to more prevarication," said the Commission official.

Backing Brussels' move to

push forward decisively with liberalisation, EU heads of government agreed that member states should create a new ministerial post to co-ordinate all aspects of telecoms development: political, financial and regulatory.

The summit also agreed that the Commission should establish a regulatory framework, concerned with access to markets, compatibility between networks, intellectual property rights, data protection and copyright.

Kravchuk faces run-off poll against Kuchma

By Chrystia Freeland in Kiev

Mr Leonid Kravchuk, the Ukrainian president, and Mr Leonid Kuchma, the former prime minister, will face each other in a run-off election scheduled for July 10 to select the country's next leader, officials said yesterday.

Preliminary returns from across Ukraine suggest that the two men are clearly ahead of the five other presidential candidates, but neither obtained the outright majority required for victory in the first round.

While Mr Kravchuk and Mr Kuchma will return to the campaign trail to continue the fight over the two main issues in Ukraine - national sovereignty and the economy - important changes are expected in the government.

In a move criticised by Mr Kuchma, the president and parliament approved a new prime minister, Mr Vitali Masol, before the election.

Mr Masol, like Mr Kravchuk, was a Communist party functionary and was expected to continue the Ukrainian government's lacklustre economic performance. But some western diplomats and Ukrainian cabinet ministers now say that Mr Masol has undergone a conversion to the market and is following the path of Russia's unlikely reformist, Mr Victor Chernomyrdin.

Mr Roman Shpek, Ukraine's reformist minister for the economy, said the prime minister had asked him to stay on. Senior Ukrainian officials predict that when Mr Masol asks parliament to approve a new cabinet later this week, other reformists will be appointed and opponents of change will be sacked.

In what some observers view as an 11th-hour effort to burnish Mr Kravchuk's economic track record, Ukrainian officials say that the government will ask parliament this week to approve a number of progressive laws, including price liberalisation and the abolition of the country's fixed exchange rate system.

Sunday's vote underscored

deepening regional divisions. Mr Kuchma, who was a director of the former Soviet Union's largest missile factory and who promised to bring law and order to Ukraine, improve links with Russia and boost economic performance, won a landslide in the mainly Russian-speaking eastern Ukraine and the separatist Crimean peninsula, taking up 80 per cent of the vote.

Mr Kravchuk, who sought to position himself as the only candidate able to preserve stability and national unity, won more than 40 per cent of the vote in the less populist, but fiercely nationalist, west of the country.

Results are more sparse from the Ukrainian heartland, but

Leонид Кравчук: fighting to stay on as president

Mr Kravchuk's economic track record, Ukrainian officials say that the government will ask parliament this week to approve a number of progressive laws, including price liberalisation and the abolition of the country's fixed exchange rate system.

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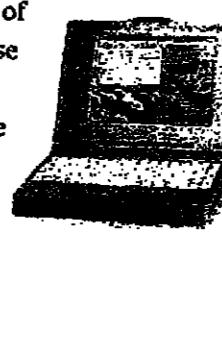
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NEWS: EUROPE

Protest grows over Lisbon bridge toll

By Peter Wise in Lisbon and
Jimmy Burns in London

Portugal's centre-right government is facing a growing campaign of civil disobedience in protest at a 50 per cent rise in the toll for crossing the April 25 suspension bridge over the Tagus river in Lisbon.

The protests, which continued for the eighth consecutive day yesterday, are fuelling controversy over the award of a Esc180m (770m) contract to build a second bridge in Lisbon to a consortium led by Trafalgar House of the UK.

Riot police intervened on Friday to lift an 11-hour blockade mounted by angry lorry drivers across the only bridge linking Lisbon with southern Portugal. Many commuters continued the revolt yesterday by refusing to pay the toll, honking their horns and paying in large notes or with bags of small coins.

The opposition Socialist Party (PS) called on Mr Joaquim Ferreira do Amaral, pub-

lic works minister, to answer questions in parliament on the toll increase and the award of the contract for the new bridge.

Mr Jorge Sampaio, socialist mayor of Lisbon, yesterday urged the government to suspend the increase in the toll. The bridge is crossed by more than 110,000 vehicles a day.

The government said the rise in the toll for a two-way crossing to Esc150 for cars and Esc720 for lorries was needed to help finance the building of the second bridge and a Esc12bn railway crossing under the existing bridge.

The civil disobedience campaign against the government has fuelled a public row between Trafalgar House and the French company Bouygues whose consortium lost a bid to build the second bridge.

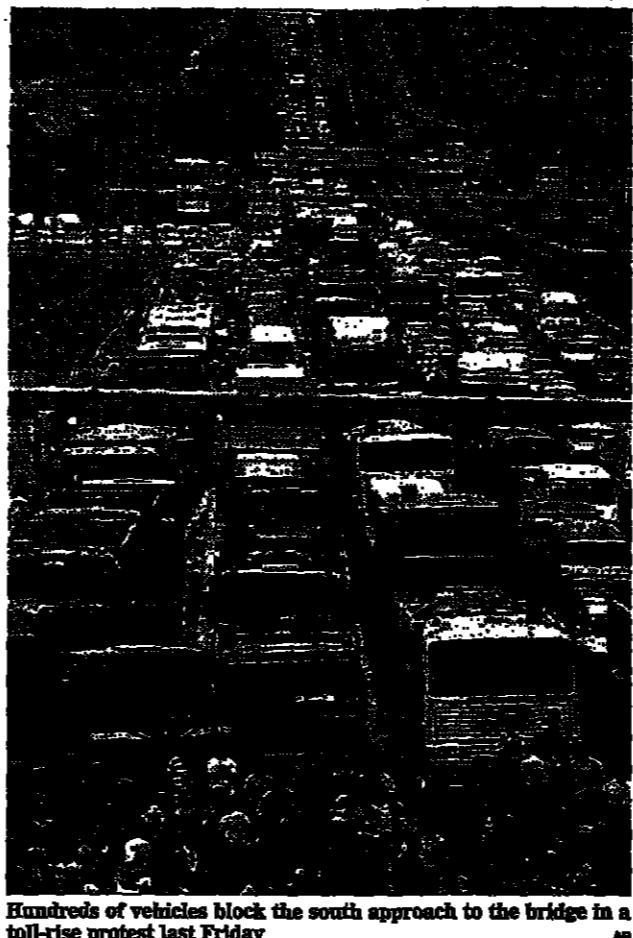
Bouygues claimed yesterday that its offer involved a lower toll price for the second bridge. "We proposed the cheapest toll possible because we realised it could be a very political issue,"

a senior Bouygues manager said yesterday. The company is still hoping that the government will rescind its decision.

Mr Ferreira do Amaral has told Bouygues that the decision to award the contract to Trafalgar House group was based entirely on the recommendations of independent experts who studied the two groups' proposals for six months. A Portuguese government official said the deadline for Bouygues to take judicial action over the decision had passed.

Mr Joao Morais Leitao, a Portuguese lawyer representing the Trafalgar House consortium, said: "The fact that the Bouygues group has decided not to present a claim against the award in my mind clearly shows that they do not have grounds for making such a claim."

He said negotiations on the technical aspects of the new bridge were the first to be completed and were closed by both bidders in January.



Hundreds of vehicles block the south approach to the bridge in a toll protest last Friday

SPD ready to join Kohl on postal privatisation

By Michael Lindemann in Bonn

Germany's opposition Social Democrat party said yesterday it was likely to support a crucial vote to change the constitution and clear the way for the sale of the postal and telecommunications service, the country's largest privatisation.

Mr Hans Gottfried Bernatz, the SPD telecommunications spokesman, said the party leadership was due to endorse the privatisation plans at a meeting last night, overriding objections from the German Postal Union (DPG).

Chancellor Helmut Kohl's government needs a two-thirds majority in the Bundestag, or lower house of parliament, tomorrow - days before the summer recess - so that the constitution can be changed and the privatisation can go ahead.

If the change is approved, the state-owned postal and telecommunications service which employs 670,000 people will be turned into three joint stock companies on January 1, 1995: Deutsche Telekom, Post and Postbank, the post office's banking arm.

Telekom, the first of the three likely to be fully privatised, wants to offer 30 per cent of its capital to the stock market in 1996. The SPD has said it will back privatisation if money can be found to guarantee future pensions payments and other rights.

These safeguards have been mostly agreed but Mr Peter Paterna, the SPD deputy who chaired the parliamentary postal committee which oversaw the legislation, said the package before parliament was a "disaster".

An independent study fore-

casts that the three companies will have to find about DM550m (£14.2m) to cover pensions and other commitments, making it difficult for them to keep up with their international competitors, Mr Paterna said.

He accused the finance ministry of being short-sighted for failing to make more money available.

Burdened with extra liabilities, the share issue price for the companies is now likely to be much lower and the shortfall will have to be financed by the finance ministry anyway, Mr Paterna said.

Meanwhile a series of warning strikes and demonstrations which have interrupted the postal service during the past three weeks were set to continue as talks between management and the DPG remained deadlocked.

The forces of Bosnia's Moslem-led government, who have gained ground in recent fighting, were engaged yesterday in fierce artillery duels with Serb fighters in the north of the republic.

A British soldier was killed in an exchange of fire with Serb troops on Sunday night near the Moslem enclave of Gorazde in eastern Bosnia, the United Nations said yesterday. He was the sixth Briton to

die in the on-going conflict.

The Serbs will today mark one of the most fateful anniversaries in their region's history, and ominous signs that its future is again being decided on the battlefield and not around the negotiating table.

The forces of Bosnia's Moslem-led government, who have gained ground in recent fighting, were engaged yesterday in fierce artillery duels with Serb fighters in the north of the republic.

Mr Radovan Karadzic, the Bosnian Serb leader, said the new peace efforts were doomed because "Serb soldiers are the only ones who draw maps on Bosnian territory".

His remarks may have been directed at a domestic audience on the eve of today's twin anniversary of the battle of Kosovo, when the Serbs were subdued by the Turks in 1389, and the 1914 assassination in Sarajevo which triggered the first world war.

In recent interviews, General Radin Delic, commander of the Bosnian army, has said his army is entering the "liberation phase of the armed struggle".

Commander Eric Chaperon, a UN spokesman, yesterday reported artillery duels of up to 15 rounds a minute, suggesting that the fighting was unusually intense.

According to unconfirmed local media reports, some 6,000 Serb villagers have fled their stronghold in the Mount Ozren area. Croatian radio said 12 Serb settlements had been captured.

The latest fighting is to the south of the Serb land corridor in the Sava River valley, a strip of land that is seen by all sides as crucial to the outcome of the war. The Serbs have vowed to defend the route because it links Belgrade to Serb-held parts of Bosnia and Croatia. Bosnian Moslem leaders believe they can capture several towns in the north which were mostly Moslem before the war.

Croatia, too, hopes that by severing the corridor they would gain the upper hand against Serb forces who have carved out their own state covering a third of Croatian territory.

Lord David Owen, the European Union mediator, said yesterday he was anxious to see talks restarted soon between the Croatian government and the Croatian Serbs.

Serbs mark fateful anniversary

Moslems press Bosnia offensive

By Laura Silber in Belgrade and Bruce Clark in London

Moscow woos foreign investors

By John Lloyd in Moscow

Russia's prime minister yesterday made his strongest bid yet for foreign investment - promising tax holidays and an end to restrictions on capital movements and land ownership.

Speaking to leaders of foreign companies with substantial investment in Russia, Mr Victor Chernomyrdin claimed his package of draft laws - which must still pass through parliament - would improve the meagre investment record by the end of the year.

"For any normal economy it is a sign of improvement when it moves towards a realistic investment policy - and Russia has made the first steps in that direction. Never since the start of 1992 [when economic reform began] have we had such a positive atmosphere so favourable for a normal course of reforms," he told the business group, which is advising Moscow on investment.

Government figures show that foreign investment is weaker than had been thought. Mr Jakov Yurin, the first deputy economics minister, told the gathering that foreign investment had totalled only \$2.7bn (£1.8bn) over the past five years - and would be no more than \$1bn in 1994.

The government also said yesterday there were signs of economic improvement. Inflation would be brought down to below 7 per cent a month by the end of the year - and would fall further to 5 per cent by the middle of next year and to 3 per cent by its end. Mr Sergei Dubynin, the acting finance minister, said:

The lengths to which Mr Chernomyrdin was prepared to go appears to signal a realisation that Russia's maze of regulations and taxes and the growing power of organised crime groups are a powerful disincentive to international capital with other, more stable, developing markets from which to choose. Mr Boris Yeltsin, the president, this week introduced a decree to crack down on organised crime, although parliament argues the decree is unconstitutional.

The measures promised by Mr Chernomyrdin are:

- A five-year income tax holiday for foreign companies;
- An end to restrictions on the movement of capital in and out of the country;
- The right to retain all hard currency earnings from exports;
- No import tax payable on materials used for production;
- A three-year exemption from any changes in tax legislation - seven years if the foreign holding is above \$100,000.

Further drafts shown by Mr Chernomyrdin to business leaders yesterday were plans for the establishment of free economic zones and a new law on foreign investment.

The group is chaired by Michael Reining, chairman of the consulting company Ernst and Young, and includes heads of such companies as ABB Brown Boveri, Coca Cola and United Technologies. The government is also being pressed, according to one western businessman at yesterday's meeting, to create either a new ministry to deal with foreign investment or a series of committees with the power to push through legislation and improve the climate.

Mr Chernomyrdin laid out a long and tempting list of projects in which he wanted foreign participation - such as toll highways, bridges, tunnels and cargo terminals. He said that the government attached particular importance to the development of small and medium-sized business with the aid of foreign partners.

EUROPEAN NEWS DIGEST

Dutch parties fail to agree

An historic attempt to form a Dutch government without the Christian Democrats failed yesterday, creating a chance for outgoing prime minister Ruud Lubbers to return to power despite his party's heavy losses in the May general election. Talks lasting six weeks among the other three main political parties were called off after the parties failed to agree on cuts in the Netherlands' social security system. The right-wing Liberals wanted heavy spending cuts, which were opposed by Labour and left-of-centre D66. The Christian Democrats and their former party have belonged to every Dutch coalition since the first world war and have never been pushed into opposition. Ronald Van de Krol, The Hague

West German inflation at 2.9%

West German consumer prices rose by 0.1 per cent in June from May, taking annual inflation to a provisional 2.9 per cent, the German Federal Statistics Office announced in Wiesbaden yesterday. It is the first time since April 1991 that the headline annual rate of inflation has been below 3 per cent, assuming there is no upward revision. The June figure is the same as that for May, although last month the final figure was revised upwards to 3 per cent. The preliminary inflation figure is based on data from the states of Baden-Wurttemberg, Hessen, North-Rhine Westphalia and Bavaria. Price pressure on rents and services remained but food prices rose, reflecting seasonal factors. David Waller, Frankfurt

Swedish coalition narrows gap

Sweden's right-centre government has narrowed the lead held by the opposition Social Democratic party in the race for the general election on September 18, but still trails by almost 10 percentage points, according to two new opinion polls.

They gave Mr Carl Bildt, the prime minister, some encouragement that a return to economic growth this year would win voters back to his market reform policies despite record unemployment. A poll in the newspaper Svenska Dagbladet showed support for the four coalition parties rising to 40.8 per cent from 39.3 compared to a similar poll in May. Both polls showed Mr Bildt's conservative Moderate party was now more popular than at the 1991 general election. However, the Social Democrats, under Mr Ingvar Carlsson, remain clear favourites to form the next government. Although the party slipped by 1.2 percentage points to 49.5 per cent in one poll, in the business daily Dagens Industri, it held steady at 50.4 per cent in the Svenska Dagbladet poll. Much hangs on which small parties overcome the 4 per cent barrier required to get into parliament. The Christian Democrats, coalition members, are hovering around 4 per cent. Hugh Corrigan, Stockholm

Local polls blow for Berlusconi

Italy's prime minister Silvio Berlusconi suffered his first electoral setback when opposition candidates won several regional polls yesterday showed yesterday. His opponents won weekend run-off votes for mayors, provincial presidents and a regional council. The results of elections in 137 smaller cities were issued as the Senate president warned that new national elections could become necessary if the opposition used its slight majority in the upper house to block legislation. However, political analysts said the significance of the polls was muted because of the low turnout, with only about half of the 5m eligible voters casting ballots. Reuter, Rome

Robert Mauthner

Robert Mauthner, diplomatic editor of the Financial Times, who died last month, has been named a chevalier in the French Ordre National du Merite by President Francois Mitterrand. A service of thanksgiving for the life of Robert Mauthner will be held at noon tomorrow in St Bride's Church, Fleet Street, London.

ECONOMIC WATCH

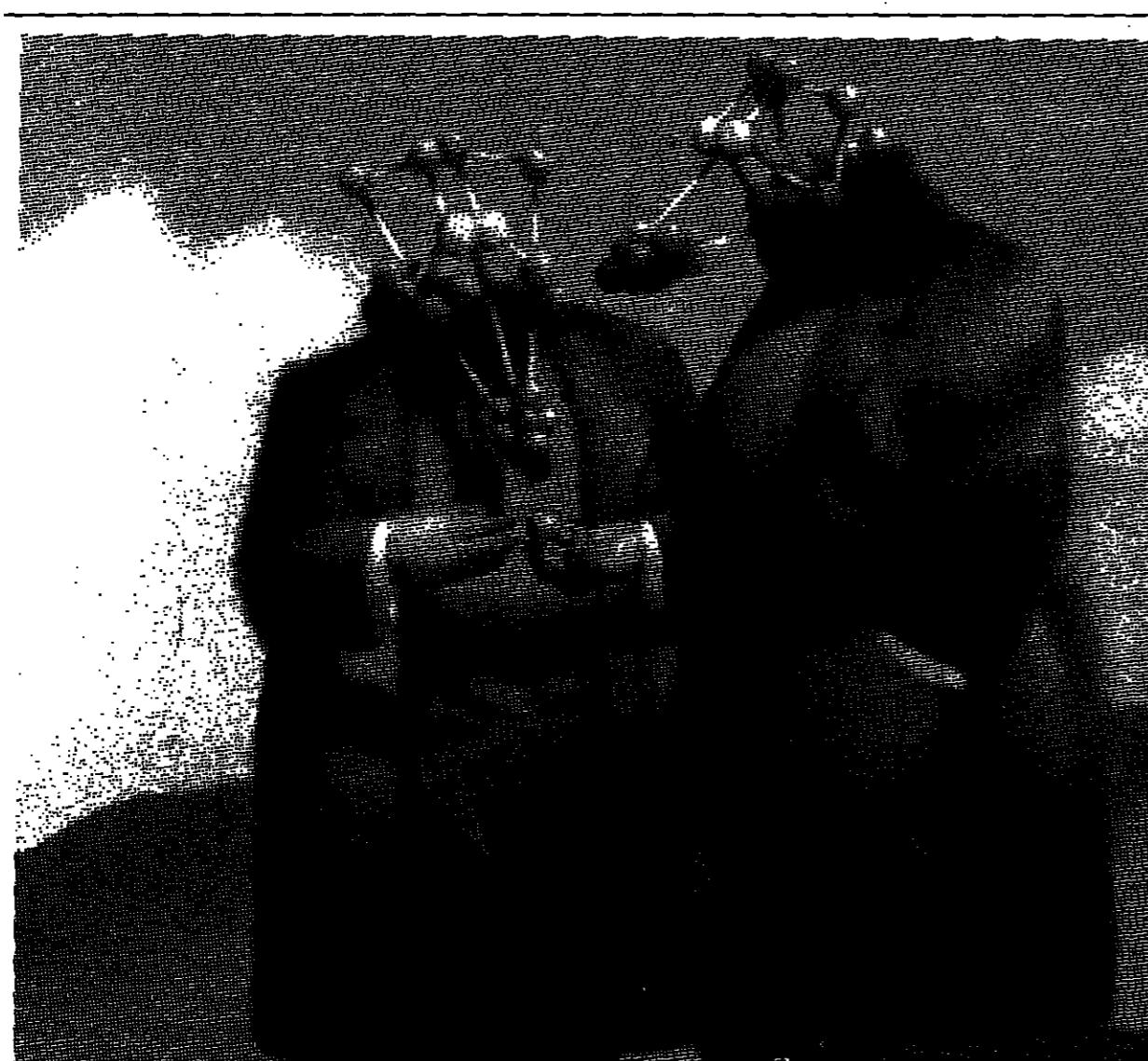
Danish wholesale prices jump

Wholesale prices in Denmark jumped 0.6 per cent in May from April, and commodity prices rose 0.8 per cent. Wholesale prices had posted an 0.1 per cent monthly rise in April. Economists in Copenhagen said the increases were higher than expected but were unlikely to push consumer prices over forecast levels. Danish consumer prices for May released on June 20 showed an 0.4 per cent monthly and 1.9 per cent year-on-year rise, slightly lower than average market expectations. The Danish government has forecast consumer prices will rise 2.0 per cent this year and 2.2 per cent in 1995.

French economic growth in the second quarter was healthy, according to Mr Jean-Claude Trichet, Bank of France governor. He was responding to a question on the bank's latest monthly survey of 12,000 companies. Mr Trichet said the economy had "all the ingredients" for the growth to be "durable and provide sound employment". Inflation would be "2 per cent or less this year and in the years to come".

Mr Eduardo Cairola, Portuguese finance minister, said unemployment would not improve until Portugal's recession-hit economy resumed an annual growth rate of at least 2 per cent. The government does not expect this to happen until 1995.

Italian wage inflation stood at an annual 2.5 per cent in May, the same level as in April. The May figure compares with an annual growth of 4.1 per cent in consumer prices the same month. Industrial producer prices rose 3 per cent in the year to April.



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NEWS: WORLD TRADE

US giant signs joint ventures with two components makers

Ford plans \$50m China investment

By Tony Walker in Beijing

Ford Motor Company is to spend more than \$50m (£33m) on its first motor components manufacturing investment in China.

It said yesterday it had signed joint venture agreements with two Chinese components makers, in what it intends to be the first substantive step towards assembling vehicles in China.

The company, which has been relatively slow in comparison with its western rivals in establishing a presence in China, signed agreements with Shanghai companies engaged in producing plastic automotive items such as instrument panels and in making safety glass.

Ford's partners are the Shanghai Automotive Industry Corporation (SAIC) and the Yao Hua Glass Works. Both ventures are expected to get under way this year.

China has told international automotive makers that before they become involved in vehicle assembly in China they must show their commitment by investing in the components sector.

Beijing has placed a freeze on new entrants to vehicle manufacture and assembly

until 1996.

Mr James Paulsen, president of Ford China Operations, said the new partnerships "represent the beginning of our manufacturing presence in this important new market and the chance to show our strengths and commitment".

Ford is negotiating other deals with components makers General Motors and the big Japanese car makers are simultaneously engaged in a similar exercise.

Yen Feng is the largest supplier of automotive trim components in China, while Yao Hua is said to have the highest quality glass fabrication line in China.

Ford, which is in the process of a global reorganisation aimed partly at establishing a much greater manufacturing presence throughout Asia, is also investigating electronics, engine management, cooling and air conditioning systems as other potential areas for collaboration with Chinese enterprises.

Ford officials declined to give a breakdown of the \$50m investment between the two ventures. Both agreements are subject to final approval by the Chinese government. Ford is taking a 51 per cent stake in both ventures.

Brown in Brazil to boost US business

By Nancy Dunn in São Paulo

Mr Ron Brown, the US commerce secretary, yesterday opened a \$2m (£1.3m) American commerce centre in São Paulo, Brazil, and sought support for a \$700m air traffic contract which is being contested by Thompson-Alcatel of France.

Raytheon of the US is vying for the contract, designed to protect the Amazon through a combination of anti-drug and air traffic control network systems together with environmental monitoring systems.

Mr Brown is on a high-profile trade mission accompanied by 22 executives from US companies, several of which are chasing lucrative contracts in the region.

Mr Brown spoke of the "vital and growing" importance to the US of trade with Latin America, which, if current trends continue, will one day overtake Europe as the US's main trading partners.

Foreign investors, notably US companies, have been eyeing Brazil's vast consumer markets and undeveloped infrastructure. "There are as many consumers (in the city of) São Paulo alone as in the whole of Argentina," said a representative of a US telecommunications company.

Mr Brown yesterday extolled the virtues of his department's emerging markets programme, under which the US is focusing on resources and attention on a variety of projects in Brazil, Mexico, China and several other countries.

Emphasising an often stated commitment to raise living standards in these countries, Mr Brown visited a community sports centre sponsored by Xerox Corp in a Rio slum.

Mr Arthur Pilzer, the vice-president for business development, who is accompanying Mr Brown, earlier announced that the Export-Import Bank of the US (Eximbank) is ready to lend money to Brazilian state-owned companies.

"We view Brazil as a market we could do a lot of business in within a few years," said Mr Pilzer, who is accompanying Mr Brown on the trade mission to Brazil, Argentina and Chile.

The Eximbank has not lent Brazil or its state-owned companies money for at least eight years but has extended between \$30m and \$50m to Brazilian private companies, primarily banks, over the last two years, as the country has begun to normalise its international obligations.

"Lent to state-owned companies will be contingent on Brazil going back to the Paris Club and paying all of its rescheduled debt," Mr Pilzer said. Brazil still has not yet rescheduled \$30m in loans, originally extended to Transbrasil, a privately owned airline.

New gas turbine 'most efficient'

Westinghouse Electric of the US has raised the temperature in the highly-competitive power station market by launching a new gas turbine claimed to be the world's largest and most efficient, writes Andrew Baxter in London.

The 230MW turbine creates a challenge for rivals in the power generating equipment industry. Customers are looking for larger gas turbines and can save millions of dollars of fuel costs through greater thermal efficiency. The US group's new turbine, the 501G, is designed to serve markets which require electricity at 60 hertz (cycles) - North America and parts of Asia. With a steam turbine added to create a combined-cycle system, the turbine is expected to provide a net efficiency of 58 per cent.

The Westinghouse turbine was developed in collaboration with its technology partners Mitsubishi Heavy Industries of Japan and FiatAvio of Italy. Westinghouse and Mitsubishi will both make the 501G, with the US company using its North American manufacturing network and MHI its Takasago works. Both expect to ship the first machines in 1996.

Belgians in Oman deal

Tractebel, the Belgian energy and industrial holding company, and a consortium of Omanis companies have received a \$213m contract to build and operate a 90-megawatt power station in Oman, AP-DJ reports from Oman.

Tractebel and the Omanis will provide 60 per cent of the capital for the project, a gas-fired power station 190km south of Muscat, the Oman capital.

Oman intends to raise the remaining capital by floating shares in the company to Omani nationals and Gulf Co-operation Council partners, Saudi Arabia, Kuwait, the United Arab Emirates, Bahrain, Oman and Qatar.

Argentine gas pipe contract

Tenneco Gas International and the US Overseas Private Investment Corporation have signed a protocol agreement providing for financing and political risk insurance by OPIC for a proposed 600km pipeline linking Argentine gas reserves to Chile, AP-DJ reports from New York.

Tenneco Gas has a 25 per cent interest in a consortium that has been selected to design, construct, own and operate a transmission line running from the Neuquén gas fields in Argentina to Santiago, Chile.

Negotiators from China and members of the General Agreement on Tariffs and Trade meet in Geneva today for what promises to mark the start of a critical stage in the seven-year-old talks on Beijing's application to rejoin the organisation.

The four-day meeting is the first since US President Bill Clinton ended uncertainty about China's position in the world trade system this month by renewing Most Favoured Nation treatment of its exports to the US and "de-linking" trade and human rights.

Mr Clinton's decision has lifted a cloud over the Geneva talks. Mr Long Yongtu, China's Gatt negotiator, who has visited Washington and Brussels in advance of this week's meeting, said he was satisfied with his meetings in both places.

He said contacts with US negotiators were "the most positive and fruitful" for two years - an assessment shared by US officials. They applauded China for its recent commitment to preparing itself for membership of Gatt, from which it withdrew in 1990.

The hope now is that the way has been cleared for faster progress in resolving outstanding issues. "There is movement and a will on all sides to press ahead with serious work," said one official in Geneva.

But though all the main Gatt countries say they want to admit China, some question whether it will be possible this year, in time to meet Beijing's

goal of becoming a founder member of the World Trade Organisation, which is due to succeed Gatt.

That would require broad agreement by late autumn on formal accession terms. However, officials closely involved in the talks stress that formidable obstacles have still to be overcome. "I think it is going to be very difficult for the Chinese to make it in time," said a European official.

There are also differences between Washington and Brussels over how far Gatt should go to accommodate China's difficulties in meeting its rules immediately.

The US wants Beijing to accept all Gatt obligations on entry, and to eliminate in particular about 400 specified non-tariff barriers. The European Union is taking a more flexible line, though it has reserved the right to impose selective safeguards on certain imports until

China is fully integrated into the Gatt system.

Mr Long said his government was seeking a "package deal" in the negotiations and indicated it would press for transitional arrangements which would allow it to conform with Gatt rules over time.

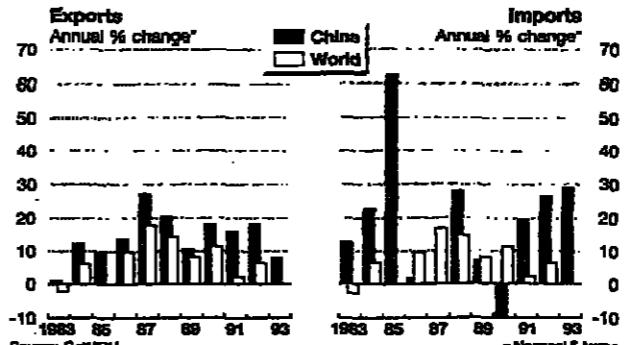
He acknowledged that a gap remained on the transition issue. "This is something we have to work on," he said.

"Without agreement on transitional arrangements China may not get into Gatt for 5-10 years, and we assume this is not the wish of the US."

"The bulk of American and European demands are in line with China's economic reforms. There is no basic disagreement on China becoming a full-fledged market economy. The question is how quickly China should do it."

"China's economic reforms were a gradual process, and we can't for the sake of getting

China trade



views of all the main participants, including the US, the EU and Japan.

In a covering letter, Mr Girard says the document - which is not intended as a draft protocol for China's eventual accession - is not prescriptive, but should be regarded as the basis for discussion.

However, some officials close to the talks described Mr Girard's approach as "maximalist" and said it appeared to set tougher conditions for China's accession than some Gatt members considered appropriate.

As well as the removal of non-tariff barriers, negotiators

in Geneva say the most obstinate questions still to be resolved are:

- Lack of transparency in China's trade regulations and "hidden" quotas on various categories of imports.
- Dismantling of China's tariffs, for which a timetable must be negotiated and set out alongside the planned accession protocol.

- The uniform application of Gatt obligations, in a country where regulations and the speed of liberalisation vary widely between regions.

- Extension of national treatment to foreign companies and, in particular, access to China's market for foreign providers of services such as banking and insurance.

- Intellectual property rights, an issue on which China has been criticised because of widespread piracy of western entertainment software.

- A safeguards clause against sudden surges of Chinese exports, especially textiles.

Negotiations in Geneva were cautious yesterday about the prospects for breakthroughs on these issues this week, while Chinese officials have acknowledged that there will have to be tough bargaining against a tight timetable.

Beijing is preparing for another session in late July and will send a large team back to Geneva to negotiate through September, if necessary. "As long as the participants have the political will, we can finish the negotiations in time," said Mr Long.

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Senate works on latest draft that would cover 95% of population by 2000

Fresh US healthcare compromise

By George Graham
In Washington

The US Senate finance committee yesterday began work on a possible compromise bill on healthcare reform, as arguments swirled over what level of coverage would meet President Bill Clinton's demand for a universal health system.

Mr Clinton has already dismissed as inadequate proposals that would have covered only 91 per cent of the population, but the White House yesterday withheld its first from a new draft prepared by Senator Daniel Patrick Moynihan, chairman of the Senate finance committee, that would set a target of taking care of 95 per cent of the population by the year 2000.

Mr Moynihan was due to present his draft to the committee in a closed session yesterday afternoon, amid a



Moynihan: due to present draft

mounting sense of alarm in Washington that time is running out for completing a bill before Congress breaks up.

Like proposals floated by some moderate Republicans and conservative Democrats, the Moynihan plan would eliminate one of the most impor-

tant but also most controversial components of Mr Clinton's comprehensive reform: the requirement that employers provide health insurance to all of their workers and pay for 80 per cent of its cost.

This employer mandate is flatly rejected by almost all Republicans, making it virtually impossible to pass, at least in the Senate, where procedural rules allow a minority to block any action.

The alternative of obliging individuals to buy health insurance, just as they must buy car insurance, arouses little enthusiasm among Republicans; many can already imagine the slogan in this autumn's election campaign: "We wanted to make you with employer provide you with health insurance, but the Republicans wanted you to pay instead."

In order to finesse Mr Clinton's demand for universal coverage, Mr Moynihan would establish a National Health Care Commission if 95 per cent

individual mandates, and instead rely on incentives to companies which do provide insurance to their workers. Low wage businesses that pay 80 per cent of their employees' health costs would receive cash subsidies from the government, while small companies paying at least 50 per cent of their employees' costs would be eligible to enrol in the Federal Employees Health Benefits Program, a flexible and generally well-regarded scheme which currently covers most government workers.

This programme offers federal employees a menu of different private sector health plans, with an "open season" once a year in which they can switch from one plan to another.

In order to finesse Mr Clinton's demand for universal coverage, Mr Moynihan would establish a National Health Care Commission if 95 per cent

of the population does not have insurance by the year 2000. Congress would be required to act by a specified deadline on the commission's recommendations, which would take effect automatically if Congress did nothing.

Mr Moynihan's scheme is similar in many respects to a plan drafted by a group of centrist Republicans and Democrats on the finance committee, and it was welcomed by Senator John Chafee, one of the authors of that plan and one of the principal Republican spokesmen on healthcare.

White House officials yesterday welcomed the Moynihan proposals as a sign of progress, and pointedly refrained from criticising its goal of 95 per cent coverage.

"We didn't put a number on it. Universal is a plan that covers everybody," said Ms Dee Dee Myers, the White House press secretary.

because they felt they had been asked as an afterthought.

The conference, due to be addressed late yesterday by Mr Clinton, was billed by the White House as an attempt to refocus attention on issues such as sustainable development, responses to internal conflicts, support for democracy and human rights, and enhancing bilateral trade and investment ties.

But the idea of an occasional gathering of the great and the good has drawn criticism as being no substitute for continuous attention to the continent's problems. "It is the typical Clinton method: you get 150 of the brightest minds you can find into the same room, and come up with the lowest, most devoted advocacy."

Several experts who had been told they would be asked did not receive invitations, and most members of the congressional black caucus stayed away, partly in protest at the administration's policy towards Haiti, and partly

challenging project since the Marshall Plan". Mr Lake

warned the US's willingness to get involved was constrained by lack of budget resources and by the US public's doubts about overseas intervention.

Although Mr Lake acknowledged that genocide had taken place in Rwanda - a question on which the State Department has equivocated, to the outrage of human rights groups - he offered little prospect of future US action.

With the end of the cold war and South Africa's transition to democracy, as well as the unhappy experience of humanitarian intervention in Somalia, the US has been pulling back from Africa.

The Central Intelligence Agency, for example, plans to close 15 stations in Africa, which it says existed not to gather information about Africa but to monitor and recruit eastern bloc officials.

WORLD CUP

Jack's armies mass for battle

Ireland plan to add another chapter to their soccer legend, writes Peter Berlin



Jack Charlton, the

Irish manager of the

Irish World Cup

team, commands two armies in the US. The first comprises 22 fit, competitive young men and a carefully organised support team of physiotherapists, shirt washers, press officers and so on. His other army is a huge, good-humoured rabble.

Jack's two armies join forces again today, when Ireland play Norway at Giants Stadium, New Jersey, in the last of their first-round Group E matches. With Group E almost exactly evenly poised, it is make-or-break day for Ireland, as well as for Norway and for Italy and Mexico, who clash in the other Group E game, in Washington.

In New Jersey 10 days ago, Jack's players overpowered Italy while his fans outnumbered and outshone the Italian fans. In Orlando last Friday, Jack's men seemed stunned by the heat and humidity. The players were caught by the pace of Mexico and the supporters surprised by the number and voice of the Mexican fans.

Regardless of what happens to the team, the Irish fans will go home with a tall tale or two to tell. The supposedly unsophisticated Irish have already outplayed the aristocrats of Italy.

And a lot of the fans who say they don't care if Jack's team wins or loses know by heart all the possible permutations of quarter-final and semi-final matches in which Ireland might play. But first they have to win or draw today.

Anyway, the secret is out. After the opening win against Italy, it dawned on a lot of people that this Irish team was something more than the collection of over-achieving scuffers who had clawed their way to the quarter-finals in Italy four years ago.

Charlton has been able to add the mid-field power of Roy Keane and the defensive pace of Phil Babb to his team. Another youngster, Jason McAteer, has made two impressive appearances as substitute. If there are weaknesses, they are at centre-forward and goalkeeper: the two most important positions on any team.

Charlton only brought four attackers along and has only played one at a time, preferring to hold a fifth good mid-fielder rather than a second mediocre striker. This allows him to stick to his strategy of defence in depth and attack on the break. But he has also brought in John Sheridan to orchestrate a more measured passing game.

Ireland's chief weapon used to be the long high ball aimed at the head of Niall Quinn or Tony Cascarino or

John Aldridge. Cascarino and Aldridge remain, but now Ireland's spearhead is speed down the wings, particularly from full backs Terry Phelan and Denis Irwin.

Both are suspended for today's game. This gives Charlton a problem, but also an opportunity. He can give McAteer a start and also pick the most exciting youngster in his squad: Gary Kelly of Leeds. Kelly lacks experience, but where Irwin is fast and Phelan faster, Kelly is fastest.

A lot of Irish fans wish Charlton would pick another Kelly: Alan, the Sheffield United keeper. Many thought that Pat Bonner, having broken an Irish record for caps in warm-up games, would be relegated to the substitutes bench.

Bonner is dependable. He dominates in the air and neither makes basic errors nor indulges in the unnecessary flashiness with which Jorge Campos of Mexico dealt with even straight-forward Irish shots last Friday.

The problem is the perennial one when assessing goalkeepers. Mexico's Luis Garcia beat Bonner with two hard and accurate shots. Might another man have reacted quicker, dived faster, reached further, and perhaps saved a goal? It is impossible to tell. The nagging suspicion remains that Bonner will not reach shots that other goalkeepers in this tournament might save.

Nevertheless, the Irish hold a slight edge today. A draw means they would finish above Norway and at least third in the group.

The temperature has risen in the 30's in New Jersey in the last few days, but it is still cooler than in Orlando. The Norwegians are no more accustomed to heat than Ireland and must do the attacking. The setting is perfect for Ireland to add another chapter to their myth.

Charlton, meanwhile, has been adding to his. He began a running battle with Fifa during the weeks before the World Cup, complaining ceaselessly about the heat and the rules which effectively forbade giving players drinks during play.

During the first two games he would not sit obediently in his seat. He stood on the painted box around it, berated Fifa officials, linesmen and referees, coached players (which is against the rules) and found countless ways to give his players water.

After the Mexican match he again criticised Fifa for forcing his team to play at noon in Florida and refused to answer questions he did not like.

Now he has been suspended from the touchline for "misbehaviour". This need not be a handicap. It might even help.

Players like the way Charlton

stands up for them, and the fans love him for trying to outwit Fifa's pompos officials.

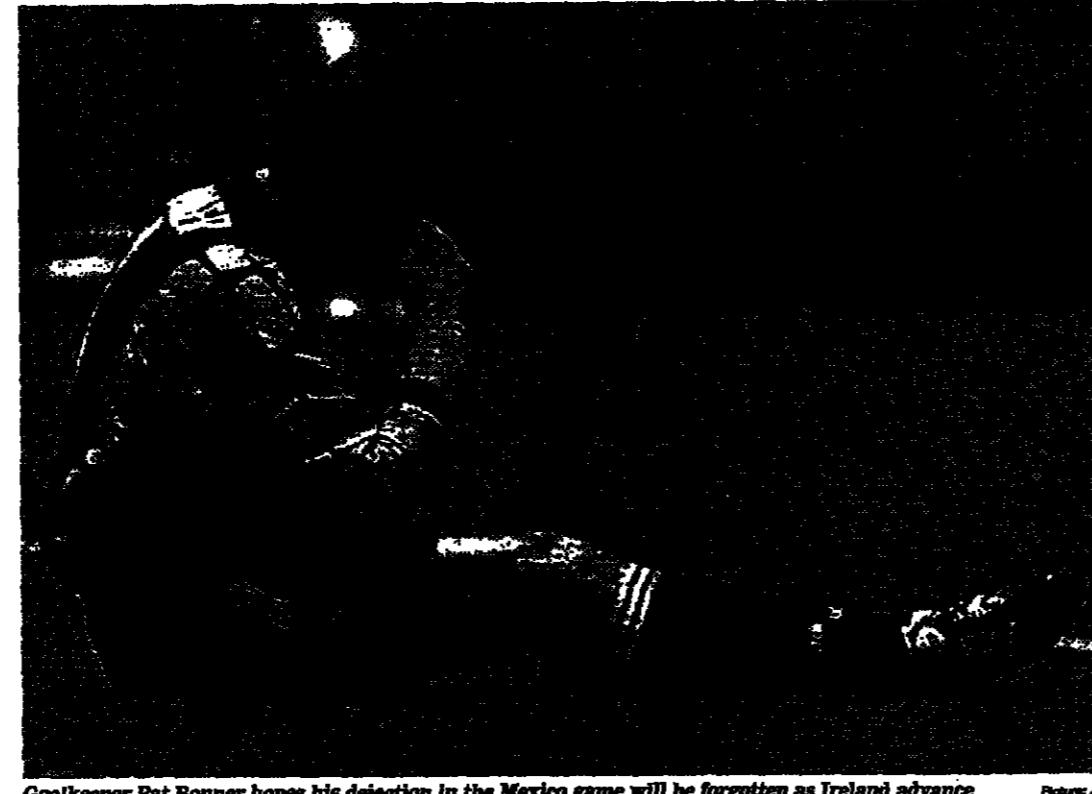
But the fans will not allow Charlton and his team all the fun. They are part of the story, too. Already there are tales to match the myths of Irish bravado which came back from Italy four years ago.

On a flight from Florida last Friday, an Ireland fan told me a tale. The night before the Ireland-Mexico game, he said, a group of fans had found a bar which advertised that it was open all night. Better than a hotel, they thought, and went in. In the early hours the manager said that he was locking up and going home. The fans saw him to the door, locked it, and put a glass on the bar to collect money for the drinks.

The manager called the police. Hearing that European soccer hooligans had captured a bar, the police sent 16 squad cars. They encircled the building. When all the police were armed and in place, an officer was sent to knock on the door. It opened.

An Irish fan put his head out, surveyed the scene, and started singing *Down By the Sea*. One by one the fans trooped out, glasses in hand, singing along. Nobody, said the man who told me the tale, was charged.

For Jack and his lads it has all, so far, been too good to be true.



Goalkeeper Pat Bonner hopes his dejection in the Mexico game will be forgotten as Ireland advance

Italy reshuffle for decisive Group E clash with Mexico

Injury-wracked Italy face a must-win test against Mexico today while Ireland beat Norway to unlock Group E, the World Cup's most closely contested first-round group (see story left).

"It will be a game of life or death," says veteran Mexican striker Hugo Sanchez, who describes the Italians as a powerful team with "a beautiful soccer history".

The Italians have reshuffled their team after injuries to defenders Paolo Maldini and team captain Franco Baresi. In addition, goalkeeper Gianluca Pagliuca was suspended for two games after being ejected from last Thursday's game against Norway.

Baresi may be out for the rest of the tournament after arthroscopic surgery to remove cartilage from his right knee-cap. Alessandro Costacurta will replace him and sweater Luigi Apolloni will play center-half.

Maldini, nursing a sprained right ankle, is doubtful for the game. If he doesn't start, Baggio will captain Italy. Baggio, considered Italy's most imaginative player and the key to the side's attack, was substituted in the game against Norway and failed to impress against Ireland.

Mexico's Luis Alberto Alves hasn't worried that Mexico has never beaten Italy in World Cup play. "History is for museums," he said.

Unfancied Saudis still confident

Holland, a team full of stars, were mightily fancied. Saudi Arabia, contesting their first World Cup finals, were not.

Yet with two Group F matches remaining - Morocco vs Holland and Belgium vs Saudi Arabia, both tomorrow - Saudi Arabia may have a fractionally better chance than Holland of making the second round.

Holland leads the group with six points. Holland and the Saudis have three each, and the same goal difference. But the Saudis lead Holland on goals scored by three to two.

Saudi mid-fielder Fuad Amin predicts that his team will beat the Belgians. "We're going to win," said Amin, who scored the winner in Saturday's 2-1 victory over Morocco and the team's only goal in their 2-1 defeat by Holland. "We represent Saudi soccer and the whole Arab world. God willing, the next game will be a great victory."

A draw against the Saudis

would clinch first place in Group F for Belgium, but their coach, Paul Van Himst, said the team would be playing to win.

Romanian star out for second round

Romanian striker Florin Radu, who scored two goals in his team's victory over Colombia, will miss the second round after picking up his second yellow card in the match against the US on Sunday.

Radu may be out for the rest of the tournament after arthroscopic surgery to remove cartilage from his right knee-cap. Alessandro Costacurta will replace him and sweater Luigi Apolloni will play center-half.

Bucharest is agog. Many celebrants in the Romanian capital said that the win against the US was a tonic for a country plagued by problems as it makes the transformation to a market economy.

"This is a joy for the Romanian people," said unemployed technician Barbu Comanaru, 47. "I don't even care that I don't have a job."

Cameroon seek face-saving win

Cameroon and Russia, both struck by player rebellions, need face-saving Group B wins today. Unfortunately, they are playing each other.

Cameroon - only one point so far in a group that also includes Brazil and Sweden - have a chance of qualifying for the second round if they beat Russia in San Francisco.

Russia - without a point - have only a theoretical chance of advancing but want a win to restore their battered dignity.

"It will be very hard against the Russians," said Cameroon coach Henri Michel. "But if we set our own troubles aside, I think we can win," he said, referring to a continuing squabble between

the two sides.

The remaining first-round schedule

The top two sides from each group, plus the next four best performers, contest the second stage, July 2-6. The quarter-finals will be played on the weekend of July 9-10, in Boston, Dallas, New Jersey, and Los Angeles; and the final on Sunday, July 17 (Los Angeles).

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House may force agency to abandon \$30bn project

Nasa space station at risk

By Jeremy Kahn
in Washington

The House of Representatives could this week move to force the National Aeronautics and Space Administration to abandon its \$30bn (210.3bn) space station project.

The project last year survived by a single vote in the House. The Clinton administration is predicting a more comfortable margin this year, but congressional opponents claim they have the votes to kill the project outright.

The House appropriations sub-committee has proposed cuts of \$240m in Nasa's budget for fiscal 1995, but has left the space station budget intact, at around \$2.1bn. Nasa has requested a total budget of \$14.3bn for 1995.

The sub-committee is instead proposing cuts of \$12m to the space shuttle programme, Nasa's manned space flight project. The shuttle will fly eight missions next year, instead of the scheduled nine, and has postponed or abandoned plans to upgrade some its hardware.

However, in the House vote, which could take place as early as today, opponents to the station are likely to introduce an amendment to kill the planned space station completely.

The amended bill would then go to the Senate, where within the next two weeks, the Senate sub-committee, in its parallel consideration, is likely to recommend cuts of up to \$300m in Nasa's budget.

Mr Daniel Goldin, Nasa administrator, whose agency has taken a 30 per cent budget cut over the past two years, this month pleaded with senators not to slash the Nasa budget again.

But because the quirky Congressional appropriations process forces Nasa to compete for funds with the Department of Veterans' Affairs and the Department of Housing and Urban Development, both of which have large budgetary mandates, Nasa will probably have to bear a heavy burden.

Any reconciliation of the amendment to abandon the station from the House and the proposed cuts of \$300m from the Senate would be likely to mean the end of the space station.

"I don't know how to logically cut and maintain the balance," Mr Goldin said, when pressed by the senators on how Nasa would deal with a worst-case scenario budget of



Nasa fears space shuttles such as this may also be blasted away before blast-off

\$13.7bn. "If we have to go below \$14bn, we could lose either a space station or we could lose a major science mission."

Many on Capitol Hill think losing the space station is exactly what Nasa needs.

A report issued in March by the Congressional Budget Office - Congress's independent budget authority - concluded that Nasa would be unable to keep the space station within budget, and another one issued last year by the General Accounting Office, the government audit agency, reported that Nasa had under-

estimated costs on 25 of its 29 large projects.

There is also an "anti-big science" atmosphere in Congress, where many believe the applications from projects such as the space station are too far removed from everyday reality.

"This space station will cost far more than its sticker price and will continue to displace more cost-effective space research," said Representative Dick Zimmer, a New Jersey Republican who will lead the charge against the station along with Representative Thimothy Roemer, an Indiana Democrat. "It's a case of too much

money for not enough science."

The station will study the effect of gravity on humans, to enable further space exploration, and will undertake a number of micro-biological and medical experiments, with the aim of producing new vaccines.

The station has so far cost around \$10bn and legislators report Nasa's public relations machine is in high gear as the agency attempts to save the space station from being blasted away before it even gets a chance to blast off.

Offer to quit boosts Carpizo's standing

Mexican minister is back, stronger than ever, writes Damian Fraser. But who was he criticising?



MEXICAN ELECTIONS

Mr Jorge Carpizo, Mexico's interior minister, could hardly have predicted the outcome. But in deciding to resign from his post on Friday, and then changing his mind under pressure on Sunday, he appears to have bolstered his position in the government.

He came back to the job after most of the political parties and scores of non-partisan groups pleaded with him to stay. President Carlos Salinas spent two days in talks with him in a finally successful effort to make him withdraw his resignation.

The wide show of support given to Mr Carpizo, respected for his independence and integrity, more authority than other members of the government. Hardline factions in both the governing and the opposition parties may find it more difficult to challenge him, or the Electoral Institute that he presides over, in coming months.

Still, the alarm that greeted Mr Carpizo's initial resignation has underlined the fragile political situation in Mexico, and the temperamental nature of the man who will play the key role in overseeing the elections. That so much seemed to depend on Mr Carpizo and his willingness to stay reflects how much further the government has to go in building credibility for the electoral institutions.

The attempted resignation has further called attention to the division in the ruling party between the reformists and hardliners, which may yet surface again before or after the election.

While Mr Carpizo was ambiguous in giving reasons for his resignation, there seems little doubt that frustration with elements of the governing Institutional Revolutionary party (PRI) played a part.

Mr Carpizo was appointed interior minister in January, 10 days after the Zapatista revolt

in the state of Chiapas, replacing the hardline Mr Jose Patro. The minister reserved his most bitter comments for one political party which he did

not name. "In my job I promised to be impartial in my relations with all the political parties" he said.

"I am beginning not to be respected by one of the parties, given that I am not and cannot be in agreement with multiple acts of some of the sectors of this party."

Within weeks of his appointment Mr Carpizo helped persuade all the main political parties to accept far-reaching democratic reforms, ending the ruling party's control of the electoral apparatus and placing stricter limits on campaign spending. The agreement raised hopes that the election would be relatively free of fraud and that the result would be endorsed by the opposition.

Foreign investment in Mexico reached \$6.45bn in the first five months of the year, an increase of 42.7 per cent over the same period a year earlier, according to the Trade Ministry, Reuter reports from Mexico City.

The figure took total investment during the administration of President Carlos Salinas de Gortari, who took office in December 1988, to \$45.15bn - or twice the target for the six-year term of \$22bn - the ministry said in its monthly report.

But when resigning on Friday, Mr Carpizo denounced those who were obstructing his efforts to implement these democratic reforms.

The upshot that followed his resignation reflected fears that the progress made since January would unravel, and Mexico would face a turbulent and violent presidential election like the one experienced in 1988, when the opposition took to the streets after reports of widespread fraud.

In his resignation letter Mr Carpizo said he had found "numerous people of the most diverse sectors" of Mexican politics "who were only fighting for their interests or of their group without considering what is good for Mexico".

He said: "I have urged society and the government that we all work together exclusively for the truth; the only response has been more lies, more cynicism and more hypocrisy."

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California insurers meet over quakes

By Richard Waters
in New York

Governor Pete Wilson of California was yesterday due to meet representatives from some of the country's biggest insurers to discuss the gathering crisis over earthquake insurance in the state.

The meeting was prompted in part by a decision two weeks ago by Farmers, the Los Angeles-based insurer owned by the UK's BAT, to stop writing new homeowners' insurance policies in the state.

Under California's insurance rules, earthquake cover has to be made available on all homeowners' policies. Farmers, which puts its losses from the January earthquake at more than \$1bn (265.8bn), said it wanted to reduce its exposure to such catastrophes.

Twentieth Century, another of the state's biggest insurers, has also stopped offering cover since the January earthquake, which is estimated to have cost the insurance industry \$6.5bn. Its move was part of a plan agreed with Mr John Garamendi, the state's insurance commissioner, to return it to financial health.

The meeting with insurers follows a move by Mr Garamendi last week to extend the so-called Fair Plan - an insurance scheme adopted after brush fires in Southern California rendered many homes uninsurable - to homes exposed to earthquake risk.

Under the Fair Plan arrangement, uninsured risks would be pooled, and spread between the insurers according to their market share in the state.

Venezuela may help insurers

By Joseph Mann in Caracas

The Venezuelan government may have to intervene to help local insurance companies hit by the country's banking crisis, according to Mr Konrad Figran, the Venezuelan super-intendant of insurance.

Mr Figran said yesterday that some of the frozen deposits held in seven commercial banks, closed by the government on June 14, held the technical reserves of insurance companies. As a result he said, at least two insurance companies could face state intervention.

Insurance companies are obliged by law to maintain 40 per cent of their premiums as "technical reserves".

The banks closed down by the government were Amazonas, Banco, Barinas, Construcción, La Guaira, Maracaibo and Metropolitano, all of which were controlled by private investors.

Some of them were the central organisations in financial groups which included insurance companies. The government also shut down an industrial finance company, Fivesa.

Arrest of bank executives renews Ecuador drugs fears

By Raymond Coffin in Quito

Ecuador has been the one Andean country to enjoy relative immunity from the attention of drug traffickers. But the arrest last week of top executives of the Banco de los Andes on money laundering charges has renewed concern that the country is becoming a centre for drug traffickers seeking to legitimise profits.

Police assert that the bank's general manager, retired rear admiral Guillermo Dueñas, as well as other executives, were involved in laundering money from the infamous Ecuadorian drug traffickers, Reyes

Magos. Four executives have been arrested and arrest warrants have been issued for 11 others. Funds were allegedly laundered in the Banco de los Andes - a medium-sized retail bank - and its offshore operations in the Caribbean, as well as in the military-owned Banco Rumí.

The allegations are the second

stage of a case first uncovered in December 1992, which has already led to the dismissal of the general manager of Banco Rumí and the subsequent capture of gang leader Jorge Hugo Reyes. As a former military official,

Dueñas is likely to face trial before the country's supreme court. In their defence, bank officials said the allegations covered no cash, but only cheques and money transfers from renounced international banks including Swiss Bank Corporation, Dresdner Bank New York, Deutsche Bank, Citibank International, Bayerische Vereinsbank, and Brown Brothers Harriman.

Despite continuing uncertainty about the extent of the scandal, investors and traders in the financial markets have remained calm. The superintendent of banks, Ricardo Minoz, assured the 170,000

customers of the Banco de los Andes

that the bank's liquidity was not affected by the arrests.

Accomits in Ecuador, the US and Europe allegedly containing drugs funds, and the personal assets of the accused bank officials have been frozen for some time. A recent agreement between the US and Ecuador allows confiscated assets to be redistributed between the two countries.

Yet the latest scandal raises questions about controls within Ecuador's financial system. Situated between Latin America's largest

drug-producing and exporting coun-

tries, Peru and Colombia respectively, international observers fear Ecuador could turn into a money-laundering haven for drug dealers.

Government officials insist that the existing legal framework is sufficient to control money-laundering. Mr José Iturralde Arteaga, an official at the Superintendence of Banks, says: "The problem is not that we don't have adequate laws and regulations, rather it is a lack of enforcement that permits money-laundering in the country."

He adds that the recently approved financial sector law grants the police authority to search sus-

pects financial institutions and con-

fiscate confidential documents. Yet

critics say drug money enters the

country unchecked through any

number of illegal channels.

Offshore banking operations, artisan gold trade, and falsified import-export

invoicing are some of the most com-

mon ways to launder money, besides

cash purchases.

Mr Alberto Acosta, an economic

analyst, estimates the amount of

money laundered in Ecuador to be

around \$400m annually. "Only the

flow of narco-dollars can explain the

great consumption of luxury goods

in a country in recession," he says.

Brazil expected to limit issue of new currency

By Angus Foster in São Paulo

Brazil's central bank is likely to be limited to issuing \$9bn (55.9bn) of the country's new currency, the real, between its launch on Friday and April next year.

The limit is one of the key mechanisms the government hopes will prevent inflation creeping into the new currency.

In the past, governments have relied on printing increasing amounts of currency to pay debts, leading to inflationary spirals.

The government is still finalising the details of the currency launch, which it will announce later this week. However, it has already said the real will be linked at parity to the US dollar for an "indeterminate" time.

It is also expected that the \$9bn limit, as well as interim three-monthly targets, will be set in law and monitored by a strengthened National Monetary Council, a body of senior Ministry of Finance and central bank officials.

The present monetary base is very low at about \$3.5bn, reflecting the effects of inflation of nearly 50 per cent a month on the local currency.

which has seen the value of notes and coins decline steadily in dollar terms. However, if inflation falls when the new currency is introduced, as is widely expected, the dollar value of the notes and coins in circulation is likely to be far greater than at present.

The limits are difficult because they can't be too tight nor too lax, otherwise you run into credibility problems," according to Mr Pedro Melan, central bank president.

To allow for short-term problems, the law is likely to let the bank relax issue limits for one-month periods. However, any breach of the limits would have to be corrected later.

The law creating the new currency is also likely to contain a reference to gradually increasing the autonomy of the central bank, a move it has been seeking for some months.

However, it is unclear how

substantial these reforms will be, especially since the often

populist President Itamar

Francesco is suspicious of the

bank and its policy of keeping

interest rates high.

See Feature: A real test of commitment

of commitment

NEWS: INTERNATIONAL

Constitutional conference opens

Abacha vows to end Nigerian military rule

By Paul Adams in Abuja

General Sani Abacha, Nigeria's head of state, opened the country's constitutional conference yesterday with a pledge to end military rule once his regime had found the structure for lasting democracy. He refused, however, to set a date for quitting office until after the four-month conference.

Doubts remain whether the 360 delegates at the conference have the power to shape Nigeria's political future. Gen Abacha described his government's role in the conference as "facilitators".

Mr Adolphus Kabir-Whyte, the chairman of the delegates, took a more optimistic view of their powers at the opening session when he thanked Gen Abacha for giving them a free hand.

The outcome of the conference will be summarised in November in a report by a government-appointed commission which will be the basis of

next year's political programme.

Previous constitutional conferences in Nigeria have been the springboard for political parties and careers.

The list of delegates of whom 90, including the conference chairman, are nominated by the government, contains many prominent figures from previous regimes. They include Mr Shehu Yar'Adua, a leading candidate for the presidency two years ago, former vice-president Mr Alex Ekwueme, and former leader of the rebel Biafran state, Mr Emeka Ojukwu.

The most surprising comeback is by Mr Umaru Dikko, who returned from exile in Britain on Sunday. Mr Dikko is a former minister of transport, whom a past military regime tried to abduct from Britain for trial.

Although he would not give a timetable, Gen Abacha was specific about ending military rule.

Taiwan pledges to ease curbs on foreign banks

By Laura Tyson in Taipei

Taiwan has promised to relax controls on foreign banks' operations on the island in a bid to join the future World Trade Organisation and become a regional financial centre, but bankers cautioned it was unlikely that changes would precipitate an influx of foreign banks.

A Finance Ministry official yesterday said that regulations would be revised to eliminate the limit on the number of foreign banks allowed to set up branches. At present, a maximum of three banks may open a first branch each year.

Restrictions on the number of branches foreign banks may establish in each city will also be lifted, said Mr Sean Chen.

deputy director of the Finance Ministry's monetary affairs bureau.

Taipei-based foreign bankers greeted the announcement with guarded optimism, describing the moves as an effort to make Taiwan more "user-friendly".

They cautioned, however, that the authorities had been sending out conflicting signals in recent weeks, promising to relax some regulations while simultaneously hinting at tightening others. For instance, it is widely believed that the minimum capital requirement for foreign banks to set up a branch will soon be tripled to \$3m (£2.9m).

The head of a US bank dismissed the planned relaxation measures as "form over substance". "They're twitching little buttons here and there, but this isn't going to make setting up a branch in Taiwan one-tenth as easy as it is in Hong Kong," he said.

In any case, many bankers view the local market as over-banked. Sixteen new privately-owned banks opened in 1993 and, as a result, competition for business has become ferocious. "There are a lot of crazy bankers in this town," said the head of a North American bank's Taipei branch.

Few foreign banks are expected to seek multiple branches across the island, as none apart from Citibank seriously targets the consumer market.

The working party, set up by Mr Michel Hansenne, the ILO general secretary, will report by November and

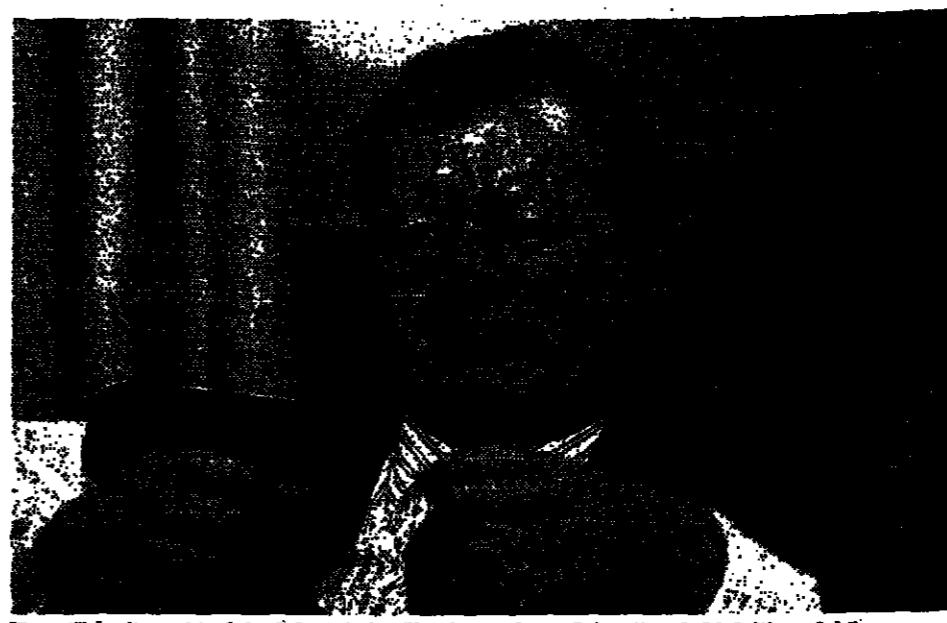
have speculation increasing little the reserves don't go up, then this could possibly create a minor crisis.

"But even that could be better than what we've got. We've had this system now for a very long time. People are absolutely fed up with it."

But, at the same time, he set out three preconditions which seem to rule out the move during 1994. Interviewed shortly after last week's budget, Mr Keys said it would need a clear international and domestic vote of confidence in the new government of national unity, an understanding with the trade unions on the need for wage restraint and higher foreign exchange reserves, which at present amount to around about six weeks' import cover.

Mr Keys was confident about South Africa's economic prospects, forecasting 3 per cent growth in gross domestic product this year and inflation no more than 7.5 per cent.

Responding to questions about the financial rand, how-



Key: "I don't want to defend the existing [foreign exchange] situation. I think it's awful." Tony Hawkins

Early end to financial rand unlikely

S Africa's finance minister talks to Tony Hawkins and Mark Suzman

In the clearest signal of exchange control policy since the inception of South Africa's government of national unity, the country's finance minister has said that the financial rand, the country's investment currency, is not likely to be abolished "for some time".

It should be clear even to his detractors, said Gen Abacha, that "once political parties begin to emerge from the first quarter of 1995, the next logical process would be to abolish exchange controls, their existence is cited by potential foreign investors as one of their main concerns."

In an interview with the Financial Times, Mr Derek Keys, reappointed as finance minister last month by President Nelson Mandela, acknowledged the pressure for change. "I don't want to defend the existing situation. I think it's awful."

But, at the same time, he set out three preconditions which seem to rule out the move during 1994. Interviewed shortly after last week's budget, Mr Keys said it would need a clear international and domestic vote of confidence in the new government of national unity, an understanding with the trade unions on the need for wage restraint and higher foreign exchange reserves, which at present amount to around about six weeks' import cover.

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Responding to questions about the financial rand, how-

ever, Mr Keys was remarkably frank. "If you had told me when I took the job of minister of finance that two and a quarter years later I would be sitting with exactly the same policy on foreign exchange that I inherited, I would have been disgusted. I have not just not made progress, I have actually regressed."

An ideal scenario would be that the reserves build up at the same rate as the speculative increases about the end of the financial year, leading to a point at which both of them have developed sufficient momentum that one can do something for which the markets have really prepared themselves.

But if it doesn't happen and we have speculation increasing little the reserves don't go up, then this could possibly create a minor crisis.

"But even that could be better than what we've got. We've had this system now for a very long time. People are absolutely fed up with it."

One of the most critical factors was confidence in South Africa, said Mr Keys: "But we don't have an outstanding vote of confidence at present. Not just as far as the outside world is concerned – but as far as South Africans themselves are concerned, building up their assets in this country and feeling secure about it. Then in my opinion, the level of reserves wouldn't be critical, because

you take the chance that the act of doing away with it is itself a confidence-creating act, and you get great benefit from that. But I just haven't received that message yet."

Mr Keys ruled out negotiating an International Monetary Fund loan in advance of abolishing the financial rand, and which could be held ready to boost reserves if necessary.

"No IMF loan is going to save you if you get confidence reading wrong," said the minister.

Some understanding on wage restraint would also be necessary, he said. "I think a compact as such is not on the cards, but I think a tacit never-expressed understanding is possible."

Mr Keys accepted that several other African countries had been able to liberalise exchange controls. South Africa's circumstances, he argued, were very different.

For about 50 years, said the minister, South African residents had been unable to diversify their assets. "You have wealthy residents here in command of large pools of savings. You have institutions whose entire management cadre has longed for this opportunity to diversify worldwide."

"So for reasons totally other than those of panic or usual capital flight, you have a large pool of capital that longs to leave the world."

"Now that's fine. All sorts of good results would flow from that, including that we would then have plenty of shares available for the investors who wanted to come in, because they complain because they can't get decent amounts of SA shares."

But there was a "bridging problem," said the minister. "A lot will go before a lot come in. And my advisers tell me that in that first phase interest rates here could go to 30 per cent. I wouldn't like to see this government facing the consequences of interest rates going to 30 per cent. I have a duty to prevent that."

Mr Keys continued: "This is a government of national unity, operating on a basis of consensus. We've marked out enough consensus areas. To try and include taking a fundamentally new approach to the foreign exchange situation is not impossible, but it's going to take some time."

ILO move on part-timers and mine safety

By David Goodhart, Labour Editor

The 75th anniversary congress of the International Labour Organisation in Geneva ended at the weekend having passed two new labour conventions – on part-time work and health and safety in mines – and established a working party on the contentious issue of a world social clause.

Against the wishes of representatives of ILO employers and some governments, including Britain, the organisation passed a convention calling for equal rights for part-time workers.

hand its finding to the World Trade Organisation, the successor to the General Agreement on Tariffs and Trade, which is due to discuss the link between trade and social standards next year. The working party will also produce a report on the subject for next year's United Nations social summit in Copenhagen.

Against the wishes of representatives of ILO employers and some governments, including Britain, the organisation passed a convention calling for equal rights for part-time workers.

The convention also calls for pro rata equal pay for part-timers. "Measures appropriate to national law and practice shall be taken to ensure that part-time workers do not, solely because they work part-time, receive a basic wage which calculated proportionately on an hourly, performance-related, or piece-rate basis, is lower than the basic wage of comparable full-time workers," it states.

The congress took one small de-regulatory step by revising the convention on private employment agencies.

The convention on health and safety in mines calls on employers to ensure that all mines are designed and equipped to secure safety.

Where workers are exposed to physical, chemical or biological hazards, they should be fully informed of the hazards and the employer must provide suitable protective clothing.

Every employer is also called upon to prepare an emergency response plan, specific to each mine, for reasonably foreseeable industrial and natural disasters."

End to Hong Kong talks delayed

By Simon Holburt in Hong Kong

plenary of the JLG would reconvene on Thursday.

Tomorrow Hong Kong's Legislative Council votes on Governor Chris Patten's democracy legislation. Miss Emily Lau, an activist for greater democracy in Hong Kong, said China had delayed making a decision in order to intimidate legislators ahead of tomorrow's vote – expected to be close run.

Last Thursday the JLG meeting was suspended until yesterday in the hope of an agree-

ment being produced. Both teams worked until early yesterday morning on the terms of a deal which is expected to result in the Hong Kong government building the Chinese navy a new base, and refitting an unknown number of existing British military bases for use by the People's Liberation Army.

Mr Hugh Davies, his British counterpart, said: "There were still some issues in the defence lands portfolio which need to be sorted out." It is understood that the two sides reached agreement yesterday and that it is being referred to Beijing for ratification.

A sticking point was a Chinese demand that the UK government guarantee completion of the naval base and refitting of military sites. It is understood a form of words which satisfies the Chinese but which does not commit the UK Treasury to pay for the work has been agreed.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE											
This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.											
UNITED STATES		JAPAN		GERMANY		FRANCE		ITALY		UNITED KINGDOM	
Narrow Money (%)	Broad Money (%)	Narrow Money (%)	Broad Money (%)	Narrow Money (%)	Broad Money (%)	Narrow Money (%)	Broad Money (%)	Narrow Money (%)	Broad Money (%)	Narrow Money (%)	Broad Money (%)
1985	9.0	6.9	6.0%	10.5%	5.1	5.0	6.9%	6.51	4.4	4.1	5.4%
1986	10.1	7.5	7.7%	10.7%	5.2	5.2	7.1%	6.41	4.5	4.2	5.6%
1987	11.6	6.5	6.2%	9.3%	3.12	10.5%	4.15	4.64	5.5	7.3	4.03
1988	4.3	5.2	7.6%	8.4%	3.61	8.4	4.43	4.77	5.8	6.4	4.34
1989	1.0	3.9	6.9%	8.4%	3.43	4.1	10.8	5.31	6.22	6.6	6.46
1990	3.7	5.3	8.0%	8.5%	3.60	2.8	8.5	7.92	6.91	6.9	6.22
1991	3.8	5.2	7.5%	7.5%	2.7	2.0	7.5	6.75	5.45	5.7	7.11
1992	12.4	2.4	3.7%	7.0%	2.95	4.5	0.4	4.28	5.25	5.1	5.44
1993	11.6	1.1	3.2%	5.8%	2.78	3.0	1.4	2.88	4.18	5.4	5.28
2nd qtr 1993	11.9	1.0	3.18	5.8%	2.90	3.2	1.4	3.08	4.55	5.5	5.28
3rd qtr 1993	12.2	1.4	3.18	5.81	2.78	3.3	1.8	2.83	4.25	5.8	5.54
4th qtr 1993	10.5	1.3	3.34	5.88	2.73	3.6	1.4	2.14	3.57	5.8	5.85
1st qtr 1994	9.3	2.2	3.52	6.08	2.75	4.7	1.8	2.58	3.84	5.11	5.85
June 1993	12.6	1.5	3.25	5.94	2.80	3.4	1.4	3.10	4.58	5.6	5.21
July	12.7	1.5	3.20	5.78	2.80	3.8	1.5	3.11	4.40	5.61	5.07
August	12.2	1.3	3.18	5.68	2.78	3.5	1.7	2.93	4.27	5.62	5.07
September	11.7	1.									

Thai court acquits speculator

By William Barnes in Bangkok

Thailand's Securities and Exchange Commission, the two-year-old stock market watchdog, received a setback yesterday when a local court acquitted an influential speculator and 11 associates of ramping the share price of the Bangkok Bank of Commerce in 1992.

The court ruled that the commission, in its first ever prosecution, had insufficient evidence to show that Mr Song Watcharachirong - known as Sia (tycoon) Song - and the other 11 acted in concert when they made an estimated \$10m (\$25m) profit out of the spectacular rise in the price of the troubled bank's shares.

Mr Rapee Sucharitakul, SEC spokesman, said the commission would appeal against the verdict "all the way to the Supreme Court".

The SEC showed that most of the 12 investors worked from the same room, the same telephone numbers, transferred large sums of money between themselves and bought blocks of shares in the Bangkok Bank of Commerce at or near the same time. On November 24, 1992 - six days after the SEC had filed criminal charges against Mr Song and his 11 associates - the Bank of Thailand said that the 12 people named in the charges had a combined investment portfolio worth \$16m.

The Thai judiciary - which survived a vigorously attempted revamp during the caretaker premiership of Mr Anand Panyarachun two years ago - has rarely found against well-connected members of the establishment.

Nevertheless, observers give the commission credit for getting such as case as far as it did; one of the 11 was the daughter of a former leader of the Democrat party which leads the ruling coalition government.

Mr Mark Greenwood, managing director of brokers Asia Equity, said: "It shows they are willing to drag suspects into court. "Anyone engaged in questionable trading has to consider that OK, maybe you'll get off but maybe you won't."

Mr Song is also named in all four of the SEC's outstanding cases against speculators who allegedly cheated the public by manipulating share prices in 1992 and early 1993.

The public prosecutor is preparing prosecutions in connection with the sharp movements in the shares of property company Krisda Mahanakorn and the Siam City Bank; the remaining two cases - involving the First City Investment and Rattana Real Estate - are still in the hands of the police.

Although the Thai stock market fell heavily yesterday because of concern over the falling dollar, Mr Sritayi Plitersz, Smith New Court's country representative, said: "Many retail investors will give a sigh of relief because it means that they are probably a little bit beyond the reach of the SEC."

Bid to outface market pressures

Keating spurns interest rate rise

By Nikki Tait in Sydney

Mr Paul Keating, Australia's prime minister, yesterday insisted the federal government would not be pushed into lifting official interest rates, despite the continuing drop in bond prices.

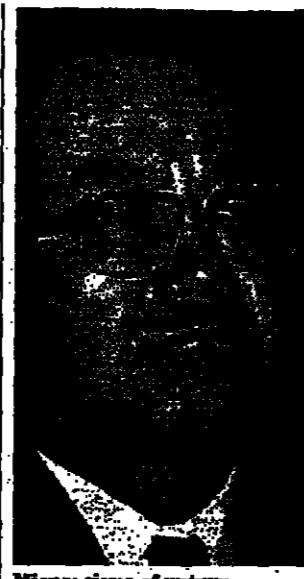
Mr Keating's comments helped to send the nation's currency, already unmoored by the tumbling US dollar, to a six-week low, but failed to prevent bond yields reaching their highest levels for over two years. The general mayhem spilled over into the share market, where the All-Ordinaries index fell by about 3 per cent to 1,367.4.

"The government won't be responding to pressures in the bond markets which are induced from other markets," the prime minister told parliament, shortly before leaving for a three-day visit to Indonesia. "The key point is official rates have not risen and they have not risen because the government believes that inflation has been checked."

In recent days, Mr Keating and Mr Ralph Willis, the treasurer, have become increasingly strident in their efforts to delay a rise in official interest rates. The government argues

Tokyo set to pursue policy on defending \$

By Gerard Baker in Tokyo



Mieno: signs of upturn

It could prove to be an expensive week for the Bank of Japan. In its attempts to shore up the dollar, it has thrown an estimated \$3bn worth of yen at the currency markets.

So far the efforts have been in vain and the financial markets increasingly expect a change of strategy to co-ordinated interest rate measures by the Group of Seven leading industrial countries, including a cut in Japanese interest rates. But Japan's monetary authorities are anxious to avoid a cut in borrowing costs and, for the time being at least, seem prepared

to continue spending yen in the dollar's defence.

The crisis came out of a clear sky last week just as the central bank, which implements policy under the watchful tutelage of the Ministry of Finance, was congratulating itself on steering the economy out of recession.

Since the last cut in the official discount rate in September - to 1.75 per cent, its lowest ever - the bank's governor, Mr Yasushi Mieno, has been under pressure for a further cut as the economy continued to stagnate. But the bank resisted the pressure, arguing that policy was sufficiently accommodating to engineer a recovery.

In the last month, Mr Mieno's policy appeared to be vindicated by distinct signs of an upturn. Gross domestic product figures for the first quarter suggested the economy was at last recovering. A sustained rise in the Nikkei average pushed up asset prices and there were signs of a slight rise in consumption. Market sentiment moved firmly into line with the bank's - there would be no cut in interest rates.

But last week's unwelcome foreign intervention blew the policy off course. The currency crisis puts three main pressures on Mr Mieno for a relaxation of policy:

• The high yen is hurting the

real economy by making exports uncompetitive. Few economists believe the incipient recovery could survive a yen/dollar rate above Y100 for long, and companies are clamouring for relief.

• The bank's heavy selling of the yen has pumped liquidity into Japan's money markets, forcing down overnight call rates to around 2 per cent - just a quarter point above the official discount rate. In the past that gap has been nearer half a point, and the narrower spread makes an official rate cut more likely.

• If intervention fails, Japan will be expected to participate in co-ordinated G7 monetary

measures - a rise in US rates and cuts in Japanese and German borrowing costs.

The bank's reluctance to cut interest rates is based on more than just the usual central banker's fear of inflation. The lessons of monetary history suggest that an interest rate cut too far, brought on by short-term pressures, can be costly.

And though inflation is virtually non-existent, the bank is acutely aware of the dangers of taking its eye off the ball: "The BoJ is anxious not to repeat the US experience," says Mr Dick Besson, senior economist at James Capel Pacific, "where a loose monetary policy for too

long was partly responsible for the current global financial turbulence."

So, for now at least, heavy central bank selling of the yen seems set to continue. The bank is outwardly confident that the crisis will pass, believing that the economic fundamentals, particularly a trade deficit that has begun to shrink, will push the yen back well beyond the Y100 level to the dollar.

But if the markets' desire to dump dollars becomes compulsive, there will be a limit to the profligacy and the implausible choice between a strong yen and an interest rate cut will become unavoidable.

Opposition parties flounder in bid to form government

By William Dowdine in Tokyo

Japan's two main opposition groups were floundering in their attempt to agree on a new government yesterday, so raising the possibility that the coalition of Mr Tomiichi Nakata could return to power.

The implications of the intervening political chaos on Japan's efforts to curb its massive trade surplus contributed to a fresh surge of the yen to a record post-war trading high of Y89.5 against the dollar in May. It eased slightly after heavy

Bank of Japan intervention, to close at Y89.83. Share prices plunged, leaving the Nikkei index down 465.79 points, or 2.24 per cent, at 20,300.56.

"If the yen's steep rise is not checked, not only export-related firms but the whole of our country's industry will be forced to a standstill," warned Mr Takeshi Nagano, president of the Nikkei-based employers' federation.

Mr Nakata has kept a low profile since he announced on Saturday that would resign rather than face losing a no-confidence vote proposed by the Liberal Democratic

party, with Social Democratic party support.

Political observers believe he plans to let opposition parties' attempts to form a pact reach impasse before resuming negotiations with potential partners for a new government. "He is being quite clever," said Mr Takeshi Nagano, professor of politics at Tokyo University.

Talks yesterday between Mr Tomiichi Nakayama, chairman of the left-wing SDP, and Mr Yohji Kono, president of the conservative LDP, were inconclusive. A day earlier,

the SDP and LDP said they were considering an alliance, but in the event they merely agreed on the need to form a new government by the end of today, without specifying what.

Separately, the SDP and New Harbinger party, a former LDP splinter group, agreed on joint policy guidelines, calling for maintenance of Japan's pacifist constitution.

A coalition of the SDP, NHK and LDP is possible, but less likely than the SDP's return to Mr Nakata's coalition, said political analysts. A three-way alliance would be even less stable.

More than the Mr Nakata's two-month minority administration, since the LDP and SDP, long-time enemies, are inclined to join hands with the LDP, and call a snap general election - anathema to Japan's business community, which fears an election campaign could hamper economic recovery.

Mr Wataru Kubo, SDP secretary general, prefers siding with the coalition and supports its plan for an election late this year under a new electoral system, which could pave the way for more stable government.

NZ bank warns on inflation

By Terry Hall in Wellington

The New Zealand Reserve Bank faces an important test of its anti-inflationary powers as it seeks to manage the economy through a period of robust growth and higher inflation over the next 12 months, Mr Don Brash, the governor, said yesterday.

Releasing the bank's monetary policy agenda for the next six months, he hinted that the bank would be comfortable with some additional, modest, fine-tuning in monetary policy.

New Zealand financial markets treat the central bank's monetary policy statements in the same light as the budget, because of its role in setting foreign exchange and interest rate policy.

Mr Brash said that over the coming year the country faced growth, wage and other cost pressures of a sort the bank had not encountered since the Reserve Bank Act was passed in 1986.

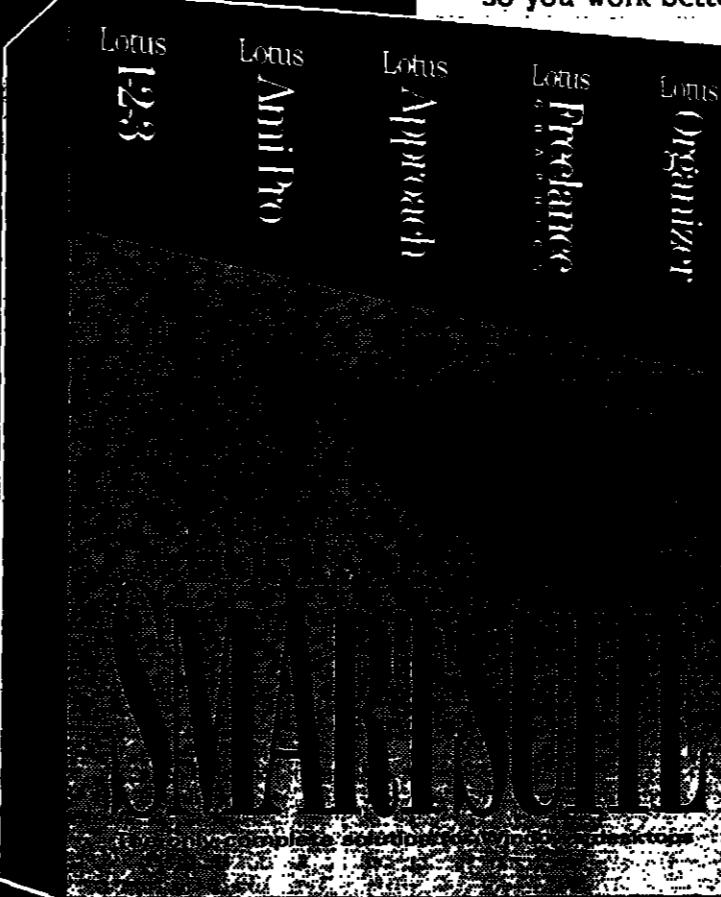
While he did not see inflation taking off, pressures would push the rate from the current 1 per cent to between 1.7 and 1.8 per cent by late next year. This would be just below the 2 per cent maximum target allowed by the Reserve Bank Act.

Inflation at these levels would provide little room for error, and with the economy continuing to grow strongly, New Zealand is more likely to encounter greater, not less, inflation pressures, he said.

He said the bank was comfortable with the latest rises in domestic rates, which have increased by about 1 per cent since February.

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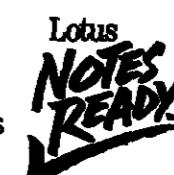


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NEWS: UK

Figures show improving picture in ecology and safety but recession cuts environmental expenditure to under £1bn

Chemicals industry displays improved record

By Paul Abrahams

The UK's chemicals industry yesterday attempted to improve the sector's environmental reputation by publishing figures demonstrating its improving ecological and safety record.

The Chemical Industry Association released data showing that discharges by its members of red list substances - materials that are particularly toxic in water - had fallen every year for the last four years.

The CIA figures are part of the industry's Responsible Care campaign, aimed at improving environmental performance and then communicating that to the public. A recent survey by Cefic, the European

Chemical Industry Council, showed that the UK population mistrusted the chemical industry more than in any other country.

Mr John Holloway, chairman and managing director of Exxon Chemical and chairman of the Chemical Industry Safety, Health & Environment Council, said: "There is no doubt that opinion about the chemical industry in this country is poor. We are not liked. But we are working hard to deal with that."

Recent CIA research suggested

only 29 per cent of population has positive feelings towards the chemicals industry. Mr John Cox, CIA director general, said he would not be satisfied until that figure had risen to 50 per cent, a level achieved at the beginning of the 1980s.

The CIA figures published yesterday were not all moving in the right direction. Environmental expenditure fell last year as the industry struggled with the recession. It dropped from £1.03bn in 1992 to £956m.

Capital spending on the environment declined from £283m to £283m. This reflected a drop in overall capital spending which has fallen two years running from £2.15bn in 1991 to £2.08bn in 1992, and £1.95bn last year. The CIA pointed out that environmental capital spending had been maintained as a proportion of overall capital investment.

Environmental operating costs also fell, down from £721m to £683m, reflecting a decline in manufacturing volumes.

Mr Richard Robson, group environmental communications manager at ICI said no clear pattern could be observed in the amount of special waste disposed off-site. This increased from 238,000 tonnes in 1992 to 358,000 tonnes in 1993. This followed a fall from 316,000 tonnes in 1991. Special wastes are substances that need to be disposed of with particular care. However, Mr Robson said the figures could not be compared because of an increase in the number of sites reporting data.

Britain in brief



New German purchase in City property

One of the City of London's best known office blocks, home to Deutsche Bank and Baring Brothers, has been sold for £105m in one of the biggest commercial property purchases by a German investment institution.

The sale has been concluded as the London Business School has forecast a sharp rise in the value of commercial buildings over the next two years - reversing a large part of the decline in property values between 1990-93.

The 145,000 sq ft building at 6-8 Bishopsgate has been sold by Electricity Supply Nonmains, the electricity industry pension fund to Deutsche Immobilien Fonds (DIFA) one of the largest German investment funds.

It marks the latest in a series of property purchases by German institutions. Other acquisitions by DIFA have included 12-18 Finsbury Circus let to the Bank of Tokyo and St Andrew's House let to accountants Coopers & Lybrand.

DIA's chairman Thorpe, which advised DIFA, said that the desire of German institutions to acquire UK property had not been diminished by rising bond yields which had affected the appetites of some UK institutions.

Further rises in UK property values following last year's gains expected according to the London Business School which expects capital values to increase by 18 per cent this year and by a further 7 per cent in 1995.

Turnips all the rage

Taxis, tourism and turnips have been among the beneficiaries of changes in consumer spending since the mid-1980s, while tea and spirits have lost out.

Figures released by the Central Statistical Office show that UK consumers spent £45.87bn in 1988, or around 27,000 per head.

Guardians of the nation's health might rejoice at the news that spending on vegetables rose by a third between 1986 and 1993. The bad news is that Britons still spend more on confectionery than they do on their greens.

John and Jane Bull are increasingly tending to wash down their carrots and

chocolates with a bottle of Sancerre or Sauvignon with Scotch. Spending on wine increased by a fifth between 1986 and 1993, while that on spirits fell by almost a tenth.

Over the same period, soft drink spending rose by over a quarter but spending on tea and coffee fell by more than 10 per cent.

Britons are venturing farther afield; spending on overseas tourism increased by 40 per cent between 1986 and 1993, while the money spent by foreign tourists in Britain rose by over 10 per cent. For domestic travel spending on taxis rose by over a third.

Bricks signal recovery

Brick shortages have begun to emerge in Britain for the first time in six years as the housing market continues its faltering recovery.

Butterley, one of the country's biggest manufacturers of housing bricks, was yesterday quoting 20 weeks delivery delay to builders telephoning its Kirtlington works in Nottinghamshire.

The industry still has large stockpiles of higher specification bricks, used in construction of offices, shops and public buildings such as hospitals and schools.

Unit trusts hold up well

Investors continued to put money into unit trusts during May, despite uncertain market conditions. Figures from the Association of Unit Trusts and Investment Funds (Auit) show a net inflow of £725m, most of which (37 per cent) came from private investors.

The figure is down from last May's inflow of £915m, but still well above 1990-92 levels. 1993 was a record year for the unit trust industry, with net investment of £31bn.

Mr Philip Warland, director general of Auit, said the figures pointed to a healthy change in saving habits.

Finance plans for nuclear plant outlined

By Michael Smith and Roland Rudd

Nuclear Electric, the state-owned electricity generation company, has outlined a plan for financing a new power station at Sizewell, on the English east coast, which would require an initial government subsidy of up to £1bn.

The company says the subsidy would enable it to offer rates of return which would attract private-sector investors to fund the remainder of the £3.5bn cost (in 1993 prices) of building the station.

The £1bn up-front payment is just one of a series of options for building the 2,500MW station, the company has stressed in a series of briefings with politicians on the government's nuclear review.

Other ways for the state to encourage the construction of Sizewell C with largely private-sector finance could include continuing the nuclear levy on electricity consumers after its planned expiry in 1998. According to the company the amount needed would be less than a fifth of the more than £1bn a year currently collected.

Nuclear Electric's opponents will argue the company's estimates are further evidence of nuclear power's inability to compete in the market.

The Treasury is firmly opposed to providing the company with more state funds. It is continuing to press strongly for the company's early privatisation even though Mr Tim

Eggar, energy minister, has said a sell-off before the next election is highly unlikely.

Treasury ministers believe the government could sell both Nuclear Electric and Scottish Nuclear without new legislation, by using privatisation measures approved by parliament in the late 1980s.

Nuclear Electric sees privatisation as its priority in the review. It says that in presenting options for funding Sizewell C and other stations it is responding to the government's request for suggestions on building new plant.

"We are not asking for government money to build Sizewell C," said Mr Mike Kirwan, finance director. "We are merely explaining the possibilities for building it."

Nuclear Electric said that if the government were to subsidise Sizewell C with an initial £1bn, it is possible that no more money would be needed from the state if market prices per unit of electricity were 2.7p or above when the station started to produce electricity.

Anything below that might need an extra injection of funds either from electricity consumers or the taxpayer.

Prices in the wholesale market are likely to average 2.4p this year and the plant would not produce electricity until after 2000.

But many electricity market analysts think that the prices may not rise much in the next decade or so because of the abundance of gas supplies.

Defence cuts may be more than expected

By James Birtz and David Owen

Britain's Ministry of Defence will next month announce cuts in military expenditure that are well in excess of those required by the Treasury in the current financial year, according to defence sources.

In recent weeks, MoD officials analysing ways to contain defence spending have discovered that there is more room for cuts in military support services than had been imagined.

The MoD is required to shave around £70m off their budget for the financial year 1994-95, to meet the targets set out in the last budget.

However, officials drawing together around 30 separate reports for the Defence Cost Studies project have discovered there is more room for cuts than had been expected. The exact size of the surplus has not been revealed, but

according to one official it is "not insignificant".

In the run up to the publication of the Defence Cost Studies, MoD officials are arguing with the Treasury over whether the extra expenditure that has been saved will be retained by the department.

Mr Malcolm Rifkind, the Defence Secretary, will want to announce several "sweeteners" when the cuts in support services are announced, probably on Thursday, July 14.

Backbench conservative MPs have publicly voiced their anxiety about the projected cuts in military support services - such as hospitals and non-military transport.

But Treasury officials believe that this year's cutbacks will have to be followed by reductions over the subsequent two years, and that the MoD is best advised to make good those reductions now.



Security dogs were in operation at the north London Euroterminal as Railfreight Distribution, the British Rail subsidiary, launched its services through the Channel tunnel. Six Railfreight trains will use the tunnel each way rising to 27 by the end of next year.

Companies back new partnership networks

By Gillian Tett, Economics Staff

Growing numbers of UK companies are developing friendly "partnership" relationships with their purchasers and suppliers, a new survey has found.

Twenty per cent more businesses than a year ago are using "partnership sourcing" - a practice in which purchasers and suppliers develop long-term, collaborative relationships based on more than

price.

Nearly three quarters of pur-

chasers and 61 per cent of suppliers use the practice, according to the survey, which was carried out by the Partnership Sourcing group, a body established by the Confederation of British Industry and the Department of Trade and Industry. This compares with 56 per cent of purchasers and 36 per cent of suppliers who used the system a year ago.

In spite of this growth in

numbers companies had found that adopting partnership sourcing was more time consuming and difficult than anticipated. 41 per cent of companies questioned said that "co-operation with the other party" was a key difficulty.

The survey, which ques-

tioned 300 companies across several sectors, found that 85 per cent of companies said that partnership sourcing had enabled them to cut costs.

Sixty seven per cent said they had been able to improve delivery times, and 51 per cent said they could improve ser-

vices.

As far as the majority of Tory MPs were concerned, "a victory is a victory"; nothing was going to spoil their relief and delight at having something to applaud.

Mr Kenneth Baker, a Euro-

Portillo rejects Euro 'slow lane'

By Philip Stephens, Political Editor

Mr Michael Portillo last night underlined his claim to the leadership of the Tory right with an abrupt dismissal of fears that Britain might be left in Europe's "slow lane" and a call for tighter curbs on the welfare state.

In the latest of a series of speeches this year setting out his basic political philosophy, the chief secretary of the Treasury accused advocates of greater European integration of "bamboozling" the electorate.

Twenty years ago are using "partnership sourcing" - a practice in which purchasers and suppliers develop long-term, collaborative relationships based on more than

price.

To emphasise that point he added: "What has recently been argued is that the free market is a jungle to be tamed by governments. It is at least as plausible to argue that governments are a jungle to be tamed by the free market".

Mr Portillo told an audience in Barcelona during an official visit to Spain that arguments that Britain could not afford to

miss the European "bus" or must remain in the "fast lane" had reached the height of absurdity.

He suggested that "speed is more important than direction; that being in a crowd is more important than heading for the right place". But:

"What is the bus? What is the fast lane? What is the wrong destination?"

Setting out his own agenda for the European Union, Mr Portillo said that the creation of the single market should be the premise to ever-increasing global free trade. There would be no point in seeking the benefits of free trade in Europe if the Union then saddled itself

with higher prices and outmoded industries by putting up barriers to other countries.

He added that as Europe mapped out its future it was vital that supporters of limited government and of free trade made their voices heard.

They must ensure also that the regulations necessary to ensure a level playing field within the single market were kept to the minimum.

Mr Portillo, whose speeches have sometimes angered Mr John Major, was careful to frame his remarks as entirely in tune with those of the prime minister. He twice quoted Mr Major's recent comments to reinforce that impression.

For a party used to seeing its leader isolated and under fire from his own back benches, yesterday's statement by the prime minister was justified in using the veto.

Privately members of the group said they were "appalled" by Mr Major's decision to veto Mr Dehaene. Mr Robert Hicks, a member of the group, said on Sunday that he regretted the decision. But not one of their group decided to speak out against the use of Britain's veto in yesterday's Commons debate.

It was left to Sir Edward Heath, the former prime minister, to air his views when he

said the big task facing the government was to concentrate on "how to resolve this crisis - for crisis it is". The prime minister said he shared Sir Edward's regret that it was necessary to use the veto. He argued that it was a point of principle.

Mr Major took obvious delight from the fact that the only cheer that greeted Sir Edward's intervention were

from the opposition benches.

Even some Tory MPs who said they had no strong views with Mr Dehaene believed the government was right to block his appointment. As they saw it France and Germany was trying to "railroad" their candidate through the Community which Britain could not allow.

The only question being asked by Tory MPs yesterday was not whether Mr Major's leadership had been strengthened, but by how long the new mood would last.

Many Euro-sceptics warned that his position could quickly weaken if he allowed another federalist to be appointed at the special European summit called for July 15 to resolve the issue.

Sir George Gardiner, chairman of the right-wing 92 group, said: "The prime minister is in a much stronger position now. But it would be terrible if he reneged on it."

Bricks signal recovery

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Unit trusts hold up well

Investors continued to put

TECHNOLOGY

Few aspects of modern life are so crucial and yet so taken for granted as words on the printed page. Since the early days of printing, the technology used to transfer ideas and images to paper has been fundamental to advances in civilisation.

From the development of wood-block printing by the Chinese and various forms of wooden and metal type by the Koreans and Japanese, to the movable type pioneered in Europe by Johannes Gutenberg and William Caxton, the printed word has stimulated culture, education and entertainment.

Today, in the multimedia age based on the enormous growth in computing power, the printing industry is undergoing an upheaval comparable with any of these epoch-making changes. Now that sound, text and pictures (from film or photo-CD) can be handled digitally, printing companies are having to make radical changes in the way they work.

Not only is the equipment changing rapidly, but the demands of customers have also become tougher. "I think another very dramatic structural change is about to occur," says Erwin König, head of Linotype-Hell, the German maker of equipment for the pre-press (text and picture preparation) stages of printing.

With the price of printing continuing to fall - he says it has been cut by half in the past two or so years - and the tremendous pressure for work to be done faster, "the printing industry really has to rationalise".

König foresees the full computerisation of pre-press activity from the creation of designs to the scanning of images, the manipulation of text and pictures before they are put on film, and the making of pages ready for printing.

Those in the industry's sharp end are feeling both the benefits and the pressures of this surge of electronic innovation. "We're at the beginning of a new dawn of on-demand colour printing," believes Joe Brim, head of LaserBureau, a London printing company packed with the latest electronic equipment. "There's no mystique anymore."

Traditionally, much of the skilled work involved in turning designs into printed pages has been handed to specialists. This was, and still is to some extent, especially true in the case of colour pictures and graphics.

Today, however, advanced software enables sophisticated artwork to be carried out from desktop computers such as the Apple Macintosh.

For really high-grade products such as glossy advertising brochures, a wide range of outside skills is still needed. But increasingly, superior quality products can be produced from a range of elec-

Epoch-making changes are afoot in the pre-press stage of printing, explains Andrew Fisher

Death of a craft



Joe Brim: We're at the beginning of a new dawn of on-demand colour printing'

tronic equipment - used to scan, process, store and display images - integrated by special software such as the PostScript system of California-based Adobe and available to those printing companies willing to invest.

This is what Brim means by "a new dawn". With the advent of new printing technology, products do not always have to be printed in large quantities to be economically worthwhile. Also, because the information is in digital form, each short print-run can be changed if necessary, or customised for individual readers such as those being targeted by marketing companies.

"The world is going to short-run, on-demand colour printing," says Brim. Customers can now order a few hundred copies of any item they want printed instead of having to take a thousand or more, as previously.

"These days," says Tony Jarvis, head of Jarvis Field Press, "things happen so fast that it's frightening

with digital cameras, even more will change." This is because the

images from these cameras, gradually coming on to the market, will be able to go straight into the computerised network without having to be scanned.

Jarvis, also in London, has not gone so far down the digital road as LaserBureau. The company waited until last year, when prices had eased, before buying its electronic scanning and image-setting equipment. When finished, its investment will total around \$250,000.

For the makers of equipment - especially that used in the pre-press stages where Linotype, Agfa and Scitex of Israel are prominent - the digital age has brought huge changes and opportunities. "The software is now driving the hardware," says Alexander van Meewen, business group director for graphic systems at the UK office of Agfa, owned by Germany's Bayer. "The speed of change in the graphic arts industry is phenomenal."

As well as providing huge opportunities for printing companies, it also poses a considerable threat. As the latest computer-based equipment allows them to do more, or all, of the pre-press and printing work in their own systems - many customers now send in jobs by disk or along ISDN (integrated services digital network) lines - fewer companies will be needed.

"It has been a craft-based industry," says Michael Austin, graphic systems marketing director for Agfa in the UK. "Everyone was specialised in a very narrow field, so there are lots of very small businesses." Thus he foresees a concentration in the highly fragmented printing sector, with only those companies able to invest in new equipment likely to survive.

König reckons the pre-press industry will go in five to 10 years. "The prerequisite is technology that offloads those pretty complicated steps of the human brain to the computer." The brainpower has come from the specialists; the technology is now advancing to a level where their colour preparation and layout skills will increasingly become redundant.

He quotes the example of a printer on the US west coast who has two groups of operators who make up colour pages: those using traditional reproductive skills earn \$25 an hour, but a new employee doing everything by computer earns \$15.

Such "deskilling" is painful for those whose skills are being replaced electronically but is an inevitable and already visible trend in a fiercely competitive industry.

It is before buying other hardware.

Smile, you're being digitalised

The prospects for cameras that need neither film nor developing are assessed by Victoria Griffith

chief executive officer of GTE, the telecommunications group. "You can store it, send it. For that reason, digital cameras will eventually be an important part of the information superhighway."

Digital cameras do have drawbacks, however. The easy exchange of images through the information superhighway depends just as much on the construction of that network as on wide acceptance of digital cameras. Moreover, as all "ordinary" photographs can be digitalised, through the extra step of scanning the image, traditional cameras can be made part of the information superhighway.

Cost is also a barrier. Although the absence of film and developing expense can make the digital camera cheaper in the long run, a hefty initial investment is still required. The lowest priced digital camera is about \$750 - and that

Digital cameras will replace a large part of the traditional camera market over the next decade'

Despite problems, digital cameras are making inroads into the small business market. The camera is especially cost-effective for photographs being reproduced many times. Chemically developed images are expensive to reproduce, but thousands of digital images can be run off cheaply.

Estate agents, for instance, could use the camera to provide photographs of houses for mass mailings; and business cards with photographs can be made at low cost.

Digital cameras are certain to encounter resistance in their push to replace traditional versions. Consumers are used to the old film-based devices, and will probably be reluctant to change. Professional photographers, moreover, have been trained in chemical processes and may have difficulties switching to a technique that requires completely different skills.

"The main hurdle right now is user acceptance," says Sony's Baron. "It is very hard to change old habits, so we have to give people a very good reason to do it. The technology has either to offer a price advantage that will be hard to resist or produce something so superior that people will want to switch to it. Those days may be here eventually, but they are not here yet."

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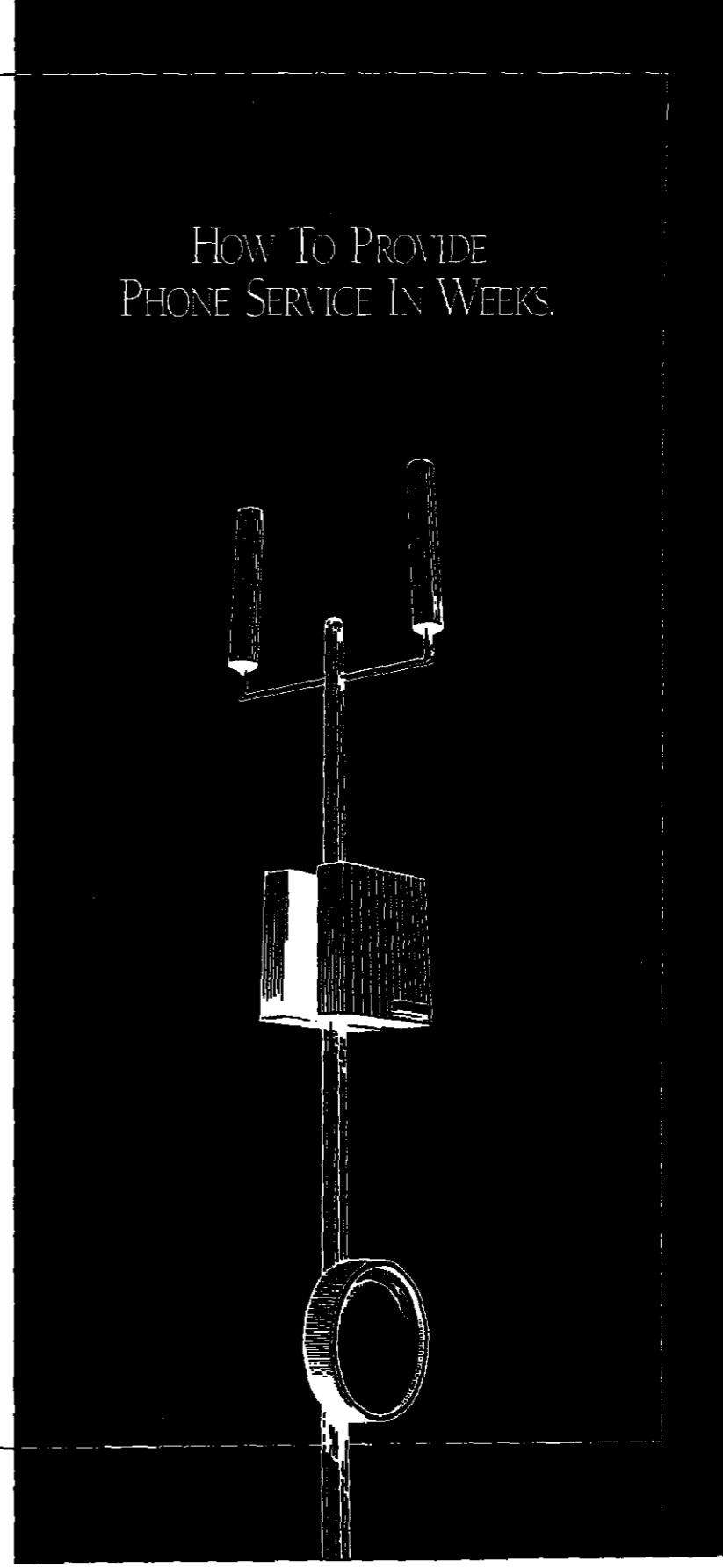
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MANAGEMENT: THE GROWING BUSINESS

A Japanese businessman has found that a western approach to motivation has helped deliver spectacular results. Emiko Terazono reports

A role-play revolution

Tetsuo Mizuno has some advice for fellow businessmen struggling to find ways to make their companies more competitive. Don't follow conventional Japanese ways.

Mizuno heads Square, a small video game software house in Tokyo that, in spite of the recession, has seen phenomenal sales of its role-playing games for Nintendo's electronic game hardware.

Three out of four games it released last year were hits, selling more than 1m per game. The unprecedented craze for Square's games prompted children and parents to line up outside toy shops, hours before the sixth in its best-selling series reached the shelves last April. The game sold out within hours, and Square posted sales of Y250m (£160,700) in a month - almost equal to what it achieved during the whole of last year.

The company's break from traditional Japanese management of its employees appears to have been a factor in its ability to develop popular computer games. Its unconventional hiring policy is one of the underlying factors in its creative strength.

While most leading companies may be losing out on talent by limiting themselves to hiring university graduates, especially from top class schools, Square hires anyone as long as they are inventive and are competent. Some 80 per cent of

Square's staff have held other jobs, including teaching, playing in rock bands and acting.

Other striking differences are the flexible working hours and the extensive holiday allocation. "Our business is entertainment. How can people have fun playing games made by workers who commute on a crowded train, wear blue suits and are constantly told what to do by their superiors," says Mizuno.

Employees must touch base once a day, but as long as they are productive, do not need to keep set office hours.

Long holidays are rare in Japanese companies, which usually only allow employees to take one week off in the summer. Workers may be given a certain amount of paid annual holiday, but they are not really expected to take them.

Employees at Square, however, get one month's summer holiday, and an additional 20 days of paid holiday a year. The company encourages employees to travel,

especially abroad, and from the second year in the company they can apply for special overseas trips.

Mizuno says he wants his employees to enjoy life and to experience different cultures in other countries. "Our games are based on adventures in castles, forests and caves. We want our staff to go and see what these places are really like with their own eyes," he says.

Square evaluates its employees by mixing the western merit approach and the Japanese life-time employment system. While those who help to create a popular game will be compensated, those that have not contributed see a pay rise equal to the cost of inflation.

The salary difference between employees who entered the company in the same year can amount to Yen-Yen. By providing incentives, the company attempts to increase productivity and morale. Says Mizuno: "You need to ask what people want to be doing in five years. How much they want to

be earning, where they want to be living. If workers calculate backwards from such goals, it's clear what they need to do."

The company, which employs 250 staff, started as a software division of Denyusha, an electrical engineering company based in Tokushima in western Japan. However, the acute differences in management styles between the traditional Japanese engineering company and its almost radical computer game division prompted the company to split in two, forming a separate company based in Tokyo.

It is uncertain whether Square can preserve such a flexible management style once it grows into a bigger organisation. Mizuno doubts that it will become too big, because of the cost of game software. A computer game costs about Y10,000 and consumers seem willing to spend about Y40,000 to Y50,000 a year on games. He says the chances of the company growing larger than 400 people is slim.

One problem that the company's management has yet to solve is that its role-playing games have failed to cross the cultural barriers, and have not seen good sales in Europe or the US.

"I think we need more people who are multilingual, who know what's interesting for everyone all over the world. We need to start making games like Steven Spielberg films," says Mizuno.



Tetsuo Mizuno: "We want staff to see what places are really like with their own eyes"

BICs make progress

Europe's network of business and innovation centres (BICs) now totals more than 100, including offices recently established in the new democracies of central Europe.

Progress of the BICs was celebrated in Seville last week at a 10th anniversary congress of their Brussels-based umbrella organisation EBN.

Developed from a pilot project launched in 1984 by the Directorate-General for regional policies of the European Commission (DG XVI), the centres were primarily intended to help create or expand innovative businesses in areas suffering from serious industrial decline.

Financed 50 per cent from Commission funds during their start-up period, some BICs have struggled to attract adequate funds from the private sector, government and local authorities. But the success of their avowed selective approach to small business support has in many of the cases been impressive.

A survey of 51 BICs relating to 1992 indicated that most of the "client" companies were in the information technology, electronics and applied

engineering sectors, and that nearly 90 per cent had been in existence for five years (against a European average of 48 per cent for all types of company).

Other features were a propensity to innovate, to invest, to export and to employ qualified staff.

Leicester's main business advice comes from 20 self-employed consultants, working under contract. "The average personal business adviser is the 55-year-old executive who wants to put something back in the community," said Tony Grice, chief executive of Leicester Business Point.

Certainly the adviser, in Browne's view, must "have been around the street", run a business, have financial skills and two or three years' consultancy experience. "Interpersonal skills are the most important because we are trying to open the minds of people," declared Sue Cheshire, executive director of Hertfordshire TEC.

These paragons, actual or aspiring, seem thick on the ground. Walsall put two advertisements in the regional press for its jobs and had nearly 400 applications.

Tim Dickson

*EBN, Avenue de Tervuren, 182A, Brussels 1150, Belgium. Tel: 322-722300, Fax 7223674.

Wanted: the wisdom of Solomon, allied to rigorous diagnostic skills and plenty of demonstrable management qualities, all for between £15,000 and £20,000 a year.

The search for so-called personal business advisers to spearhead the UK government's latest drive to help small firms is starting in earnest now that the Business Link movement is spreading across the country.

Business Link is at the centre of efforts by Michael Rutter, trade and industry secretary, to overhaul government support services to small business. The idea is that local and national services to business - information, training, help with exports and marketing, financial aid, consultancy and so on - be pulled together in one-stop-shops, branded with the name Business Link and subject to Department of Trade and Industry approval.

Training and enterprise councils have been trying to forge local

Tall order for small firm advisers

Paul Cheeseright looks at the uneven progress of Business Link

alliances of councils, chambers of commerce and enterprise agencies to pool these services. But it can be difficult making the independent interdependent.

"The partners are not automatically natural allies," said Richard Green, director of economic development at Birmingham City Council, at a conference earlier this month to assess progress. "There's a lot of institutional ground-breaking going on at the moment," comments Brian Wright, chief executive of the London Enterprise Agency, on the subject of local turf wars.

Rutter has been trying to snuff out such wars, recently telling the chambers of commerce to "join with your partners, get fully involved and don't let sentimental and parochial feelings prevent you from doing what you know to be right for our businesses."

Bruce Harris, managing director of Rochdale Enterprises, admits

to fears among enterprise agencies of being submerged - but he has found there is life after partnership. "As we began to operate, we found the threat really wasn't there."

The evidence so far suggests a greater readiness to bury "sentiment and parochial feelings" in the Midlands and north of England than in the south. Of the 30 Business Link offices and sub-offices which have opened so far, only three are south of a line drawn from the Severn to the Wash, although six of the 11 offices opening next month are south of the line.

A further 36 Business Links have been approved by the DTI but of these only four are in the southern part of England. Six of the 19

are in the north.

However, DTI officials and Business Link executives believe they can take the initiative in helping small companies work

through management, sales, financial and production problems. Hence the search for personal business advisers.

The personal business adviser is crucial to success. Unless they can make a practical contribution to business, Business Link will fail," warned Sarah Brown, head of the DTI's small firms division.

Manchester Business Link has found 500 small companies with growth potential, to which it wants to offer its services. "We want to learn from the successful. We've also identified a group of firms - the next tranche on the list for business advisers. We see ourselves starting at the top of the pyramid and working down," said John Browne, managing director.

"We've focused on the three sectors of the Walsall economy - automotive components, plastics and construction products," reported Bob Baggett, working to get Walsall Business Link

running. The office will target companies employing between 11 and 50 people. Already it has recruited three business advisers to go on the staff.

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and had nearly 400 applications.

CONTRACTS & TENDERS

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THE MARK INVEST

PEOPLE

Daly grasps competitive nettle

Alec Daly was a founding member of the Confederation of British Industry's National Manufacturing Council so it is only fitting that he should now be asked to run it, following the departure of Mark Radcliffe.

Daly, who is 58, will take over responsibility for the council in September on his appointment as the CBI's deputy director general.

A main board director of GKN from 1986, his career at the sharp end of manufacturing industry includes a spell with International Computers in the 1980s and 14 years with Ford, where he ended up as head of truck manufacturing operations in the UK and on



cultural products business. Daly confesses to having harboured early reservations about the value of a body formed to help put some competitive bite into British manufacturing but says he has been enormously encouraged both by the enthusiasm of council members and by the government's new commitment to the competitiveness issue.

"The political climate is right and there is an absolute need for British companies to grasp the nettle and establish the highest standards so that they can compete with the world's best. I hope to help ensure the message is taken on board and turned into success."

achievement in motivating Swan's workforce through such a difficult 13 months since receivership. "If ever a workforce deserved success it's Swan's for what they've done."

The Ministry of Defence has yet to decide on which yard should refit the landing ship *Bedivere*; among the competitors for the refit, on which Swan's future depends, is Yarrow.

Edwin Marks, 68, a US investment banker, has resigned as a non-executive director of Smith New Court, the UK investment banking group which recently reported more than doubled profits.

Marks, president of CMC (formerly Carl Marks & Co), joined the board in March 1986 when his firm merged its US securities trading, clearing and custodial business with Smith New Court. CMC used to be the second biggest invest-

ment in Smith New Court, after the Rothschild group. However, over the past year it has reduced its stake from 8.65 per cent to 4.15 per cent.

Meanwhile, the group has

appointed five new executive directors thereby increasing the size of the board to 38, including six non-executives.

Graham Meek, 47, a former partner in Wood Mackenzie who joined Smith New Court in May 1981, has joined the board along with Michael Davis, 40, deputy managing director of UK agency; Ian Miyazaki, 43, head of operations in Tokyo; David Smith, 44, who joined the firm as a market maker in 1972; and Jeremy Talk-Hart, 47, who runs Smith New Court's syndication desk.

Peter Williams has been appointed director of procurement at WPP; he moves from British Airways.

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Peter Williams has been appointed director of procurement at WPP; he moves from British Airways.

Tom Scott jumps ship

Swan Hunter's shipbuilding manager Tom Scott, the man who has kept outfitting work on target on the company's last three frigates despite receivership and mass redundancies, has left for a new job.

Scott, 55, starts work next Monday at Yarrow on the Clyde, where he will be supervising the outfitting of another three Type 23 frigates, won against stiff competition from Swan's a couple of years ago.

He has spent more than 20 years at Swan Hunter, but continuing uncertainty over the company's future and the offer of a plum job at Yarrow's divisional manager in charge of post-launch work, tipped the balance and he quit the Tyne-side shipbuilder on Friday.

Scott is modest about his

Rover Group's launch pad

Terry Morgan is leaving the driving seat he has occupied at Land Rover Vehicles for the past three years to become managing director of British Aerospace's Royal Ordnance division.

The 42-year-old Morgan, who has been with Land Rover in various roles since 1983, forged his first links with Royal Ordnance during BAE's ownership of Rover Group - not particularly surprising, since Land Rover is almost the definitive light military vehicle.

He takes up the job on August 1 and for the first time

in his career will not be directly involved in the motor industry. Before joining Land Rover as production director in 1988 he was with Leyland Bus as manufacturing director. His career began with an apprenticeship in Lucas' Girling brakes division.

Replacing him as managing director at Land Rover is 36-year-old Ian Robertson, who steps up from purchasing director. Robertson is a Rover group man through and through, joining what was then British Leyland's purchasing department from uni-

versity in 1979 and subsequently working his way through a variety of positions from logistics to plant director - across the group.

Meanwhile another Rover veteran - of 37 years - Fred Conklin is taking over as managing director of British Motor Industry Heritage Trust, which controls the new motor museum and heritage centre Rover has set up within its Gaydon, Warwickshire, research and development centre. He succeeds Peter Mitchell, who is retiring after getting the centre up and running.

CONTRACTS & TENDERS

SIERRA LEONE
POWER SECTOR REHABILITATION
PROJECT INVITATION TO BID FOR
DIESEL GENERATING UNIT

The Government of Sierra Leone has obtained a credit equivalent to US\$21 million from the International Development Association to help finance a Power Sector Rehabilitation Project. The National Power Authority of Sierra Leone (NPA) intends to apply a portion of the proceeds of these funds to eligible payment under the contracts for which this invitation to tender is issued.

NPA now invites sealed bids from eligible tenderers for the supply of a 5 MW diesel generating unit to be installed at the Kingdom Power Station, Freetown.

The contract will be a turnkey contract to include all civil, mechanical and electrical work. The scope of work will include design, manufacture, work's testing, supply, civil works, erection, training, site testing and commissioning of a 5 MW diesel generator and associated auxiliary equipment. The diesel generator is to be installed inside an existing building.

Interested eligible bidders may obtain further information from and inspect the bidding documents at the office of NPA. A complete set of bidding documents may be obtained personally by prospective Tenderers, or by their authorised representatives, upon cash payment of a non-refundable amount of US\$500 at the offices of the Engineers (address below). Alternatively documents will be forwarded to Tenderers on receipt, by post, of a payment for the above amount. It is anticipated the bidding documents will be available from 1 July 1994 onwards. All bids must be accompanied by a bid security the amount of not less than 2 per cent of the bid amount and must be delivered to NPA (address below) on or before 12.00 hours (local time) 28 September 1994. Bids will be opened in public in the presence of bidders representatives who choose to attend at 12.30 hours on the same day at the same address.

Each Tender must demonstrate the relevant experience and financial status of the respective Tenderer.

The Purchaser:

The General Manager
NATIONAL POWER
AUTHORITY
Electricity House
36 Stata Stevens Street
FREETOWN
Republic of Sierra Leone

Tel: (232 22) 223456
Fax: (232 22) 224 067

LEGAL NOTICES

In the matter of
SOPHIS LIMITED
(Prev. South Publications (UK) Ltd)
and
in respect of
THE INSOLVENCY ACT 1986
Notice is hereby given, pursuant to Section 106 of
the Insolvency Act 1986, that the above company will be
the subject of a winding up by the court.
On 20 July 1994 at 10.30 am, the court will be
applying the administrative receiver.
Buckley Bank plc, Appoints S P Holgate
and J M Irwin, Joint Administrative Receivers.
(Office holder Nos: 7991 and 2106)
Address: Coopers & Lybrand, Gryphon Road,
Reading, RG1 1LG.

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Trade mark rules accord with treaty



National trade mark rules which allowed imports to be banned because they might be confused with domestic goods were compatible with Rome treaty provisions on the free movement of goods, the European Court of Justice said last week.

The case concerned the importation of heating installations into Germany from France. The goods, which were made in France, were sold under the trade mark "Ideal Standard".

Until 1984, an American company held the rights to "Ideal Standard" and marketed sanitary equipment and heating installations under that name through subsidiaries in Germany and France. But in 1984 the French subsidiary was forced, due to economic circumstances, to sell its heating installation business, together with the trade mark, to an outside company with no link to the Ideal Standard group. The trade mark rights were later sold on to another company, also independent of the original grouping.

It was the German subsidiary of this last company which found itself before the German courts for trade mark infringement, having imported heating installations into Germany from France with the name "Ideal Standard".

The plaintiff company still held the right to the trade mark "Ideal Standard" for both sanitary equipment and heating installations but had stopped producing and marketing heating installations in 1976.

The Dusseldorf court found in favour of the plaintiff. It said the French imports risked confusing consumers. It also found that the relevant EC law was clear and thus refrained from seeking a preliminary ruling from the ECJ.

The German importer appealed. The Dusseldorf Appeal Court referred the case to the ECJ, asking whether there was an unlawful restriction on the free movement of goods under the EC treaty. At the time there were no harmonized Community rules on trade marks.

The ECJ said it was common ground that the restriction on the German importer was a measure of equivalent effect to a quantitative

restriction within the meaning of the treaty. The question was whether it could be justified.

The Court had already ruled in the *Hog II* case that such restrictions could be justified, but in that case, not only was the name of the trade mark identical but also the products concerned were identical.

In the present case, although the trade mark name was identical, the German holder of the trade mark no longer sold the products being imported.

The Court said that, where a risk of confusion existed for consumers between two products, it did not matter whether the goods were identical or sufficiently similar. In the present case, the national court had decided on the facts before it that a risk of confusion existed. The Court could not substitute its own findings on the facts; thus, given that a risk of confusion existed, the position was as if the goods in question had been identical.

The question that remained was whether the Court's findings in *Hog II* could apply not only to the facts of that case - where the trade mark rights were forcibly removed from the holders by sequestration - but also to the present case where there had been a voluntary transfer of trade mark rights.

The Court said they could. The determining factor in *Hog II* had been the absence of consent by the trade mark holder in the country of importation to the selling in the exporting country of similar products sold by the trade mark holder in that country. In such circumstances, the free movement of goods would jeopardise the essential function of the trade mark: consumers would not be able to identify with certainty the origin of the marked goods and the holder of the trade mark could be held responsible for the poor quality of goods for which he was not responsible.

The Court found this reasoning would not have been altered if the transfer of trade mark rights had been made voluntarily rather than by sequestration. Therefore its findings in *Hog II* applied.

C-9/93: *IHT Internationale Heiztechnik GmbH v Ideal Standard GmbH, ECJ FC June 22 1994*

BRICK COURT CHAMBERS,
BRUSSELS

A recent decision by England's Law Lords may have undermined London's attraction to the international business community as a venue for international arbitration.

Concern about unwarranted interference by the English courts in arbitration proceedings will inevitably make many English and foreign lawyers think very carefully before choosing London as the place of arbitration in disputes arising out of international contracts.

English law has long been a significant export from the UK. International contracts of all kinds involving parties from different countries are often subjected to English law.

Particularly in the emerging markets of the Far East, English law is chosen to regulate construction, agency and distribution, intellectual property, joint venture, investment and finance contracts.

English law is chosen because the parties feel it is intrinsically the most appropriate system for their particular problem. This may be because the parties cannot agree to use either of their national legal systems but accept English law as a neutral body of law.

They choose English law not because it is that much better than many other national laws, but because it is a commercial, well-developed, tried and trusted system; because the English language is the main international trading language; and because there is a large reservoir of experienced and able English lawyers.

French law, Swiss law and New York law, however, are equally highly regarded around the world, and are also often considered suitable for regulating international contracts.

Due to Britain's trading eminence last century and early this century, London became, and remains, a centre for many forms of arbitration, particularly those involving maritime and commodity issues.

One of the factors that made England a popular arbitration venue was the fact that English law and the courts supported arbitration proceedings to a greater degree than in many other countries.

But whether due to arrogance or conservatism, English law fell behind the times and more and more international arbitrations went to other countries, notably to Switzerland, France and the US.

The movement of arbitration away from England in the 1970s was a direct result of the interference of the English courts which allowed the parties to abuse the case-stated procedure, giving the courts an opportunity to review decisions of arbitrators.

After a clamour from lawyers and some business circles, the 1979 Arbitration Act was passed. This only partially redressed the situation.

The power of the English courts to review decisions of arbitrators was greatly curtailed and limited to important questions of law, having wider application than for any one particular case.

Moreover, in international matters, except in traditional London maritime, commodity and insurance arbitrations, the parties were permitted to agree in the arbitration agreement to exclude judicial review of the award.

Nevertheless, English law is now out of step with most other arbitration systems.

There is one underlying intention behind every arbitration agreement to exclude the jurisdiction of national courts in favour of an arbitral tribunal. While speed and low expenses do not always result from a resort to arbitration, the ability to have an arbitrator with knowledge and experience of a particular commercial sector, and a degree of privacy and confidentiality of the dispute and the procedure, are the main reasons why parties favour arbitration.

But arbitration cannot occur in a vacuum: the agreement of the parties to submit to arbitration, support for the procedure, and enforcement of the award will always be needed from national courts.

The question is the extent to which national courts should, practically, supervise and control arbitration proceedings.

In many countries, this dividing line has often become blurred. It is difficult to tell if national court judges that he has and should exercise no jurisdiction over an arbitration and expect him to accept that.

Hence, when a cogent argument is made that justice necessitates the intervention of the court (even though the real aim is to avoid or frustrate arbitration proceedings), the court will be reluctant not to attempt to provide the justice sought. When this occurs, it is done with a parochialism which reflects national law and procedure, and ignores that fact that the parties come from different systems.

This problem was well illustrated by the recent House of Lords decision in the *Ken-Ren* case*. This was a typical international arbitration, between a Kenyan claimant and defendants from Belgium and Australia.

The claimant was insolvent but the arbitration was being funded by the Kenyan government. A tactic to avoid litigation in England has always been to seek security for

costs from the foreigner. This is to tie in with the general rule in England that the loser pays the winner's costs - a rule which does not exist in most other countries. In international arbitration, it is a power that is sometimes, but not invariably, exercised by arbitrators.

English law gives the courts the power to order security for costs in arbitration; arbitrators only have that power if expressly agreed by the parties. The House of Lords decided, by a majority of 3:2, that in certain circumstances, and very exceptionally, the English courts could intervene in an international arbitration and require a claimant to put up funds as security for costs merely because that arbitration is taking place in England.

T his decision was based, primarily, on a belief that, if arbitration occurs in England, it must be subject not only to the supervision and control of English courts, but ultimately also to English procedural rules.

The particular characteristics of the *Ken-Ren* case are of secondary importance. What is crucial is the fact that by their approach the Law Lords have placed a disincentive to parties to come to arbitration in England.

Why should parties who come to England due to its neutrality, geographic convenience, and local legal expertise be subject to the inconvenience, and sometimes idiosyncrasies, of certain English procedures?

If arbitration is directed away from London, Britain's invisible earnings will suffer and the influence of English law on commercial transactions generally in other corners of the world may be affected.

If security for costs is to be allowed at all (and there are divergent views) it is the arbitrator rather than the court that should decide the issue.

This issue will feature prominently over the coming months in the debate over the development of a new arbitration law in the UK. The international arbitration community will watch with interest. For the moment it is probable that the effect of the recent House of Lords decision will be to persuade foreign lawyers and parties to locate their arbitrations elsewhere.

The author is a partner of Couder Brothers, the international law firm, and Head of School of International Arbitrations at the Centre for Commercial Law Studies, Queen Mary and Westfield College, University of London.

*Coppey-Lavalin SA, and Voest-Alpine Aktiengesellschaft v Ken-Ren Chemicals and Fertilizers (in liquidation in Kenya).

LEGAL BRIEFS



Officials sued over diversion to reduce deficit

California state officials are being sued for the return of \$700m allegedly taken illegally from the state's \$700 "special funds" to pay off a deficit in the state's "general fund".

The action has been brought by the California State Electronics Association and others who have contributed to the special funds over the years. Money in the special funds comes from licensing fees and is earmarked by California law to be used only to regulate businesses and professions and provide consumer protection. The action claims the state legislature illegally authorised the state government to transfer money from the special funds to the general fund between 1991 and 1994.

Mr Richard Fine, attorney for the plaintiffs, said that, as a result, the reserves of the special funds had dropped by more than \$700m from \$1.56bn on June 30 1991 to \$945m on June 30 1994. "This 46 per cent reduction will deny Californians the level of consumer protection they have a right to," he added.

Legal losses

Hundreds of UK law firms could go bust over the next three years according to a survey of law firm performance by Coopers & Lybrand. The accountants annual survey of Law Firm Financial Management shows a general improvement in the performance of most firms - almost 60 per cent increased profits per partner last year. But 25-30 per cent of firms continued to report a further fall in profits coming on top of poor performances in 1991-92 and 1992-93. Coopers says these firms have become locked into a cycle of reduced profits, lower investment and an inability to recruit and retain quality staff. Many of them would not survive the next few years.

FT EXPORTER



FT EXPORTER: Summer Issue - July 7th

The next issue of Europe's premier export review, the FT Exporter will appear with the Financial Times throughout the UK and Europe on the 7th July 1994. Written by Financial Times journalists based in leading business centres across Europe, the FT Exporter will show, through case histories, how orders are being won and what practical problems are being overcome.

The Summer issue will include a discussion of how free World Trade is after GATT, at a glance Risk Profiles for

major non-European trading countries, a comprehensive guide to short term export credit insurers and a look at good deals, bad deals and who's doing them.

Details of the new FT Exporter WorldTraveler Card, in association with Sprint, will also be included in the Summer issue.

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ARTS

An exalted 'Tristan'

In what are still difficult times, it is extraordinary that the two premier festivals of Great Britain, Glyndebourne and Edinburgh, should have realised their matching, long-standing dreams only weeks apart – and not just successfully, but triumphantly. A month ago Glyndebourne reopened in its superb new house, with half again as many seats and a real acoustic at last. On Saturday the new Edinburgh Festival Theatre, half again larger than that, had its operatic inauguration with Wagner's *Tristan und Isolde*, a stern test for any house, but passed here with resounding credit and a truly memorable performance to boot.

The gods must have smiled upon the project, for few new opera houses since Bayreuth can have had gala openings of this exalted musical standard. Not all the gods, as it happened: that afternoon, a large parade in favour of Jesus disrupted traffic so severely that many *Tristan* patrons – at £175 a head – arrived only in time to view Act 1 on the cafe-bar monitor. But there was no further divine intervention; and to the unlucky latecomers I can say that nothing in Act 1, admirable though it was, rose to the wrenching splendours of the later acts.

The EFT is not exactly "new", for it has retained and refurbished the entirely satisfactory auditorium of the old Empire (1928, designed by the Millburn brothers of Sunderland after the previous Frank Matcham theatre burned down) – broad and unshowily handsome, excellent sight-lines, no seat much further than 30 yards from the lofty stage. The latter is quite new, like all the backstage facilities too; it is now the largest in Europe. Equally the flashy front-of-house, which displays the expansive new foyers on all three levels through gigantic glass wall to the world outside.

Now, despite its name, is the EFT a creature of the Edinburgh Festival; it is a self-christened "lyric theatre"

which will have to sell itself all year round, not only as the second home of Scottish Opera and the Scottish Ballet, but as a showcase for practically anything that will draw a sufficient audience. For the annual Festival, nonetheless, it will be a boon, a huge asset and a blessed rescue.

It is no secret – indeed, it is a kind

of scandal – that Edinburgh's lack of an adequate opera-venue has been an unstaunched *Tristan* or *Amonasro*-wound in the flesh of the Festival these many years, with repeated promises regularly scotched by civic parsimony and arty-bargy. Very late in the day, dogged thift had its unexpected reward when the Moss

organisation decided to give up the Empire, run as a bingo-hall since 1962, for a bargain price. For a mere £21m more, much of that private and corporate money, Edinburgh has made itself an opera-house that should transform the Festival and the yearly season over a long time to come.

We were gripped and scathed. Kokkos's spare direction, as plain and economical as his near-absent sets, let every moment stab cleanly home. James Johnson's fine Kurwenal came into his own, wracked by loyal desperation. Ian Paton represented the Shepherd in uncommon sympathetic depth (abetted by a fine cor angialis), like John Harris's angry Melot. Miss Evans was visionary and nobly persuasive in the *Liebestod* – but it was a mistake to let the lights fade slowly on her statuque pose after the music had stopped: *Tristan* must end with its soft, absolutely final note.

David Murray hails the operatic inauguration performance in the new Edinburgh Festival Theatre



The gods smiled and we were gripped: Anne Evans and Jeffrey Lawton in the title roles of the Yannis Kokkos's Scottish and Welsh co-production, conducted by Richard Armstrong

Theatre 'Rage' saved by the acting

There is not much rage in the new play at the Bush, despite its title. No heavy bombs either, despite the fact that it is set in Slough. Here is suburban, middlebrow drama, heavily influenced by television. The toast to the Bush is that they do it so well.

Richard Zajidoff, the author, is currently contributing to the TV soap, *EastEnders*. *Rage* may seem an odd play for the Bush to pick up, but at least the choice shows the theatre's versatility. The director is Mike Bradwell who has worked at the Bush, on and off, for years and knows the place inside-out. He can stage a success even with a text that belongs to another medium.

Nothing in *Rage* is particularly surprising. It is the tale of a two-parent, two-children family on the verge of a 20th wedding anniversary of a marriage that has nothing much to celebrate except survival. The husband is a GP *long out of love* with his wife, but not much enamoured of anyone else. The wife still clings to him. Daughter Kate is doing A levels. Son Nicky is a bit of a drop-out. Kate is on the conventional pill, prescribed by another doctor. Nicky is on anti-depressants, prescribed by his father.

By the end of the celebration, Nicky has committed suicide, possibly having stabbed a police woman in the course of an unexplained crime. The rest is essentially an inquest into how the family got into such a position in the first place, plus a vignette of a local reverend coming to show sympathy and a sub-plot about the woman police officer and her detective boy friend.

If it were the play alone, there would be nothing to write home about. *Rage* is redeemed by remarkable acting. Sue Johnston as the wife has few memorable lines, but she succeeds by her presence and her voice in putting feeling into clichés. Nicky Henson as the doctor has a slow start, mainly coming home tired to reach automatically for the whisky and soda. Yet as he stands on the stage, shoulders hunched, you can see that he might once have been a medical researcher in America rather than a GP in Slough and does not wholly regret the decision to stay with the hum-drum, including his wife.

With the smaller works and drawings, this knowledge is even more poignant – £700 or so for a Seurat study of the river-bank; £223 for an ink-and-wash drawing by Guye of two fashionable women; £750 for Seurat's monumental chiaroscuro nude, but I cannot bear to go on. The drawings in their way are as well-judged as the paintings – Forain, Lautrec, Degas, Cézanne. The dark pastel by Degas, of a seated woman seen from behind as she fixes her hair, is one of the best drawings given which gives a fascinating gloss to the show.

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Impressionism for England: the Samuel Courtauld Collection; Courtauld Institute Galleries, Somerset House, the Strand WC2, until September 25. Sponsor: Cantor Fitzgerald.

Rush Theatre, London W12. (081) 743 3388

Pioneer of public taste

William Packer admires Samuel Courtauld's impressionist collection, now hung in the Great Gallery of Somerset House

At their former home in Woburn Square, collections in the Courtauld Institute's galleries were a close kept secret. Their move in 1938 to Somerset House, William Chambers' classical masterpiece at the far end of the Strand, was expected to change all that. But there are still problems.

The Strand no longer the fashionable thoroughfare it was and, at the Aldwych end, has long been a forbidding one-way maelstrom. Sign-posting is, to say the least, discreet and the entrance facade of Somerset House itself is hardly welcoming, with its barriers and car-park overseers. That the courtyard beyond, potentially one of the great public spaces not just of London but of Europe should be the private car-park of Her Majesty's Revenue Men, is a scandal.

Inside, however, things are looking up. The problems of heating and air-conditioning appear to have been solved, albeit in somewhat ad hoc fashion in the short term, and much of the permanent hang has been *retouze*, to advantage. But the most significant change is the recent decision of the new director, John Murdoch, to return the Great Gallery on the top floor to its proper purpose as a prime exhibition space.

There, at the top of the vertiginous staircase, where Bowdoin's rakes and beauties once heaved together at the Royal Academy's private view, we now have as our first taste of the new policy an exhibition given over to the eponymous Samuel, collector of French impressionist and pioneer of public taste. Samuel Courtauld, an industrialist who had made a great fortune out of the manufacture of rayon, became interested in impressionism on seeing the Lane Bequest at the National Gallery in 1917. He began to collect on his own account and by the end of the 1920s had acquired representative works by all the major impressionists and post-impressionists, and was especially strong on Cézanne and Seurat. He also endowed a purchase fund at the National Gallery, by which such things as Cézanne's self-portrait, Degas' "Young Spartans" and "Miss La La", Van Gogh's "Chair" and "Sunflowers", and Seurat's huge "Bathers at Asnières" came into public hands.

This exhibition presents not just the cream of the paintings and drawings that comprise the Courtauld Bequest itself, but also brings together some of the works he gave away or left to friends and family on his death in 1947. There are three besides, all masterpieces, to represent the National Gallery's good fortune – Monet's "Gare St Lazare", Renoir's "Boating on the Seine" and Picasso's "Child with Dove".

It is astonishing to stand thus surrounded by great paintings, and not a little envious at what one man was able to get himself to enjoy – a pique barely assuaged by his conspicuous philanthropy in passing it all on to us. I have nothing against great art being held in private hands; I would only like to get my hands on some of it myself. The serious point is that true art, I am convinced, is charged up in a curious way, by being privately held and loved for a period before it moves into public limbo.

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Malcolm Rutherford

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Muziektheater Tonight, tomorrow, Thurs: Merce Cunningham Dance Company in *Ocean*, a project based on an idea by Cunningham and John Cage. Next Mon: Christoph Rousset conducts first of four performances of Pierre Audi's production of *Monteverdi's L'incoronazione di Poppea* (020-625 5485). Concertgebouw Sat: Yoel Levi conducts Orchestras and Choruses of the Hague and Amsterdam Conservatories in *Mahler's Second Symphony*, with soloists Roberta Alexander and Jard van Nes. Sun: Günther Herbig conducts Hague Philharmonic Orchestra and Chorus in Brahms' German Requiem, with soloists Anneke Stumpf and John Bröcheler. Next Mon and Wed: Claus Peter Flor conducts Royal Concertgebouw Orchestra in *Stravinsky and Brahms* (ticket reservations 020-671 8345).

BARCELONA

Edita Gruberova and Alfredo Kraus

CHICAGO

A Little Night Music: Michael Maggio directs the Sondheim classic, hailed as the perfect romantic musical comedy (Goodman 312-443 5800).

Guys and Dolls: Jerry Zaks' award-winning revival of the timeless musical fable of *Times Square* gangsters, gamblers and good-time girls is in its final week in Chicago before continuing on a national tour (Shubert 312-902 1500).

Breaking the Code: Hugh Whitemore's 1986 play about loyalty, national expediency and homosexuality, in repertory with Anthony Clivio's *The Living*, a new play about the London Plague of 1603 (Interplay 312-654 1055).

COPENHAGEN

Tivoli Tonight: Yuri Bashmet directs the Moscow Soloists in works by Mozart, Stravinsky and Brahms.

Prazak Quartet of Prague plays string quartets by Haydn, Janacek and Dvorak. Sat: Walter Weller conducts concert performance of *Salomé*, starring Hildegard Behrens (3315 1012).

FLORENCE

Lorin Maazel conducts the Pittsburgh Symphony Orchestra tonight at Teatro Comunale in works by Reinholdmann and Ravel.

The Maggio Musicale ends on Thurs and Fri with Beethoven's Ninth Symphony conducted by Semyon Bychkov. The concert on Thurs is at Teatro Comunale, while the final performance on Fri is a free open-air event at Piazza della Signoria (055-277 9236).

GENEVA

Grand Théâtre: The season ends on Thurs with the final performance of *Lohengrin*, staged by Robert Carsen and conducted by Christian Thielemann, with a cast headed

ARTS GUIDE

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Tuesday: Performing arts guide city by city.

Wednesday: Festivals guide.

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(Central European Time)

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NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730; 2230

TUESDAY

Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY

NBC/Super Channel: FT Reports 1230

FRIDAY

NBC/Super Channel: FT Reports 1230

Sky News: FT Reports 0230, 2030

SUNDAY

NBC/Super Channel: FT Reports 2230

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BRETON WOODS
YEARS

The twin Bretton Woods institutions (the World Bank and the International Monetary Fund) were conceived when world capital market had been virtually extinguished by the tribulations of the inter-war period. Praises on their 50th birthday are justified for their role in creating a new liberal international economic order, underpinned by an increasingly integrated world capital market. But this very success poses questions about their future. Once the universal move to market economies is completed, will there be any need for the short- and long-term lending of these institutions?

The answer is bleaker for the IMF, which has no ostensible role with the collapse of the Bretton Woods system.

As far as the World Bank is concerned, it has moved seemingly effortlessly from providing long-run capital to the war-torn economies of Europe and Japan, to supporting developing countries shut out from the long-term bond market since their widespread default in the 1980s, and most recently to the capital-constrained ex-communist "economies in transition". It has also evolved many roles - as a financial intermediary, an aid institution, a provider of technical assistance, a credit rating agency for sovereign risk, and a major development research institute.

Financial intermediation through the International Bank for Reconstruction and Development remains the group's major business. It differs from commercial banks in three ways: first, the assurance provided to its bond holders by the capital that is callable from member governments; second, the "gift" represented by its paid-in capital, on which it does not have to pay a dividend to its shareholders; and, third, its preferred creditor status with its borrowers, which leads to few arrears on its loans. These features have given its bonds triple-A rating.

Before the opening of the global capital markets to the developing countries in the 1970s, these IBRD loans at near commercial interest rates would have been justified on grounds of global efficiency. But with more countries able to gain access to world capital markets, there is a financial intermediation role left for the Bank, whose loans, though



Fund in search of a role: delegates at the Bretton Woods conference, at which the IMF was founded

Mission statement for a liberal order

cheaper than from private sources, come with "conditionality". This cost could encourage borrowers with alternatives to reduce their demand for IBRD loans, leaving it mainly with "lemons".

The debt crisis demonstrated that it is the willingness, rather than ability, of borrowers to pay which determines sovereign risk. The positive net cash flow historically associated with Bank lending has reinforced the willingness of borrowing governments to meet their debt service obligations to the Bank. This growth in net lending can only occur with a continued growth in the Bank's capital. If it were to cease growing - a political decision - its intermediation operations might be shown to have been a vast Ponzi scheme.

With a deterioration of borrowers' expectations of future lending, arrears could accumulate. This might worsen the rating of Bank bonds, leading to a rise in the interest rate on its loans, making them even less attractive for the good borrowers. The only way to avoid this is to keep good borrowers by giving up conditionality. The Bank would then be a true merchant bank, which, because of its unique advantages and reputation, can raise money more cheaply for its borrowing governments than they could. It would also have to be concerned like any other bank by the quality of its borrowers. Its advantage over commercial rivals would be the implicit subsidy and insurance elements provided by its international owners.

The Bank's role as a financial intermediary has been clouded over the years by its

Deepak Lal continues the series on the anniversary of Bretton Woods

role as a foreign aid agency through its soft loan window (International Development Association). Foreign aid remains a contentious and highly politicised issue. It is debatable whether the Bank is wise (since Robert McNamara's tenure) to identify its mission so closely with the business of aid, rather than with the less contentious and more viable business of international financial intermediation. A radical departure in this area is required.

The Bank's objectives in providing foreign aid have changed over the years: the most recent is to alleviate poverty and the public financing of the merit goods (education and health). These social policy concerns are necessarily more contentious than the technical engineering and economic issues that have been the Bank's bread-and-butter in the past. Moreover, whereas more general principles govern the latter, the design of effective social policy is determined much more by local circumstances, culture and politics. A multilateral bureaucracy is unlikely to have a comparative advantage in their design or implementation.

Private charities (national or international) with grass roots organisations can both identify potential beneficiaries, and target and monitor benefits to them much better than govern-

ments. For the heterogeneity of these beneficiaries makes it difficult to lay down simple bureaucratic guidelines for the targeted benefits that are required. The alternative of a universalisation of benefits (as in western welfare states) is fiscally ruinous and less effective, because the middle classes always benefit most from universalised benefits.

A radical solution would be for the Bank to consider transferring its IDA funding to audited national and international charities. As a spur to private charity, such IDA transfers to these charities could be made on a matching basis.

As regards the role of the Bank in providing technical assistance, credit ratings, and development research: since the last two are public goods, their subsidisation through Bank profits would be justified. Technical assistance provided could be charged for, as by private consultants, with Bank profits being paid as explicit subsidies to poorer countries, to purchase Bank consultancy services in competition with their commercial rivals.

This package of reforms could provide the Bank with a more clear cut and depoliticised mission in the liberal economic world order it has helped to recreate.

The author is James Coleman, professor of international development studies at the University of California, Los Angeles, and professor emeritus of political economy, University College, London. Between 1984 and 1987 he was research administrator at the World Bank.

The first article in this series was published on June 21

No, no, no, no way out



It is too easy to deride Mr John Major for his performance at Corfu. The British prime minister found himself in a minority of one out of 12 members of the European Union, just like his predecessor at earlier summits. He handbagged the appointment of Mr Jean-Luc Dehaene to the presidency of the European Commission, precisely as she might have done. It is said, with disdain, that Mr Major's motives were self-serving. Sure they were. Worse, it is claimed that he sought approving headlines in the ever-cheaper Conservative newspaper published by Mr Conrad Black and Mr Rupert Murdoch. Anyone in his position would be tempted to do that, although not all would succeed. It is asserted that his principal aim was the preservation of his leadership of an increasingly Eurosceptical Conservative party. Of course it was.

Yet the prime minister had a defensible diplomatic objective. As we all know, Mr Dehaene was the candidate thrust upon Europe by Mr Helmut Kohl and Mr Francois Mitterrand. The German chancellor and the French president appear to have believed the rest of the EU would come round to their way of thinking, as indeed all but Britain did. If this be so, the veto is not wholly regrettable. Europe is not France and Germany alone. Bonn and Paris lead the continent, but they should not take their pre-eminence for granted.

When Mr Major told the House of Commons yesterday that rejection of Mr Dehaene was a matter of principle he did not mention Mr Kohl or Mr Mitterrand, but we knew what he meant. He had no need to name names. He was telling the world his weakness among

his own voters should not lead others to take Britain's compliance for granted. He is not a popular prime minister, but he would be nothing at all if he did not get that message across. He seemed to have his party's support.

Sir Edward Heath was wrong to call the outcome of the Corfu meeting a crisis for Europe. It was not even a disaster, merely a little drama. Mr Dehaene will survive in politics. He still has his job. Europe will move on. Another candidate for the presidency of the Commission will be found. The individual who succeeds will almost certainly not be wedded to the British Conservative party's views on Europe. Take, for example, the Dutch prime minister, Mr Ruud Lubbers. He was highly praised by Mr Major yesterday, and not for the first time. It is reasonable to assume that Britain would support him if

he would make a positive contribution. He never had a chance. For half a century English nationalism has rugged Britain backwards when its continental partners have sought to move their ever closer

union forwards. This streak of scepticism runs through all parties, although it is at present in the ascendance among Conservatives. The prime minister is weak because he has a small majority in the Commons. He might have tried to tough it out, taking a stand on one side or the other, but he has preferred the strategy of the whip he once was. This has given the sceptics their leverage. In consequence there is now a distinct possibility that the issue of how pro or anti-European the opposing parties are will be deployed by Mr Major in the next British general election, assuming he is still there to do the deploying.

We saw this during the elections to the European Parlia-

ment a few weeks ago. The Conservative manifesto, "a strong Britain in a strong Europe", was meant to unite the party. Each wing could read what it chose into the small print. The tone of the campaign was intermittently anti-European. Yet the government tells anyone who will listen it has found a formula to placate all but the extreme Eurosceptics or Europhobes among the Tories. This was set out in Mr Major's speech about a multi-speed Europe.

The notion was first given public prominence by Mr Douglas Hurd at the Sejm in Warsaw on May 6. "The Europe of Monet and Schuman was right for its time," the foreign secretary said, adding that what was now taking shape was "a multi-speed, multi-track, even multi-faced Europe". This could mean Britain asking for a stronger arrangement on defence and, as indicated by Mr Major yesterday, anti-drugs policing, but opt-outs elsewhere. "Multi-speed" should play better than "two-speed". That would imply that Britain is in the slow lane.

The multi-speed Europe of Mr Hurd is not in itself negative, or not sold as such. It reflects current reality. It allows new members to take part at their own pace. The trouble with the formula is that it is deficient in positive proposals, lacking in enthusiasm on the continent. Britain cannot get its own candidate into the Commission presidency. It merely vetoes others. The chances are that Mr Major, pulled over sceptic-wards, will find himself always accentuating the negative - no to Mr Dehaene, no to rejoining the exchange rate mechanism, no to the single currency, no to the social chapter; "no", as his predecessor famously said, "no, no, no, no." We know what happened to her.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for fastest resolution

Case for abolishing banks' floating charge

From Sir Michael Grylls MP

Sir, It is encouraging to read (Letters June 22) that a leading banker - Mr Derek Sach, of the Royal Bank of Scotland - has called for the abolition of the floating charge in the UK. At the time when the Department of Trade and Industry is reviewing existing insolvency legislation, it is important to look at the power which a bank derives from the floating charge and determine if that power is healthy in a modern highly competitive industrial economy.

Not only do the powers of an administrative receiver under a floating charge cause concern and uncertainty to the

borrower, but such charges create serious disadvantage for unsecured trade creditors which supply an apparently sound company, while unaware of the current extent of its borrowings and without the level of information about its liquidity which is available to the bank.

It is the floating charge which underpins the capital gearing approach of the banks to small and medium enterprise (SME) lending in the UK, highlighted in the Confederation of British Industry August 1993 report, *Finance for Growth*. Reliance is placed on security rather than information and the income stream

indicated by future prospects of the enterprise - an income-gearing approach. This encourages the provision of short-term finance. Without the all-embracing safety net of the floating charge for banks, lending proposals would inevitably be more critically assessed to the benefit of the banks and the businesses concerned. The elimination of the floating charge and the removal of the preference it gives to one creditor whose prime concern is not the continuing viability of the business and the jobs at stake, would create a more robust lending environment in the UK.

There is no reason to believe that UK bankers, given time, would not match the performance of bankers in other industrialised countries, including Germany, Japan and the US, where floating charges are unlawful, in their lending to the unquoted sector. This would surely be to the benefit of Britain's SMEs in the medium to longer term. It would also help redirect the traditional thrust of our corporate insolvency process, moving away from retribution for the debtor and towards his rehabilitation.

Michael Grylls,
House of Commons,
London SW1A 0AA

Citizenship in Latvia

From Janis Lusis

Sir, The article "Held up on the western Line" (June 23) clearly points out many of Latvia's concerns regarding the critical demographic situation in Latvia. However, it incorrectly gives the impression that "almost one half of the population" is presently excluded from Latvian citizenship. In fact, 70 per cent of the residents of Latvia - of many ethnic origins - are presently citizens.

An area of prime contention concerns the fate of a group of about 40,000 persons, of whom an estimated 160,000 are retired Soviet military and KGB personnel and their families. This latter group, by the internationally accepted Geneva Convention on Occupied Territory, should not be "forced upon" Latvia as potential citizens.

The second important aspect concerns the present demographic situation in Latvia (32 per cent ethnic Latvians) and the potential effects of rapid naturalisation of persons who may not be assimilated into the Latvian culture prior to the impending parliamentary elections of October 1995 and October 1996. While the recommendations of the Council of Europe and Conference on Security and Co-operation in Europe have been seriously considered by the government of Latvia, and many were incorporated into the law, the critical demographic situation in Latvia precludes a rapid naturalisation process.

One may ask, would any European country allow such a demographic shift in its citizenry to occur in such a short period of time?

Janis Lusis,
ambassador,
Embassy of Latvia,
12 Queensborough Terrace,
London W2 3SP

Graduate market forces already working

From Dr Geraldine Kaye

Sir, We were at first surprised that they had not been able to fill their vacancies themselves on the "milk round". On contacting professors we know (I have an academic background), we found that most of this year's graduates have been found "homes".

Despite this, we have been contacted by a number of

insurance companies which

are our clients, asking us as a

special favour to find good

science graduates who wish

to enter the actuarial profes-

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday June 28 1994

Beyond the Corfu thunder

The weekend thunder and lightning on Corfu cast European Union decision-making in a malevolent light. Yet the storm over the choice of the next European Commission president could not totally obscure the progress made at the EU summit in other areas. The responsibility for resolving the impasse over the succession to Mr Jacques Delors now passes to Germany, which takes over the EU presidency from July 1. Time to reach accord before the leaders reconvene in Brussels on July 15 is short, but if the Bonn government can find the skill to rally support from all 12 capitals behind an appropriate candidate, the EU could even emerge strengthened from its midsummer squall.

For all the chaos over the presidential selection, the EU showed at the weekend that it can maintain momentum on important issues. The summit took a significant step forward on liberalising telecommunications, now widely seen as a key to EU competitiveness in the emerging "information society". Overriding opposition from the EU's telecommunications monopolies, the meeting opened the way to early competition in the supply of infrastructure as well as services, allowing new operators to build their own networks. An Anglo-German initiative to try to weed out obstacles to competitiveness was approved.

The summit also agreed to give priority to 11 trans-European transport projects, overcoming differences on financing. The German-sponsored agreement on involving the European parliament in the preparations for the 1996 Maastricht review conference was also welcome. On enlargement, the EU now has the outlines of a route map - although nothing resembling a driving schedule - for widening the Union to the north and east.

Clinching agreement

This record of accomplishment will, however, weigh lightly unless the EU finds a suitable personality to lead it through the challenges of the rest of the 1990s. Despite the pressures of the timetable, there are three reasons why the EU can be reasonably confident of clinching agreement on a successor to Mr Delors during the next 2% weeks. First, the German government

The fog still shrouding Japan

If proof were needed that the realignment of Japan's political system has only just begun, it has been abundantly available in recent days. A popular and capable prime minister has resigned for lack of support in a fractious parliament. Politicians widely reviled for their remoteness from the concerns of ordinary voters conspire in smoke-filled rooms. The country is left leaderless as the yen rises to levels that threaten a sputtering economic recovery.

More embarrassing still, it looks as if this sorry picture will again be on international display in 10 days' time, when Japan fields a lame-duck prime minister at a Group of Seven summit for the second year in a row. What are Tokyo's international partners to make of all this?

At one level, the latest twist in Japanese politics should not be of enormous consequence to the world at large. Japan's western trading partners have long been used to dealing with a changing succession of political leaders, while recognising that the real power lies elsewhere in the "iron triangle" of government, bureaucracy and business. Even the US administration, with its demands for deregulation and market opening, appears to have realised that there is little it can do to advance its agenda while a vacuum persists in Tokyo. In the meantime, the markets maintain their own form of pressure by bidding up the yen against the weakening dollar - itself in part an acknowledgement that no government under current conditions is likely to be able to do much about Japan's trade and current account surpluses.

Impasse

There is a place for concern, however, at the current impasse - and that is in Japan itself. For the fate of Mr Tsutomu Hata, whose government fell last Saturday after just 59 days in office, underlines just how unstable and incapable of action the entire political system has become. The order that governed Japan for decades after world war two - dominated by the Liberal Democratic party - has collapsed, but a new order is not yet in sight. Instead, small and scarcely distinguishable political

will channel much more diplomatic energy into engineering a deal than that employed by the current holder of the EU presidency, Greece, under its ailing prime minister. The Bonn government is a long way from admitting that it was mistaken in trying to push through with France the candidacy of Mr Jean-Luc Dehaene. But Chancellor Helmut Kohl yesterday gave a welcome signal of flexibility by hinting he would now drop support for the Belgian premier.

UK self-restraint

Second, the British government, having had its way on a point of principle and substance, can now show a modicum of self-restraint. There must be no question of Mr John Major employing a second veto. The true test of Mr Major's mettle will be his readiness to engage in a constructive search for a solution - even at the risk of Eurosceptic hostility from his own party - to achieve an agreement on July 15.

Third, even after excluding the candidates, courting support at Corfu, there is no shortage of suitable contenders. Mr Renato Ruggiero, the former Italian trade minister, and Mr Uffe Ekelmann-Jensen, the former Danish foreign minister, would both command wide support. The apparent elimination of two serving heads of government, Mr Dehaene and Mr Ruud Lubbers of the Netherlands, is far from an ill omen. It is worth remembering that of the European Commission's eight presidents so far, only one, the unsuccessful Mr Gaston Thorn from Luxembourg, was an ex-prime minister.

At a time of recession and post-cold war upheaval, the EU's failure to reach agreement on its leadership is regrettable, but it is neither a disaster nor even a surprise. If the weekend confusion increases EU governments' readiness to correct the shortcomings of the present selection procedures, then the debacle may even turn out to have positive consequences. Equally, when they were not squabbling over Mr Delors' succession, EU leaders showed at Corfu that they have an agenda to make Europe stronger, more efficient and more cohesive. The next president of the European Commission should make sure they stick to it.

The fog still shrouding Japan

Frags from the old LDP and the traditional opposition, the Social Democrats, manoeuvre ceaselessly before an increasingly disenchanted public, sometimes splitting, sometimes fusing to form short-lived coalitions. It is a process that, left to itself, could continue for months or even years before finally coming to rest in the form of stable two- or three-party system.

The problem is that Japan cannot afford to continue on political auto-pilot for this long. There are too many pressing issues that, in Japan's own interests, require speedy, effective and consistent government action.

Stymied

Tax reform is one area where action has been frequently promised but stymied by government divisions. In recent months, another is the much-touted and badly-needed plan to deregulate the economy, which would have the added advantage of answering one of the US's current concerns. Yet a third is the slow-fuse crisis over North Korea's nuclear weapons programme. This is a matter crucial to Japan's security. Yet right up to last Saturday, Mr Hata was mired in discussions with the Social Democratic party, which was demanding that he water down plans for sanctions against Pyongyang in return for joining his coalition.

The most regrettable feature of the current situation is that it is seriously out of kilter with what the voters themselves seem to want. A year ago, they voted out the LDP in favour of a coalition committed to creating a new, more representative electoral system. This is the government of Mr Morihiro Hosokawa eventually produced: a system that should enable politicians to be chosen more on their policies than on their ability to pass favours to constituents.

What Japan needs is elections under that system - which should be possible once new constituency boundaries are in place this autumn. When they come, the clear-out of the old guard on all sides may well accelerate. In the meantime, Japan will probably have to settle for another fragile caretaker government and more muddling through.

Brazil's football stars get the glory, but the nation's housewives are the real heroes. As well as coping with an inflation rate of almost 50 per cent a month, on Friday they face the introduction of Brazil's fifth new currency since 1986, the Real. Supermarket shelves are covered in a confusing array of old and new prices beside signs announcing that certain products have been withdrawn by the stores because suppliers have tried to force up prices ahead of the currency switch.

The Real is the final step in a programme the government launched last December in an attempt to catch up with other Latin American countries which have successfully tackled high inflation. The programme was originally welcomed by economists since it was the perceived cause of Brazil's inflation. Most importantly, it set balancing the government's budget as a high priority.

The plan's weakness is political. October, Brazil holds presidential and congressional elections, encouraging politicians to push for more spending rather than a balanced budget. Moreover, its main champion, Mr Fernando Henrique Cardoso, resigned as finance minister in March to run for president. That has left the initiatives open to criticism that they are designed to engineer a steep, but temporary, fall in inflation before the elections.

Mr Cardoso's advisers admit he has little chance of catching the front runner, the left-winger Mr Luiz Inacio Lula da Silva, unless he falls sharply. Although most observers think inflation will drop, there are doubts about how long it will stay low - and also about Mr Cardoso's chances of closing the gap with his rival. "There may not be enough time left for people to realise the Real's advantages and that their increased purchasing power [caused by lower inflation] will last," according to Mr Alexandre Barroso, a political consultant.

Mr Cardoso and the government hope two features of the new currency will help curb inflation. First, it will be set at parity to the US dollar for an "undetermined" time, probably until the elections. The Real's value will be defended using Brazil's accumulated reserves of nearly \$40bn. Second, the central bank will set tough limits on money supply until the end of March 1995. In the past, the government has resorted to printing money to pay its debts, thereby fueling inflation.

"The exchange rate anchor brings inflation down fast, and then the monetary anchor starts operating through strict rules on expanding the monetary base," according to Mr Winston Fritsch, Brazil's economic policy secretary. The government has also recalculated public sector wages and most

Will political imperatives overcome economic reality in Brazil's fight against inflation, asks Angus Foster

contracts into the new currency before its introduction, so any inflationary impact should be absorbed before the Real comes into circulation. This should further reduce price pressures, and most economists expect inflation to drop to 34 per cent a month by August.

Brazil's anti-inflation programme has led to sharp falls in inflation before. But each time, prices have started to accelerate because of flaws in the plans or through political pressures. This time the main worry is that the government, lacking support in Congress ahead of the elections, has had to compromise parts of the programme to make its implementation more feasible.

It has adopted a temporary link with the dollar, instead of a permanent tie as used in Argentina's successful price stabilisation initiative in 1990. Nor has the government removed exchange controls to allow full convertibility of the Real. Convertibility is not an attribute you can impose on a weak economy. We would like to move more carefully," says Mr Pedro Malan, president of the central bank.

One reason why the government may have decided to retain exchange controls is that it fears the continuing popularity of Mr da Silva may persuade many Brazilians, who are worried about his radical policies in areas such as land reform, to switch their Reals into dollars, thus undermining the new currency.

Another area in which the government risks compromising its anti-inflation programme is in its control of the money supply. There is growing pressure for increases in the minimum wage and military pay, which would threaten this year's forecast balanced budget. The Real's value will be defended using Brazil's accumulated reserves of nearly \$40bn. Second, the central bank will set tough limits on money supply until the end of March 1995. In the past, the government has resorted to printing money to pay its debts, thereby fueling inflation.

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Brazil: the Real goes



inflation fight next year, along with other economic reforms such as privatisation. "But if the programme is not seen as a success, that affects inflation and the opinion polls. In that scenario, we hope we can make do through."

Optimists suggest Mr Cardoso has the support of about 20 per cent of voters compared with 40 per cent for Mr da Silva. This big difference is slightly misleading. Under Brazilian election rules, unless one candidate wins more votes than all the others combined, the presidential contest will go into a second round in November, between the two candidates with the highest number of votes. At this stage, Mr da Silva

looks unlikely to win outright in the first round.

In a second contest, Mr Cardoso could provide a strong challenge, especially since voters will have had longer to benefit from the Real. If inflation stays low, those Brazilians who are not protected against inflation - mainly the poor - could see a considerable improvement in their living standards. Salaries, currently undermined by a daily inflation rate of 1.9 per cent, would retain their purchasing power through the month.

Possibly Mr Cardoso's greatest difficulty in his presidential campaign is a cynicism among voters, who have seen many previous anti-

inflation attempts fail. "It's very hard to deal with this legacy of failed attempts. It's like the eighth marriage of Liz Taylor - if the others have foundered, why should this one succeed?" asks Mr Malan.

An opinion poll earlier this month found that more than half those questioned would not change their voting intentions if inflation fell sharply following the Real's introduction. The findings worried Mr Cardoso's advisers, who suspect that some poorly educated voters will not realise the part he has played in introducing the new currency.

But it is more likely that Brazil's electorate, with memories of the downfall of the now disgraced former president Mr Fernando Collor amid corruption charges, is no longer as easily fooled by campaign promises. Opinion polls suggest Mr da Silva, who narrowly lost to Mr Collor in 1988, is gaining support because he is a prominent national figure. In contrast, Mr Cardoso, a former academic, is not well known outside political circles and may appear as yet another newcomer making breakable promises.

Mr da Silva's position on the Real is ambiguous. When the programme was announced, he and his Workers Party (PT) were critical, pointing out that inflation had nearly doubled during Mr Cardoso's 11 months in office to almost 35 per cent a month. Recently, the PT has stopped its attacks and is waiting to see how well the new currency works.

But as the elections approach, Mr da Silva will have to decide whether to support the anti-inflation fight and the new currency, even though it is the main plank of his opponent's platform.

If he decided against backing the programme, Mr da Silva could perhaps announce that his incoming government will scrap parity with the US dollar or pledge to raise the minimum wage. Assuming Mr da Silva retains his opinion poll lead, such an announcement would put pressure on exchange and interest rates, as markets reacted to the prospect of higher government borrowing.

Mr Eduardo Gómez da Fonseca, a São Paulo-based economist, suspects Mr da Silva will remain on a moderate path. "He continues to show a commitment to compromise that there won't be panicking on a grand scale. But if he radicalises, anything is possible," he says.

Given the political uncertainty few believe an end to inflation is yet in sight in Brazil. The Real's achievements may lie in keeping the economy free of hyper-inflation until the elections - possibly allowing for a fresh price control offensive by the next government. Brazil's housewives might be learning to use another currency by the time the next World Cup comes around.

The future is an each-way bet at east Germany's largest race track, says Judy Dempsey

Dark days at the races

If only the Marx Brothers had immortalised Hoppesgarten, east Germany's largest race course, its fame might have guaranteed its future. Instead, the legacy of Karl Marx is causing headaches for the managers of this old-fashioned site, redolent of a grand age and less than a 30-minute train ride east of Berlin.

The race course, which boasts a hurdles, flat and steeplechase track, as well as stables for 450 horses spread over 1,100 acres is trying to find a new lease of life in a unified Germany. As it shakes off its communist past, it is also trying to regain the glory it enjoyed when it was set up in 1868.

Like most former state-owned properties, Hoppesgarten and its race horses had been honoured by visits from Crown Prince Wilhelm of Prussia, the Aga Khan and others. The meetings were important social events backed by money from the Union Club, a select group of aristocrats which owned vast tracts of land stretching across Prussia, and which bought the course in 1874. This state of affairs persisted until the east German communists were installed in power in 1949.

"Racing was no longer exciting under the communists," said Mr Boehlke. "There was no chance for private stables or trainers. The state ran everything, including Hoppesgarten."

"We have lost much time since the course was placed under com-

mission control back in the early 1980s," he said, sitting in an office decked with photographs of horses, race meetings and celebrities. "The managers and Treuhand are now trying to revive the course's pre-war reputation."

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The Union Club has tried unsuccessfully to get its property back from the government. As the former owner of land expropriated by

the Soviet authorities, which governed east Germany between 1945 and 1949, it has no legal right either to restitution or compensation.

The club, which has about 200 members, consists of bankers and prominent sportsmen as well as landowners. Many members believe that even if they cannot buy the race course outright from the Treuhand, they will be able to obtain a long lease on it.

After German unification in 1990, east and west Berliners started returning to Hoppesgarten to attend its annual meetings. By late that year, the course had been placed under the Treuhand, which is still looking for an owner. The agency has subsidised the course by about DM1.2m (2480,000) a year since then, but the track still has annual losses of DM500,000 to DM1m.

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Mr Evert von Ungern zu Sternberg, 72, a prominent member of the Union Club, reckons it will be successful. "If we cannot reclaim the Hoppesgarten, we told the Treuhand that we are prepared to lease it to investors over the next 10 years, and build another 450 stables."

Mr Boehlke is looking forward to the time when Hoppesgarten's future will be more secure. "Once we really get off the ground, we'll put the other race courses in west Germany to shame, and we'll be great once again. A day at the races will really mean something." Now that is a finale the Marx Brothers would have really enjoyed...

OBSEVER



known country of teetotalers - Saudi Arabia.

Popping the Saudi flag on top of a bottle of beer might not damage Heineken's Middle Eastern beer sales but it caused such a diplomatic stir that Heineken was summoned to the Saudi embassy in The Hague and forced to take out ads in two Dutch newspapers, apologising for the insult. It seemed at one stage that the company might even have to recall several million bottles of the offending ale.

Votes for women

■ First Zulema, now Susana: this new wave of democracy in Latin America has clearly taken firm hold. Zulema Menem, whose estrangement from husband Carlos - Argentina's president - has gripped Buenos Aires' media for years, might be advised to join forces with Peru's first lady, Susana

Huiguchi has criticised her husband, president Alberto Fujimori, for having an authoritarian manner and neglecting Peru's poor. She gives him high marks for tackling two big problems - terrorism and inflation - but says he accomodates the positive while she sees "millions of people living in absolute misery". Both Menem and Fujimori are likely to stand for re-election in 1995. Never mind trade agreements - Zulema and Susana should be

getting on the phone to Hillary Clinton to evolve a co-ordinated pan-American plan to say stage to various presidencies.

Military tactics

■ Star of the show at Nigeria's constitutional conference just opened in Abuja was former transport minister Umaru Dikko on his

Kazakhs accuse Moscow of stopping oil exports

By Steve LeVine in Tashkent

Kazakhstan accused Russia yesterday of cutting off most of the republic's oil exports, all but paralysing its most lucrative industry.

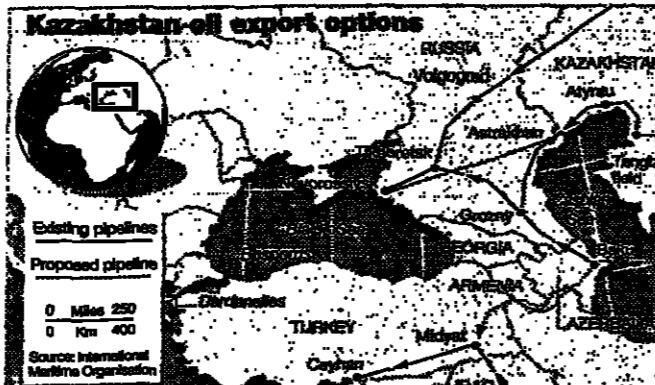
Kazakhstan's leaders have recently been subjected to strong political and economic pressure from Russia, which has demanded an equity share in Kazakhstan's giant Karachaganak natural gas field and is also said to be seeking a stake in the rich Tengiz oilfield in western Kazakhstan.

The country exports some 17m tonnes of oil a year, of which around 8m tonnes go to countries outside the Commonwealth of Independent States. The two export pipelines to the Black Sea both cross Russian territory and are under Russia's control.

Any cut-off could be part of the pressure by which Moscow has been gradually choking off Kazakhstan's natural gas and oil flow.

Mr Raul Shadabayev, Kazakhstan's oil minister, said in a telephone interview that Russia had severed the republic's oil exports although Chevron of the US, which possesses rights to develop the Tengiz oilfield, "is continuing to export its oil in a limited amount".

Russia's energy ministry in Moscow yesterday would not confirm Kazakh claims that the flow of oil through the larger of the



two pipelines had been halted, but Russia has long complained that it could export more of its own oil through the pipelines if they were not carrying the products of others.

In an interview published this month in the Petroleum Argus newsletter, Mr Yuri Shafraim, Russian energy minister, said Russia was losing \$300m a year by transporting oil from Kazakhstan and other central Asian and Caucasian republics.

He added: "There are joint ventures on the territory of Russia with western partners which have surrendered the right to transport oil because we are acting for Kazakhstan's western partners."

Mr Shadabayev said yesterday that Russia had begun cutting supplies at the beginning of last

month. Mr Bulat Yelymanov, director of Kazakhstan's state oil company, told the local newspaper Panorama: "There is oil, but no possibility to sell it." The republic's own internal refinery system has ground to a halt.

Recent actions by Moscow have brought into question the ability of western energy companies to negotiate legitimate contracts with the Caspian Sea region's republics, particularly Azerbaijan and Kazakhstan.

Moscow this year issued a diplomatic letter to Britain in which it demanded veto rights over any resource development project on the Caspian, claiming that without its approval any deal was illegal.

The demand appeared to jeopardise western oil deals both in Kazakhstan and Azerbaijan.

Price of coffee soars 40% as frost hits Brazil

By Alison Maitland in London

Coffee futures prices soared by nearly 40 per cent to a 7½-year high in London yesterday following reports that frost and cold winds had damaged about a quarter of the coffee trees in Brazil, the world's largest producer.

Manufacturers warned that consumers faced further price rises in the autumn if the surge in the coffee market, up 140 per cent so far this year, continued.

"This current situation of prices going up and up and up cannot prevail for ever without us having to consider when we pass that on to the consumer," said Mr Mick Casey, a spokesman for Nestle.

The price of Nescafe, which has 40 per cent of the UK instant coffee market, rose 12% per cent in January, its first increase in four years, but consumption was not affected, Mr Casey said. "The price of green beans takes four to five months to filter through to supermarket prices," he added.

The weekend frost damage in Brazil, coupled with forecasts of more to come, sent London robusta futures prices into one of their biggest single-day rises. The contract for coffee for delivery in September rose to a peak of \$3,150 a tonne, up 39.7 per cent on Friday's close.

The cold snap, which comes at the start of a six-week period when Brazilian crops are vulnerable to frost, gave fresh impetus to a bullish market. Prices have been lifted from last year's low of about \$800 a tonne by a producers' agreement to withhold exports, which has coincided with a shortage of world coffee supplies and falling consumer stocks.

Yesterday's gains were trimmed by profit-taking, but the contract still ended \$553 higher at \$2,848 a tonne. The surge was mirrored in arabica coffee futures in New York, where the September contract was up 34.4 cents a pound at 162.50 cents a pound in afternoon trading.

"If the reports of damage are as people are saying, this is only the start of it," said Ms Judith Gaines, soft commodities analyst with Merrill Lynch in New York. "It looks as if we are in for another period of record high coffee prices, based on the initial reports."

A minority SPD/Green government, having a total of 41 of the 99 seats, would have to depend on either the CDU or the PDS. The Bundestag 90/Green party, with five seats, or 5.1 per cent of the vote, down 0.2 points from 1990, said it would do "everything possible" to support Mr Reinhard Höppner, the SPD's leading candidate, in forming the next government.

Mr Kohl said the results were a good omen for his party and its ruling coalition in the general elections on October 16.

The biggest losers in the state elections, the latest in Germany's 18-poll election marathon this year, were the minority Free Democrats, the junior partner in the coalition with the CDU in both Bonn and Magdeburg, the state capital. They received only 3.6 per cent, 9.9 points less than in 1990, and therefore fell below the 5 per cent threshold

Close result in German state poll

By Judy Dempsey in Berlin and Quentin Peel in Bonn

Both Chancellor Helmut Kohl's Christian Democrats and the opposition Social Democrats claimed a moral victory yesterday in the state elections in east Germany's Saxony-Anhalt, and demanded the right to lead the next government.

Only one seat separated the two leading parties, with 37 seats for the CDU and 36 seats for the SPD, after the final results were announced.

In the event, they may be condemned to govern together, thanks to the 21 seats gained by the Party of Democratic Socialism, the reformed former Communist party, with which neither will countenance any form of coalition.

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needed to enter the parliament.

Final results, with a turnout of 54.9 per cent, gave the CDU 34.4 per cent of the vote, 4.5 points less than the 1990 state elections, while the SPD gained 34 per cent, up 3 points.

Mr Christoph Bergner, the CDU prime minister of Saxony-Anhalt, declared himself in favour of a grand coalition, claiming the right to lead it as the head of the largest group.

However, Mr Günther Verheyen, secretary-general of the SPD, said the result was a clear defeat for the ruling coalition, and his party would consider forming a minority government. The Bundestag 90/Green party, with five seats, or 5.1 per cent of the vote, down 0.2 points from 1990, said it would do "everything possible" to support Mr Reinhard Höppner, the SPD's leading candidate, in forming the next government.

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The embarrassment for both Mr Kohl and the SPD is the continuing strong showing of the PDS. If the party wins seats in the Bonn parliament in October, it could force them into a grand coalition at national level, as well as in state parliaments such as Saxony-Anhalt.

Chilling memories, Page 26

THE LEX COLUMN

Reshuffle at Reed

It was perhaps a backhanded compliment to the transformation that Mr Peter Davis has wrought at Reed International over the past eight years that the market reacted with such equanimity to his departure. Had Mr Davis quit in similar circumstances while Reed was still a sprawling conglomerate, then the company's shares would have been devastated. But such is the presumed solidity of the merged Reed Elsevier publishing empire, which Mr Davis was so instrumental in creating, that the market barely blinked. As the initial shock wore off, Reed's shares recovered sharply.

Reassurances that there was nothing amiss at the trading level clearly helped. Besides, the company is in a strong financial position. Shareholders can draw comfort from the collective leadership which is in place at Reed Elsevier. There is little reason to believe that the board will go wild on the acquisition front as it sizes up Ziff and Mead.

That said, the loss of Mr Davis is undoubtedly a blow. It had seemed that Reed Elsevier was doing well in avoiding the political pitfalls that have bedevilled so many international mergers. The differences at Reed may indeed have been personal rather than cultural. Mr Davis was certainly not famed for sitting on his hands. But it is a pity that Reed's complement of heavyweight non-executive directors could not have helped diffuse such tensions. Shareholders may yet regret the departure of an executive with strategic vision given the speed of change in the media world and the need for bold thinking.

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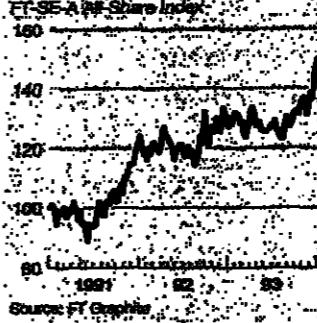
Most of the frost damage was in Brazil's southern state of Paraná, where up to 70 per cent of coffee trees were affected. But the frost may also have affected 80 per cent of the trees in the south of Minas Gerais, the main coffee-producing state.

Next year's crop will be worst affected but the quality of this year's harvest could also suffer. While some of the heat was off the currency yesterday, it is vulnerable to speculative attack as long as intervention is not backed up by moves in interest rates. The snag is that higher rates could slow the recovery.

FT-SE Index: 2899.9 (+23.3)

Reed International

Share price relative to the FT-SE-All Share Index



Source: FT Graphs

140

120

100

80

60

40

20

0

1990 1991 1992 1993 1994

Source: FT Graphs

every to the point where earnings growth is threatened. A trailing multiple of around 20 times leaves little room for disappointment on that score - witness the sharp reaction to the recent crop of profits warnings, particularly in the technology sector. Equities could see some sharp falls if mutual fund investors then actually started selling.

The more difficult question is how far other equity markets are at risk. A slide on Wall Street could prove the catalyst for serious selling elsewhere. But other equity markets have mostly been reacting to movements in bonds. The chances are that a rise in short-term US rates large enough to stabilise the dollar would prove a tonic for the bond market because it would also calm inflation fears. Even after last week's slide, the Dow Jones Industrial Average has fallen by a little under 3 per cent this year, significantly less than the main European equity markets. It has some catching up to do.

Yet, by themselves, Airtours' interim results do little to bolster the case for such a rerating. The inherent seasonality of the travel business and the flurry of recent acquisitions complicate the task of making any meaningful assessment of the company's financial health at the halfway stage.

Everything must be taken on trust. Even then, it must always be doubted whether the earnings stream produced by a tour operator should be rated as highly as those on offer elsewhere.

Airtours may have done a good job in countering the inherent volatility of the holiday business. It is also persuasive in suggesting that the perennial fears of price wars are much overdone.

But that cannot be guaranteed with Owners Abroad remaining an industry wild card. The last resort of a struggling holiday company is price.

fifth of its earnings will come from unregulated business by the end of the decade. Novartis has shown touching faith in its ability to make money in areas such as retailing. Neither has the company said how fast dividend cover will be run down to keep the pay-out racing ahead. Seaboard was notably less gung-ho about the prospects yesterday.

Even allowing for healthy scepticism about the prospects outside the regulated business, though, most Recs look well placed to cope with tougher price controls. Seaboard has promised to cut 250 jobs a year for the next three years, even though it is among the most efficient in the sector. The scope for cost savings at the least efficient companies can only be guessed at. A one-off 20 per cent cut in distribution prices of the type mooted in April would still hurt. But having underperformed a falling stock market by almost 10 per cent since then, the bad news may now be in the price.

Airtours

It would be tempting to argue that Airtours deserves a premium rating. The tour operator boasts an impressive trading history, with its chairman, Mr David Crossland, showing a commendable obsession with delivering on seemingly extravagant promises.

There still seems plenty of growth to go for in the travel business, with Airtours' latest expansion into Scandinavia holding out promise. Moreover, Airtours has been among the best-performing stocks of recent times: its market value has leapt from \$16m to \$266m in less than four years.

Yet, by themselves, Airtours' interim results do little to bolster the case for such a rerating. The inherent seasonality of the travel business and the flurry of recent acquisitions complicate the task of making any meaningful assessment of the company's financial health at the halfway stage.

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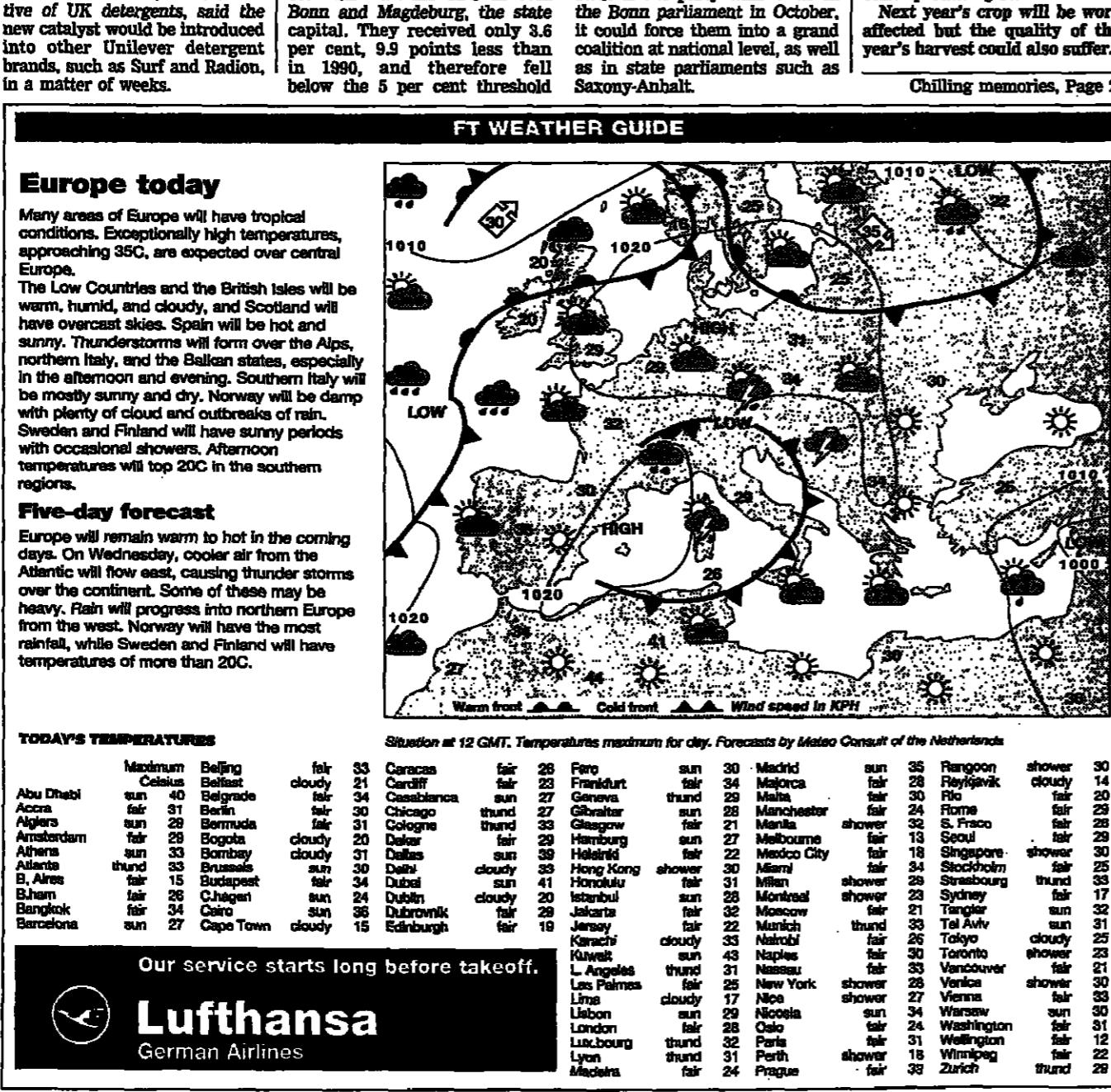
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INTERNATIONAL COMPANIES AND FINANCE

Fiat construction subsidiary wins merger go-ahead

By Andrew Hill in Milan

Cogefar-Impresit, the Fiat construction subsidiary, yesterday took another step towards the creation of Italy's largest construction group, when shareholders approved the first phase of a planned merger with two other building companies.

At the same shareholder meeting, the chairman and chief executive of Cogefar said they would stand down, having completed the cleaning-up of the company.

A number of former Cogefar executives were allegedly involved in Italy's bribes scandal, but Mr Marcello Franco, who became chairman in May 1993, said yesterday that he and Mr Paolo Rucci, outgoing chief executive, had "carried out the job of regularising and systematising the accounts".

US executives to face music at Tatra meeting

By Vincent Boland in Prague

A boardroom battle at Tatra, the Czech truck maker, could come to a head today at a shareholders' meeting at which three US executives are expected to come under fire.

The executives, who were offered 15 per cent in the truck maker last year in return for help in bringing Tatra back to profit, face criticism about their management style and commitment to the company.

Mr Gerald Greenwald, former vice-president of Chrysler, the US carmaker, and two former executives of International Harvester, Mr David Shelby and Mr Jack Rutherford, were hired to implement a rescue package at the company, which has seen its workforce cut from 16,000 to 12,000.

Criticism emerged after it was suggested earlier this year that Mr Greenwald might become chairman of United Airlines, the US carrier. Some of the Czech management expressed doubts about his

commitment to Tatra, and accused the three executives of absenteeism and "management by fax", a charge they reject.

Analysts in Prague said the men were likely to get the backing of shareholders and that the company had little option but to continue restructuring. A source close to the company board said that while critical of their management style, the Czech directors did not want the US team to leave.

Since their arrival in May last year stocks have been cut and Tatra has been able to raise short term capital after restructuring its debt, estimated at Kcs3.7bn (\$132m).

Sales of its main T815 truck have failed to recover, however. Tatra sold 15,000 trucks in 1993 but only 4,000 last year. First-quarter sales this year are understood to be below break-even point.

Tatra lost Kcs433m in 1992 and a further Kcs847m in the first nine months last year, compared with a profit of Kcs728m in 1991.

GAN poised to replace chief ahead of sell-off

By John Riddiford in Paris

Mr François Hellbronner, chairman of GAN, the state-owned French insurance group, is set to be replaced by Mr Jean-Jacques Bonnard, head of the company's international operations, according to government officials.

Cogefar shareholders yesterday approved the merger with Impregilo, a joint venture between the three companies which is the vehicle for the deal. Impregilo should take over Lodigiani and Girola's construction activities before the end of the year.

Mr Franco and Mr Rucci will remain on the Cogefar board, which will be enlarged to include Mr Francesco Carraro, Impregilo's chairman.

Over the last two years, the corruption scandal has frozen public-sector contracts, Cogefar's speciality.

Portugal to place telecoms on the line

Part of the newly-structured industry will be sold off next year, reports Peter Wise

The restructuring of Portugal's telecommunications industry has started at a brisk rate. The process began on Thursday when three state-owned utilities were brought together in the country's biggest merger to create Portugal Telecom (PT), the largest Portuguese company and one of the world's largest in terms of number of employees.

Part of PT is to be sold next year in one of Portugal's biggest privatisations. It will become one of the largest companies quoted on the Lisbon stock exchange. Along the way, important services may be spun off through the most ambitious buy-out attempted by Portuguese managers.

Critics say the process could also prove one of the central government's biggest mistakes.

"Creating a company of this size will inevitably lead to enormous inefficiencies and a loss of control over costs," says Mr Joao Oliveira Martins, a former telecommunications minister. "Merging three companies with such different cultures will drastically reduce competitiveness."

Portugal's restructuring fits a pattern in Europe, where smaller countries are rationalising, liberalising and privatising state telecommunications operations. Objectives include cash for modernisation, market-oriented management and a place in one of the international alliances taking shape.

PT will bring together Portugal's domestic and European telecommunications services, as well as television signal broadcasting, mobile communications, cable television and data transmission, under the management of a single state monopoly.

Interconnecting services run by Marconi will be brought into the group later this year, when the government buys or exchanges shares held by private investors who own 49 per cent. The government is considering a proposal for a management buy-out of Marconi's 40 overseas subsidiaries and non-core services.

But Mr Eurico Cabral de Fonseca, president of Comunicações Nacionais, the holding company for state-owned telecommunications companies, says the loss of Marconi's international expertise would be a fatal blow to PT.

The government defends the PT merger as an essential reshaping of an irrationally divided sector. Mr Cabral de Fonseca says Portugal could not hope to join an international alliance if it left telecommunications services divided between separate companies.

Analysts say the merger will also help Portugal rebalance low local-call tariffs with high long-distance and international call prices.

But critics fear the new utility runs the risk of becoming an inefficient colossus that could lose market share to foreign companies. It is widely accepted that market demand will force the liberalisation of voice services in Portugal before the 2003 deadline

— five years after most other European Union countries — set by Brussels.

Raising funds for investment through privatisation is a priority for Portugal. Although the country has made significant progress by increasing the number of telephone lines for every 100 inhabitants from 20 to 34 over the past decade, that is still the lowest level in the EU. The government has set a target of 45 for the year 2000.

Expansion at that rate will cost an estimated Ecu130bn (\$787m) a year. The government believes PT would be able to generate sufficient cash for the investment without an injection of fresh capital. But the company is burdened at the outset by a pension fund for its 20,000 employees that is undercapitalised by Ecu130bn.

Officials say the privatisation of 20 to 30 per cent of PT in the first half of 1995 will be primarily aimed at creating a sound base for growth. Initial estimated value PT at more than Ecu1,000m. But privatisation will be too big for the Portuguese market to swallow

alone. "Even the biggest Portuguese corporate groups lack the financial capacity to acquire more than 5 per cent of PT," says one analyst.

Because of these limitations, the first sale of PT shares is due to be made simultaneously on several international stock exchanges. The government will limit the holding any single investor may acquire to 5 per cent of the total capital.

The second stage should involve an alliance with a international telecoms partner. But it is unlikely that this politically sensitive issue will be resolved before Portugal's next election in October 1995.

Mr Cabral de Fonseca sees only three possible candidates: British Telecommunications; the alliance between France Telecom and Deutsche Telekom; and Unicore, the Swedish, Swiss and Dutch national telecoms joint venture — each of which are forming alliances with important US and other operators.

Axa plans to invest \$200m in Japan

By John Riddiford

Axa, the French insurance group, said yesterday that it plans to invest about \$200m within the next five to seven years to expand its presence in the Japanese market, following provisional approval to set up a life assurance subsidiary in the country.

Axa said that it hoped to receive definitive approval to set up the subsidiary at the beginning of next year and plans to start marketing its products from next April. It said it hopes to set up 12 regional offices after its initial entry into the Japanese market.

The company, which claims to be the first French group to have received such authorisation to set up a life insurance subsidiary in Japan, said that it aims to achieve FFr1bn of premiums within five years and more than FFr4bn within a decade.

Norwegians to acquire Bond Helicopters

By Karen Fossli in Oslo

Helikopter Service, the Norwegian helicopter group, yesterday announced plans to acquire Aberdeen-based Bond Helicopters in a cash-plus-share deal which values Bond at Nkr800m (\$11.5m).

The deal will create the world's largest helicopter group with a fleet of 169 aircraft and annual turnover of Nkr1.25bn. Following four years

of co-operation between the groups, HS yesterday acquired 49 per cent of Bond and will take over the remaining 51 per cent in the next three years.

The owners of Bond will acquire up to 12.2 per cent of the shares of HS during the amalgamation period making them the biggest single shareholder; 31. The UK venture capital company, is disposing of its 30 per cent stake in Bond.

Mr Christian Brinch, managing director of HS, said the companies would retain their identities during the next three years and that there would be no formal changes to management. Mr Brinch will become the managing director of the new entity.

The merged group, with 1,800 employees, 155 helicopters and 13 aircraft, will command 42 per cent of the North Sea market, which Mr Brinch said would give the new entity a

solid, competitive position when the North Sea market is opened to free competition from 1997.

The two companies also have operations in Australia and the Far East and see the greatest growth potential for the new entity in south-east Asia.

The Nkr800m valuation of Bond was negotiated with its owners while HS had a market value of Nkr2bn at the end of 1993.

Cable & Wireless seeking partner in US

By Andrew Adonis in London

Cable & Wireless, the UK telecommunications group, is in talks with US telecoms companies about an alliance.

Lord Young, C&W chairman, said a "further interest in the US" was essential to the group's strategy of standing apart from international alliances between large operators.

C&W's US negotiations are

aimed at boosting its US subsidiary, CWI, which supplies long-distance services to small and medium-sized companies.

CWI's turnover of \$283m (£158m) last year made it one of the larger "second division" long-distance US carriers after AT&T, MCI and Sprint.

Lord Young said the seven local Bell telecoms companies were particularly attractive to C&W. The Bell companies are seeking partners to break into

the US long-distance market when regulations are changed to allow this.

"They are the sort of people who have direct access to companies," Lord Young said, but he did not rule out acquisitions of smaller operators.

It emerged last week that Hongkong Telecom was in talks with AT&T.

Lord Young confirmed C&W was in talks about consortia to launch second operators to the national monopolies in Europe.

All of these securities having been sold, this announcement appears as a matter of record only.

June 1994

4,025,000 Shares

CYNGE DESIGNS, INC.

Common Stock

700,000 Shares

PaineWebber International

Furman Selz Incorporated

Smith Barney Inc.

This tranche was offered outside the United States and Canada.

3,325,000 Shares

PaineWebber Incorporated

Furman Selz Incorporated

Smith Barney Inc.

CS First Boston

Dean Witter Reynolds Inc.

Donaldson, Lufkin & Jenrette

Goldman, Sachs & Co.

Merrill Lynch & Co.

Securities Corporation

S.G. Warburg & Co. Inc.

Montgomery Securities

William Blair & Company

The Buckingham Research Group

Ladenburg, Thalmann & Co. Inc.

Gruntal & Co., Incorporated

Brean Murray, Foster Securities Inc.

Tucker Anthony

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INTERNATIONAL COMPANIES AND FINANCE

Mexican offerings aim to raise total of \$600m

By Ted Berdacke
in Mexico City

Three Mexican companies plan to offer a total of more than \$600m in equity on international markets this week.

The offerings will test the receptiveness of investors to Mexican paper in light of recent political instability and less than two months before presidential elections.

Grupo DESC, a large industrial conglomerate, will float 10.5 per cent of its capital via an American depository shares (ADS) offering, being co-ordinated by Goldman Sachs, and a domestic offering underwritten by Inver Mexico.

The company hopes to raise between \$200m and \$235m, with proceeds to be used primarily for new investments in car components, property and food.

"Analysts have been telling us that they are looking less at

Mexico as a whole and more at company particulars," said one adviser to the offering.

"We hope that is the case here because we believe our risk is lower than that of Mexico in general," he added.

Banpais, a medium-sized bank that recently bought Asenex, the country's largest insurance company, from the Mexican government, plans to sell around 20 per cent of its capital for \$170m.

The ADS offering, accounting for 85 per cent of the shares being offered, is underwritten by S.G. Warburg.

Proceeds will go first to repay a mandatory convertible sub-debt the bank holds with a group of private investors, and then towards increasing the institution's loan portfolio.

Grupo Sidek, a constructor specialising in tourist developments and hotel operations, also expects to raise \$200m this week with its own ADS offer-

ing being co-ordinated by James Capel.

The money raised will be used for construction projects, including a new luxury hotel in Mexico City as part of a joint venture with the Mandarin hotel chain of Japan, and a move into the booming low-cost housing market.

Sidek originally considered a Eurobond issue instead of a share offering, but felt that the bond market was treating Mexican companies too "generically".

"A share offering makes investors pay more attention to the company. Bonds are only better when a country is hot," one analyst noted.

The success of these issues is being watched closely by a number of other Mexican companies which are anxious to raise money via equity offerings but unsure of how to time them effectively in view of the August 21 election.

Labatt sees asset sales generating C\$500m

By Robert Gibbons in Montreal

John Labatt, one of Canada's two big brewing groups, has raised the possibility of selling parts of its C\$1bn (\$700m) entertainment businesses.

These would include the Toronto Blue Jays baseball club, the Toronto Argonauts football club and broadcasting assets.

The remaining interests in these businesses would then be packaged together in a new company, 49 per cent of which might be sold to the public, said Mr Steve Manz, president and chief financial officer, yesterday.

This would qualify the group

Gold producers to form new group

By Kenneth Gooding,
Mining Correspondent

International institutional investors are being asked to provide \$75m to facilitate a merger of four small gold companies into a widely-held, intermediate-sized North American gold producer, Atlas Gold Corporation, listed in New York and Toronto.

Next year the new Atlas group was likely to be producing at an annual rate of more than 300,000 troy ounces, said Mr Steve Manz, president and chief financial officer, yesterday.

They had previously been

officers of Royal Oak Mines, the Canadian group being quickly built into a significant gold producer under the guidance of Ms Peggy Witte, its president.

They now expect to raise

\$75m, about half from US investors and the rest split

about equally between institutions in Canada and the UK. This will be used:

• to buy 37.2 per cent of Granges, a Canadian precious metals producer, for C\$30.7m (US\$36.4m) from Min, the Australian resources group;

• to acquire about 20 per cent of Dakota Mining, a Denver-based company formerly known as MinVex Gold, for between \$15.3m and \$18.4m.

Atlas then hopes to use these stakes to acquire the rest of Granges and Dakota as well as the remaining half of Granges' 50 per cent-owned Hycroft Resources before the end of 1994.

At a presentation to institutions in London, Mr Manz said that the merged group would start out with \$65m cash (mostly coming from the sale by Granges of its Trout Lake mine to Hudson Bay, the Minocro subsidiary) and other working capital of \$2m and long-term debt of about \$2m. Exercise of outstanding Atlas and Dakota warrants would add another \$18m cash.

The merged group would have annual gold production between 200,000 and 300,000 ounces a year at cash cost of between \$280 and \$270 an ounce (and total costs of \$296) and reserves of 2.4m ounces.

Zeigler Coal plans public offer

By Laurie Morse in Chicago

Zeigler Coal, the fourth largest US coal company, has applied to the Securities and Exchange Commission to sell 10.6m shares in an initial public offering.

The company said it planned to sell the shares for between \$15 and \$17. The timing of the offering was not disclosed.

The company plans to use the proceeds to reduce debt and increase its ability to acquire new coal properties and develop new mines on existing reserves.

Illinois-based Zeigler produces about 40m tons of coal

annually, with mining operations in Illinois, Indiana, Ohio, Kentucky, West Virginia and Wyoming.

The company has expanded rapidly since 1990, acquiring the coal assets of BP America in 1990, and of Shell Oil Company in 1992. Analysts estimate the value of the Shell acquisition at between \$750m and \$950m.

Zeigler said it recorded first-quarter net income of \$6.3m on sales of \$221m.

Analysts said the Zeigler shares will offer a rare "pure coal" opportunity for investors. The leading US coal companies are held by conglomerates and

their shares are not traded independently of their parent companies.

US coal companies have not shared in the strong performance of other commodities-based businesses this year.

Labour unrest and clean air regulations have battered the industry, leaving only the strongest companies – with long-term sales contracts with large utilities – in profitable positions.

"There is a big differential in

projections for growth and demand between west-coast [low sulphur] and east-coast coal," said Ms Lindsey Palmer, corner of brokers Ord Minnett.

Illinois-based Zeigler produces about 40m tons of coal

fall profit taxes" in the 1990s.

The settlement stems from seven cases filed by Amoco

Production and its subsidiaries

that contested notices of deficiency issued by the IRS.

Those notices alleged Amoco had underpaid its windfall profit tax liability from 1980 to 1986.

The refund will be recog-

nised in the company's second quarter results.

• Continental Corporation, the US insurer, is to eliminate about 900 jobs as part of a plan to reduce pre-tax annual expenses by \$80m, AP-DJ reports from Calgary.

It said the resources division

would be undertaking cost-reduction measures to move the company's operating per-

formance into the top 25 per cent of Canadian upstream oil and gas companies.

Under the contract, which has been approved by the Chinese government, ChinaTek will install a cellular telephone network in eight cities in Liao Ning province, a large industrial centre in north-east China.

The additional margin on the

bund future will be raised to

DM5,000 (200 ticks) from

DM4,000 (160 ticks) per contract, and that for the Bohl future will be increased to DM2,500 (100 ticks) from DM2,000 (80 ticks), the DTB said.

The margin calculation interval on some stock options

would be changed, the

exchange said.

The interval on Allianz options would be raised to 7 per cent from 6 per cent, the DTB said; for BMW options it would be lowered to 6 per cent from 9 per cent; for Dresdner Bank it would be raised to 8 per cent from 7 per cent and for VW it would drop to 7 per cent from 8 per cent.

Under the contract, which has been approved by the Chinese government, ChinaTek will install a cellular telephone network in eight cities in Liao Ning province, a large industrial centre in north-east China.

Installation of the facilities

and the sale of cellular telephones are expected to begin in October, it said.

Under the plan, the network

should be operational by

December of 1994, after which

ChinaTek will run it for four years. Motorola has agreed to supply the network equipment and cellular telephones, which will be purchased by ChinaTek.

In return, ChinaTek will

receive all revenues from selling the cellular telephones as

well as all service fees. ChinaTek expects net revenues from the cellular phone programme

during the four years to be in the \$23m to \$25m range.

Dell to lift demand for computers

Dell Computer of the US is beginning to reestimate growth in computer demand with more competitive pricing, AP-DJ reports.

But the company said that as a result the rate of improvement in its gross margin might moderate. However, Mr Joel Kocher, president of worldwide sales, marketing and service operations, said margins were such to allow this pricing competition. The gross margin was 22.2 per cent in the first quarter ended May 1, against 18.6 per cent in the fourth quarter.

Dell also said it expected to introduce new portable computers this summer.

Amoco receives \$440m in tax settlement

Amoco, the US oil group, has received about \$440m, including interest, from a settlement with the Internal Revenue Service, which will result in a second-quarter after-tax gain of about \$270m, Reuter reports from Chicago.

The company said the payment was the final settlement of a dispute involving "wind-

fall profit taxes" in the 1980s.

The settlement stems from seven cases filed by Amoco

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1. To hear and accept:
- a) the management report of the Directors;
- b) the report of the Auditor;
2. To approve the Statements of Total Net Assets and the Statement of Operations for the year ended 31st March 1994;
3. To discharge the Directors with respect to the performance of their duties during the year ended 31st March 1994;
4. To elect the Directors to serve until the next Annual General Meeting of Shareholders;
5. To elect the Auditor, specifically KPMG Peat Marwick International, to serve until the next Annual General Meeting of Shareholders;
6. Other matters.

By Order of the Board of Directors
14 rue Aldringen, Luxembourg
26th June 1994

NOTE: Approval of the above resolutions will require the affirmative vote of a majority of the shares present or represented at the Meeting with no abstention of shares present or represented in order for a quorum to be present. Each shareholder is entitled to one vote. A shareholder may act as a proxy.

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JP Morgan

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(Proprietary to England and Scotland, 1994)
For the months June 28, 1994 to September 28, 1994, the Notes will bear interest at 5.025% per annum. The interest payable on the relevant interest payment date to £137.46 per £10,000 note and £1,374.59 per £100,000 note.

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INTERNATIONAL COMPANIES AND FINANCE

Stakes raised again in Bridge Oil bidding war

By Nikki Taft in Sydney

The stakes were raised again yesterday in the hotly-contested bid for Bridge Oil, the Australian oil and gas company, as Texas-based Parker & Parsley raised its terms to 90 cents a share – valuing Bridge Oil at A\$378m (US\$277.5m) – and snared almost one-fifth of its target's shares.

But Gantry Acquisition Corporation, the rival bidder which is offering 85 cents a share, quickly stressed that it was not out of the race. "We're still very much in the game and considering our response," said Mr Gene Humphrey, Gantry's president.

Gantry is the bid vehicle for Joint Energy Development Investments, an investment partnership owned jointly by Enron, the North American gas company, and the California Public Employees' Retirement System, one of the largest public-sector pension funds in the US.

P&P, which opened the bidding with an offer of 70 cents a share in cash last month and had already raised that to 80 cents, said it was adding a further 10 cents to its price as the markets opened. No sooner had these new terms been announced, than Prudential-Bache Securities, acting for P&P, said it would buy in the market at the revised offer level.

By the close of business, the bidder's interest had increased to 19.4 per cent of Bridge's shares.

Court gives BHP time to defend A\$4bn lawsuit

By Nikki Taft

The Victorian Supreme Court yesterday set aside an interlocutory judgment for damages against Broken Hill Proprietary, in respect of the A\$4bn (US\$2.9bn) environmental lawsuit brought against the large Australian resources company by villagers living around the Ok Tedi copper mine in western Papua New Guinea.

BHP had been found guilty

Japanese 'ignoring' laws on outsiders

By Norma Coban, Investments Correspondent

Japanese companies are largely ignoring a new law requiring them to appoint at least one outsider to their boards, according to the US-based Investor Responsibility Research Center.

Last year, largely as the result of pressure from US trade negotiators, Japan passed laws requiring all corporations to appoint at least one outsider to their boards of so-called statutory auditors, non-voting board members whose role is to ensure that Japanese companies are run in a legal manner.

Normally, boards of directors at Japanese companies are composed entirely of each company's top executives, according to earlier surveys by IIRC, a non-profit group which monitors issues affecting corporate governance.

IIRC surveyed 911 candidates for the role of outside statutory auditor.

Foodland, the target of a A\$50m takeover offer by New Zealand's Rank Commercial and Coles Myer of Australia, said the refinancing would be undertaken on the basis of a common borrowing and security structure.

The company said it expected to require core debt facilities of around A\$250m. All current lenders would be offered an opportunity to participate in the refinancing, Foodland said.

While employees are paid out of a company's profit and loss account, board directors are paid bonuses out of profits. Thus, a director who has not been on the payroll for the previous five years can be technically classified as an outsider.

Mr Taylor said that out of the 911 individuals surveyed, some 17 per cent, or 158 candidates, fell into this category.

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Hard road for Japan's bank mergers

Rationalisation plans may be at turning point, writes Emiko Terazono

When Mr Takao Nakamura, a leading client for Kita-Nippon Bank, handed in a petition of 30,000 signatures to the bank earlier this month opposing a merger with two regional counterparts, he was unsure if he was doing the right thing.

In the event, the plan to put together Kita-Nippon Bank, Shokusan Bank and Tokyu City Bank – all based in Tohoku, northern Japan – was subsequently abandoned in spite of pressure for the deal from the powerful ministry of finance.

The ministry is attempting a radical consolidation of Japan's many regional banks.

"We didn't want Kita-Nippon to turn into something else, but we didn't want to jeopardise its position either," says Mr Nakamura, who heads the Kita-Nippon's client union.

However, rationalisation and the expansion of market share through mergers has become an increasingly urgent fact of life for Japan's financial institutions as the country heads towards full financial deregulation.

Japan's banking sector contains a number of imbalances: 45 per cent of the private-sector domestic loan market is held by the top 21 banks, the city, long-term and trust banks; the remaining 5,700 institutions fight over the other 55 per cent.

Under these circumstances,

rationalisation is inevitable, especially with many of the smaller and weaker banks suffering from bad loans made during the asset "bubble" of the 1980s. Instead of letting small banks fail, the ministry of finance has encouraged mergers between the weaker and stronger banks with the aim of avoiding public bailouts and crises of confidence and helping local institutions to achieve economies of scale.

Initially, the three-way merger, which would have created the fifth-largest of the second-tier regional banks with deposits of Y2.150bn (US\$2.6bn) and 225 branches, was welcomed by financial officials, clients and employees. But the euphoria within Kita-Nippon soon gave way to apprehension over allegations that Tokyu City had had loans of more than Y100bn.

Tokyo City, which made a pre-tax loss of Y1bn last year, down from a Y7.5bn loss in 1992, refused to confirm or deny its bad loan figure.

Although the bank has a reputation for heavy lending to real estate companies, it says most of its loans were not "bubble" related, but were made before the real estate investment boom.

"Every bank has non-performing loans," stresses Mr Yoichi Oyama of Tokyu City.

Unions at Shokusan and Kita-Nippon objected to the merger on the grounds that job

security would be threatened by merging with a bank with potentially high levels of problem assets.

"We've had great doubts about the merits of the economies of scale of the merger as well," says Mr Akira Yuki, president of the Kita-Nippon's employee union. "Since the three banks are based in different areas of northern Japan, there would be no cost-cutting benefits through closing branches, he says. In addition, the initial cost of setting up new computer networks would be too large.

The ministry of finance's plan ignores the feeling of local clients, and the importance of Kita-Nippon's strong relationship with its customers," says Mr Nakamura, who owns a food manufacturing company in

Iwate prefecture, where Kita-Nippon is based.

Clients were also concerned over rising speculation about the reason the merger was to take place on January 1 next year, in spite of the business year starting in April. "It seemed like the financial authorities wanted to avoid having to reveal Tokyo's poor financial statement for the year ending next March," he says.

Banking analysts suggest the collapse of the three-way merger represents a turning point for the ministry of finance's bank plans to rationalise the banking industry.

"The ministry can still orchestrate these mergers but they need to make incentives clearer for the banks involved," says Ms Alicia Ogawa, banking analyst at Salomon Brothers in Tokyo.

Clients and employees of Kita-Nippon, which had the courage to reject the ministry's guiding hand, are aware that the bank may face more pressure from the ministry and increasing competition from other local banks.

Mr Nakamura says that by forcing Kita-Nippon to drop its merger deal, the client group has pushed the bank to choose a "road full of thorns".

He stresses, however, that customers of Kita-Nippon acknowledge that they too must play their part in making sure the bank survives.

Ares-Serono optimistic on outlook for year

By Ian Rodger in Geneva

Ares-Serono, the biotechnology-based drugs group, is "quite optimistic" about its profit prospects for 1994.

Mr Ernesto Bertarelli, deputy chief executive, said he thought the worst effects of drug price cuts in the important Italian market had been felt in the first quarter.

Last year Ares-Serono profits fell by a third to \$72.5m because of price cuts and currency devaluations in some of its main markets.

At the group's annual press conference, Mr Bertarelli said overall profit margins were set to improve now that the weak over-the-counter drugs and diagnostics divisions had been sold.

However, Mr Christian Raymond, treasurer, acknowledged that a continuing weak or weaker US dollar would have a big impact on profits this year.

Ms Kathryn Biberstein, the group's general counsel, said Ares-Serono was unconcerned by lawsuits launched recently by dissident minority shareholders of Ares-Serono's Israeli subsidiary, InterPharm Laboratories.

Two weeks ago, the group closed a tender offer for the 24 per cent of InterPharm shares it did not already hold at \$22 per share.

Shareholders representing 12 per cent of the shares have held out for a higher price, and have won an injunction in Israel preventing InterPharm from exporting its beta interferon technology to Ares-Serono.

Mr Biberstein said the group expected to reach an agreement with Israel's chief scientist in the next few weeks on the use of the technology.

Ares-Serono was also in discussion with the Nasdaq market, where InterPharm is listed, about delisting the share.

The company meanwhile confirmed that it would be paying a maintained dividend of SF6 per bearer share and SF2.40 per registered share.

Thai Air alters funding plans

By William Barnes

Thai International Airways has temporarily shelved plans to issue US\$200m in Euro-convertible debentures because of a lack of demand in that market.

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"One out of six of Japan's 500 biggest companies – including international

US Treasury prices hold steady in light activity

By Frank McGurk in New York and Graham Bowley in London

US Treasury bonds held fairly steady in light activity yesterday in response to a slightly firmer dollar.

By midday, the benchmark 30-year government bond was 1 lower at 844, with the yield inching to 7.523 per cent. At the short end, the two-year note was off 1 at 909, to yield 6.101 per cent.

An air of uncertainty hung over the morning session as traders anxiously awaited fresh developments in the foreign exchange markets. In overnight trading, the US currency sank below \$1.00 but later climbed back above the line.

Bonds reacted with a modest move lower, but traders had no

appetite for a fresh sell-off after Friday's rout. Dealers were buying government securities on weakness to build a new floor for prices.

The big question was whether the Federal Reserve would lead a second round of

GOVERNMENT BONDS

intervention on behalf of the dollar, in spite of the failure of last week's efforts.

By early afternoon, the central bank had held their fire in the currency markets, though there were reports of them buying Treasury bills, reinvesting dollars acquired in Friday's intervention.

Meanwhile, Fed officials were sending out signals that

suggested the central bank would not lift rates again during its policy-making session next week, despite the weakness of the dollar.

Mr Alfred Broaddus, president of the Federal Reserve Bank of Richmond and a member of the Fed's policymaking committee, said he would have to see June and July data before making a decision.

■ A large purchase of UK gilt futures, rumoured to be by a US hedge fund, pushed London higher yesterday, while other European bond markets enjoyed a late rally following earlier falls.

Trading activity in the continental European markets was subdued, with most activity limited to the futures market. They opened lower but recovered later in the day, led by Germany, after a relatively calm day for the dollar removed the immediate threat of an emergency rise in US interest rates to protect the US currency.

Analysts said market sentiment remains nervous ahead of further developments in the currency markets and in US interest rates.

This is just a short squeeze upwards after a "crash," said Ms Alison Cottrell, international economist at Midland Global Markets.

"Markets are pausing for breath ahead of more data and before the long weekend in the US, the [Federal Open Market Committee] meeting, the next Bundesbank meeting and the G7 summit in Naples," she said.

■ UK government bonds benefited from the government's White Paper on pension industry reform, analysts said. But the single large purchase by a US hedge fund of gilt futures was the principal factor driving gilt higher.

The move upwards in the futures market fed through into the cash market. The long gilt future was up 18 points in late trading at 1011.

"People have had time to consider the implications of the paper and realise that in the long-term it is favourable for bonds, in that it could involve quite a substantial switch out of riskier assets like equities into long-term gilts," said Mr David Miles, senior UK economist at Merrill Lynch.

The Bank of England was reported to have supplied bonds to the market yesterday due to increased demand.

The UK Treasury's latest forecast for the UK economy will attract attention today. It is expected to predict higher economic growth and lower inflation over the next two years than previously forecast.

Of particular importance for the gilt market will be the projection for the public sector borrowing requirement, which is expected to be revised downwards.

■ Data showing a fall in German consumer price inflation in June helped lift market sentiment, but analysts remained sceptical about the immediate prospect for German bonds.

The September bond contract was up 0.54 points at 92.40 in late trading.

Hutchison raises loan for UK unit

By Simon Holberton in Hong Kong

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The proceeds of the loan will be used by Hutchison Telecommunications (UK) to finance Hutchison's investment in the company.

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The UK subsidiary recently launched

Cost reductions seen as main engine behind future profits growth

Seaboard jumps 17% to £132m

By David Lamacque, Resources Editor

A cost cutting drive helped Seaboard, the regional electricity company for the south-east of England, lift pre-tax profits for the year to March 31 by 17 per cent, from £112.7m to £131.7m, on turnover steady at £1.22bn.

A proposed final of 8.45p raised the total dividend by 17.5 per cent to 11.75p - the largest increase yet seen in the electricity results season. Earnings per share were 37.5p.

This strong showing, combined with a bullish statement from Sir Keith Stuart, chairman, and a share buy-back proposal, helped boost the share price by 11p to 216p.

All areas of the business had advanced, said Sir Keith.

The electricity distribution business produced a pre-tax profit of £101.1m (£91.9m); profit from supply activities increased from £13.5m to £14.5m; gas supply, retailing and contracting all contributed a small profit.

The result was helped by the cost-cutting drive launched last year.

The company shed more than 900 people and expects to reduce numbers by between 200 and 250 in each of the next three years.

Cost reduction is seen as the main engine for profit growth in the near future.

The dividend was "just right for Seaboard" said Sir Keith.



Sir Keith Stuart (left) and Jim Ellis: planning a share buy-back to use up cash

and was not a signal that it was in a race with other electricity companies.

Despite the dividend increase, cover went up from 3.1 to 3.2. Sir Keith said this could come down, but the company stood by its policy of giving shareholders "attractive dividend growth".

"Anyone invested in Seaboard should assume that there are good prospects for the future," he said.

Seaboard will be seeking shareholders' approval to buy back up to 10 per cent of its shares.

COMMENT

Sir Keith is beginning to reap the benefits of the cost cutting exercise it launched last year,

and the share buy-back is one of the ideas it has for using the proceeds. But in the longer term, Seaboard will have to find more conventional ways of expanding the business. It does not want to end up being left behind with cash. The distribution price review will determine more precisely how much cash Seaboard will have, but the company is strong enough to handle a regulatory tightening. Meanwhile, the chairman's statement that it will not rush into "madcap ventures" is reassuring. Assuming 16 per cent dividend growth this year, the shares are on a yield of 5.4 per cent, which is one of the strongest in the sector.

Seaboard had asked him to take account of the cost savings that electricity companies had already made when setting their price formulas.

COMMENT

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Norweb rises to £178m and looks to expansion in non-core activities

By Michael Smith

Norweb, the Manchester-based regional electricity company, said it expected a fifth of profits to come from unregulated businesses by 1998 as it reported 1993-94 pre-tax profits of £178.3m, against £157.1m.

The company increased the full year dividend by 15 per cent and said its target of achieving real dividend growth of 6 to 8 per cent annually until the end of the decade remained in place.

Mr Ken Harvey, chairman, also said he expected dividend cover to go up from the 3.3 times of 1993-94. This is already among the highest for any of the recs.

The 13.5 per cent profits increase in the year to March 31 was achieved on turnover of £1.47bn (£1.41bn). Provisions for restructuring were increased by about £2m. Job numbers fell from 7,586 to 7,727 during the year.

Earnings per share were 76p (64.6p) and the final proposed dividend of 16.3p makes 23p (20p) for the year.

Explaining the company's non-core

strategy Mr Harvey said the current review of distribution by the regulator meant that price controls were going to be toughened after next April. "We are not going to get the growth from distribution that we have had for the last four years."

Mr Harvey expected the generation schemes at Gordonsville, in the US, Keadby and Rugeley to contribute more than £20m operating profits by the end of the decade and retailing to provide about £15m.

He added that following a 1.6 per cent reduction in July 1993 and a further 6 per cent cut in April domestic customers now had the lowest prices in England and Wales.

Mr Brian Wilson, finance director, said the company had net cash of £30m at the year end, after taking £153m of government debt into account.

COMMENT

Following East Midlands' decision to wind down some of its post-privatisation acquisitions, Norweb has assumed the mantle of Norweb's ambitions.

Cortecs International shares to begin trading

By David Wighton

Cortecs International, the Australian registered biotechnology company whose operations are based in the UK, will see its shares start trading in London today after raising £10.6m through an international share placing.

The company announced plans for a placing with UK institutions in March, but was caught by the downturn in the new issues market. It cut the offer price by 15 per cent and widened the net to include international investors, who have taken up some 70 per cent of the new shares. The placing was handled by West Merchant Bank and Henry Cooke Corporate Finance.

Negotiations covering the sale of Ferranti's remaining civil and communications businesses are expected to be completed next month.

After that the receivers will re-open negotiations covering Ferranti's components manufacturing plant at Cairo Mill in Oldham.

French group may take over Ferranti division

By Paul Taylor

Thomson CSF, the French defence electronics group, has agreed in principle to acquire Ferranti's industrial systems division from the administrative receivers, Mr John Talbot and Mr Murdoch McKillop of Arthur Andersen.

Ferranti went into receivership in December after GEC withdrew a £1p a share rescue offer for the company following its due diligence inquiries.

Yesterday's agreement, which is subject to contract, covers price - which was not disclosed - and other "critical factors".

Negotiations to finalise the sale are expected to be completed next month.

Ferranti's industrial systems division, which manufactures process controls, has operations at Wythenshawe, Greater Manchester, and Dalkeld and Abersdeon in Scotland.

GEC acquired Ferranti's main UK defence businesses, which include Ferranti defence systems integration and Ferranti simulation and training, from the administrative receivers last month.

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After that the receivers will re-open negotiations covering Ferranti's components manufacturing plant at Cairo Mill in Oldham.

Le Conseil d'Administration

INTERMARKET FUND

Société d'Investissement à Capital Variable
Siège Social: Luxembourg, 2, boulevard Royal
R.C. Luxembourg B-8622

Messieurs les actionnaires sont priés d'assister à

L'ASSEMBLÉE GÉNÉRALE ORDINAIRE

qui se tiendra le 5 juillet 1994 à 12.00 heures en l'hôtel de la Banque Internationale à Luxembourg, 69, route d'Eich, Luxembourg pour délibérer sur le suivant:

ORDRE DU JOUR

- Rapport du Conseil d'Administration et du Réviseur d'Entreprises;
- Approbation de l'état des actifs nets et de l'état des opérations au 31 mars 1994; affectation du résultat;
- Décharge à donner aux Administrateurs;
- Nominations Statutaires;
- Divers.

Aucun quorum n'est requis pour les points à l'ordre du jour de l'assemblée générale annuelle et les décisions seront prises à la majorité des actions présentes ou représentées à l'assemblée.

Pour être admis à l'assemblée, les propriétaires d'actions au porteur sont priés de déposer leurs actions cinq jours francs avant l'assemblée aux guichets de la Banque Internationale à Luxembourg, 2, boulevard Royal, Luxembourg ou auprès de la Banque Arabe et Internationale d'Investissement, 12, Place Vendôme, 75001 Paris.

Le Conseil d'Administration

INTERMARKET MULTICURRENCY FUND

Société d'Investissement à Capital Variable
Siège Social: Luxembourg, 2, boulevard Royal
R.C. Luxembourg B-8622

Messieurs les actionnaires sont priés d'assister à

L'ASSEMBLÉE GÉNÉRALE ORDINAIRE

qui se tiendra le 8 juillet 1994 à 15.00 heures en l'hôtel de la Banque Internationale à Luxembourg, 69, route d'Eich, Luxembourg pour délibérer sur le suivant:

ORDRE DU JOUR

- Rapport du Conseil d'Administration et du Réviseur d'Entreprises;
- Approbation de l'état des actifs nets et de l'état des opérations au 31 mars 1993; affectation du résultat;
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Le Conseil d'Administration

Stagecoach in £27.5m offer for Busways

By Chris Tigate

Stagecoach, the Perth-based bus group, has made a recommended share offer for Busways, the main urban bus company in Tyne and Wear.

The deal, which would be Stagecoach's biggest acquisition since its flotation in April 1993, values Busways at £27.5m, to be met by the issue of new Stagecoach shares with a cash alternative and a loan note election.

Busways, bought from the Tyne and Wear Passenger Transport Authority by its management and employees in 1989 for £14.4m, operates more than 600 buses and has a workforce of 1,750.

In the year to March 31 it made a pre-tax profit of £2.1m (£2.0m), up from £1.6m on turnover of £42.4m.

Both companies described the proposed acquisition as a "win-win" deal. Mr Brian Souter, Stagecoach chairman, said he did not expect any referral to the Office of Fair Trading since his group did not currently have any presence in Tyne and Wear.

If the acquisition of Busways and of Western Scottish, announced earlier this month, goes through, Stagecoach will have a £285m annual turnover, 5,300 buses and 16,000 staff.

It is offering 246 new Stagecoach shares for every 100 Busways. Irrevocable undertakings have been received from shareholders, including directors and management, in respect of 51 per cent of Busways' share capital.

Busways' employees hold the remaining 49 per cent. The offer is conditional on valid acceptances being received in respect of not less than 75 per cent of Busways' shares by July 21.

Because of its size, the deal requires the backing of a Stagecoach EGM. Mr Souter expects approval.

Accepting Busways shareholders can opt for cash, at an aggregate of 126.4p per share; employees' pay-out would be worth between £4,500 and £13,500. Noble Grossart has conditionally agreed to purchase or procure purchasers for the new shares in respect of which election is made for the cash alternative.

To fund the £24.5m loan note commitments already known and meet the expenses of the offer, 3.35m Stagecoach shares are being placed at 17.3p apiece. This placing, underwritten by Noble Grossart, will be issued whether or not the offer proceeds and will raise £2.5m before expenses.

The scheme, which involves

Robert Fleming ahead sharply to £209.9m

By Norma Cohen,
Investments Correspondent

Robert Fleming Holdings almost doubled pre-tax profits in the year ended March 31, from £10.6m to £20.9m.

Administrative expenses also rose sharply to £25.9m (£19.2m)

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ing division, said the group was beginning to see results from its efforts to achieve greater integration of banking, securities underwriting and distribution and research.

Fleming has recently recruited a new head for its asset management activities in an effort to improve performance.

Looking ahead, Mr Manser identified two key growth areas: the activities of Jardine Fleming, its 50 per cent owned east Asian joint venture, and a further expansion of its continental European investment banking activities.

Also later this year, Fleming will open its first offices in Latin America and intends to launch a broking service based in New York, which will specialise in the distribution of research on Latin American companies.

Earnings per share jumped to 29.8p (14.8p) and the group announced an increase in dividends for the year from 35p to 50p - a rise of 32 per cent.

strongly. "It is an area where we're one of the leaders and now clearly we are not," Mr Manser said.

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COMPANY NEWS: UK

Exceptional gain helps Hogg Robinson to £21m

By Michael Scapinker, Leisure Industries Correspondent

Hogg Robinson, the travel, transport and financial services group, announced annual pre-tax profits up from £13.3m to £21.5m, including a £7.25m net gain from the sale of the holiday business to Airtours last year.

The group benefited from an upturn in business travel, with operating profits for the year to March 31 more than doubled to £4.58m, compared with £2.04m.

Financial services saw profits rise from £5.24m to £5.65m. Mr Perry said this side of the business had strengthened in the second half of the year, as companies recovering from the recession increasingly purchased advice on pensions and employee benefits.

Gross turnover was down at £153.8m (£172.7m) including £9.45m (£20.4m) from discontinued activities and £1.5m from acquisitions.

Earnings per share were 23.4p (24p). The proposed final dividend is increased by 8.75

per cent to 43.5p, bringing the total for the year to 7.1p.

COMMENT

Hogg Robinson is not helped by the widely-held perception that it is still a holiday company. In fact, this part of the business has since been renamed Going Places by its new owners, Airtours. Nor is it aided by its corporate perveristy in managing to run a transport business which does well in recession-hit Germany and badly in the recovering UK. While the business of carrying goods to the Falkland Islands is improving, it is difficult to see its prospects are particularly exciting. The profit increase in financial services is less than impressive in a recovering UK corporate sector and the group will have to demonstrate that the improvement in the second half is sustainable.

The only unambiguous good news is in business travel, where the UK upturn has shown through in buoyant profit figures.

Improved margins lift Business Post

By Andrew Bolger

Improved margins in the second half helped Business Post Group, the parcel and express mail company which came to the market last July, raise annual pre-tax profits by 26 per cent to £5.3m.

Sales for the year to March 31 rose by 24 per cent to £21.8m while operating profits advanced 11 per cent to £2.2m.

The shares, which came to the market at 120p, fell sharply after the group last November reported a decline in first half margins.

They closed 2p higher yesterday at 102p.

Mr Peter Kane, chairman, said the group had continued to win business from its competitors and saw a 20 per cent

Monarch strong as La Camorra gold is poured

By Kenneth Gooding, Mining Correspondent

Mr Michael Beckett, chairman of Monarch Resources, told the annual meeting that the company was in a strong financial position to fulfil its five-year strategy following the start-up of the La Camorra mine and the raising of £25m (£16.4m).

The company has gold mining and exploration operations in Venezuela but is listed in London. Following the cash raising it is also traded on the Toronto Stock Exchange.

Mr Beckett reported that the first gold was poured at the La Camorra mine in Venezuela on Friday following a two year £25m development programme. The mine, which has 400,000 troy ounces of gold reserves, is budgeted to produce an annual 51,000 ounces at an average cash cost of less than £125 an ounce.

The troublesome Revinmin plant reported record production and profits in the first half. Its ability to continue this depended on being able to identify new sources of high-grade hard-rock or sand.

Clayhithe recovers to £1.06m

Despite a £1.2m provision to cover projected costs of restructuring, Clayhithe, the finance and management provider, returned to profits with £1.06m pre-tax for the year ended March 31, against losses of £3.66m.

The provision, for engineering activities at Aylesbury, Bucks, compared with £350,000 last time. Turnover eased slightly to £25.5m (£25.5m) with continuing operations contributing £23.3m (£27.8m).

Losses per share were 0.8p (4.4p) basic; fully diluted, earnings improved from 0.2p to 1.6p. A final dividend of 1.75p lifts the total to 2.5p to 2.625p.

At the year end there were net cash balances of £42.3m, which have since increased to £60m in May/June.

Chez Gérard, which specialises in shellfish and seafood, has just under 200 covers across 7,500 sq ft, making it the biggest restaurant in the group.

Mr Neville Abramson, chairman, said the purchase was in line with the group's declared strategy of investing in restaurants in central London.

It would be funded from the £2m raised by the flotation for acquisitions. Mr Abramson added that the group was looking for further expansion.

The flotation at 115p gave the group a market capitalisation of £21m.

Mr Todd Wells, chairman, said that growth had been sustained, in spite of flat sales in capital Europe and

an enormous number of companies focusing on niche markets.

According to Mr Ron Sandler, chief executive of Exco:

"The big are getting bigger, and the small are either getting increasingly specialised or just smaller."

The victims within the industry have generally involved lack of breadth, disastrous diversification, or parentage problems.

Prebon Yamane was a core part of York Trust (renamed Babcock Proton), which went into receivership in 1991, although moneybroking was not the focus of its problems.

Exco and Marshalls had turbulent ownership histories, but they both remain profitable. The most recent addition to the listed sector, Tric, has rewarded subscribers to its flotation, but it is a smaller business, with a heavy concentration on dollar/D-Mark foreign exchange trading.

The brokers write billions of dollars of transactions daily, in frantic trading rooms decked with screens and microphones, yet business risk is limited to client default, or mismatch. The companies do not take house positions in the markets.

The industry's reputation can be explained in part by the image of excess held by the foreign exchange trader, and staff costs are certainly high.

Exco, which is being floated this week by the administrators of British & Commonwealth, paid £10m in staff costs last year, or an average of £55,000 per head.

In addition, listed moneybroking businesses have had a somewhat chequered history.

However, the impending flotation of Exco is underlining the fact that the big players within the industry have not only survived the recession unscathed, but are seeing an explosion of profits.

There are four large broadly-based global players in moneybroking, MAI, Exco, Marshalls and Tullett & Tokyo, and then



Increased volumes have more than made up for the loss of market share to direct trading by banks

Asian markets was affected by a slump in the Japanese banking sector, but this has been more than replaced by surging securities trading in the US. Japan is now recovering, while the securities markets may suffer a downturn.

The brokers write billions of dollars of transactions daily, in frantic trading rooms decked with screens and microphones, yet business risk is limited to client default, or mismatch. The companies do not take house positions in the markets.

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more than \$100m per day in London by 1992 - have more than made up for the loss of market share.

In addition, derivatives, the third leg of the moneybroking business, has shown enormous growth. There is less competition for broking new products, and fatter profit margins can be achieved.

The fixed interest securities arms have had a fantastic 18 months, but with the turning of the interest rate cycle, "some of the steam may have been taken out of the securities market for the time being", according to Mr Sandler.

Further competition could also come from the threatened entry of Liberty into the UK derivatives market. However, governments have had limited success in reducing their deficits, which should ensure that while volumes may fall to more sustainable levels, it will not be a dramatic decline.

Longer term growth for the moneybrokers should come from the development of new products, such as FRA options and swap options, and the bro-

kers are also beginning to focus on emerging markets, such as China and India.

The moneybroking businesses of both MAI and Exco are expected to achieve double digit profit growth in the current financial year. Exco should further benefit from its release from the spectre of B&C, which is selling its 40 per cent stake in the flotation.

Caledonia Investments, a highly respected investment company, has demonstrated commitment to the industry by agreeing not only to retain its 27 per cent stake in Exco, but taking pre-flotation dividends in scrip form.

Exco exceeded investors' highest hopes during its six years as a listed company in the early 1980s, and it will struggle to match that performance second time around.

But Mr Gregson argues: "All the evidence suggests that there is still growth in these markets as the product range and the customer base increases, and new financial centres are established in developing countries."

NEWS DIGEST

Clayhithe recovers to £1.06m

Despite a £1.2m provision to cover projected costs of restructuring, Clayhithe, the finance and management provider, returned to profits with £1.06m pre-tax for the year ended March 31, against losses of £3.66m.

The result, for the six months to April 30, included a maiden full contribution from Spendor loudspeakers. Earnings per share were up 25 per cent to 2.05p (1.67p) and an unchanged interim dividend of 0.625p is declared.

However, disappointing results in Japan.

The result, for the six months to April 30, included a maiden full contribution from Spendor loudspeakers. Earnings per share were up 25 per cent to 2.05p (1.67p) and an unchanged interim dividend of 0.625p is declared.

Hewetson improves in second half

A recovery in the normally more difficult second half enabled Hewetson, the flooring and building materials company, to limit the fall in annual profits to 19 per cent.

The company added that the present year had started better with sales at higher levels and larger forward order books.

On turnover up from £26.6m in an acquisition, pre-tax profits were £407,000 (£203,000). Earnings per share were 0.83p (0.56p), but an unchanged final dividend of 0.75p is recommended for a maintained total of 1.25p.

Hewetson said the results reflected difficult trading conditions during the early part of the year. It said a larger profit was made in the second half than in the first and had been a "significant improvement" on the corresponding period.

Voxell targets Singapore subsidiary

Voxell Group, the restructured electrical interconnection products and cable assemblies company, proposes to increase its

company, has completed the proposed acquisition of Southern Roadmarkings and the 24.9 per cent holding in Fleet International.

Andiman will now operate from two divisions - one focusing on mineral extraction and exploration and the second concentrating on activities of an industrial or asset based nature.

Unilever makes South American buy

Unilever is broadening its food interests in Latin America with the agreed purchase, for an undisclosed sum, of Cica of Argentina, a privately-owned tomato-based products business.

The acquisition will restore the ownership and management of Cica of Argentina to a Unilever subsidiary acquired in 1988.

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Andaman completes acquisitions

Andaman Resources, the Belfast-based mineral exploration

managed by GFM hold more than 2m Waverley shares.

First Italian investment trust

Fondigest, the Italian mutual fund manager, is to launch the Italian Renaissance Investment Trust, the UK's first single-country investment trust specialising in Italy.

Fondigest said that economic conditions in Italy were ripe for recovery, and the election of the pro-free market right wing coalition would also support economic growth.

The fund will have a bias towards smaller and medium-sized companies, which it said were under-researched but would be helped by new tax incentives.

A placing of the trust with institutions was under way; the public offer will run from July 8 to July 22.

Growth at BICC German offshoot

KWO Kabel, a wholly owned subsidiary of BICC, the cable company, increased turnover by 5 per cent last year despite falling domestic prices and continuing restructuring of its operations in Berlin.

The former state owned company, which BICC bought from the Tredegar privatisation agency in 1992 and which started full operations under BICC in early 1993, made operating profits of DM8.5m (£2.62m) on turnover of DM305m last year.

Waverley Mining in £1.16m fund raising

Waverley Mining Finance, the Edinburgh-based investment company, proposes to raise £1.16m before expenses via the issue of 2m shares at 58p apiece. The shares closed unchanged at 57p yesterday.

The shares are to be subscribed by investment funds managed by GFM International Investors - a 99.5 per cent owned affiliate of Metropolitan Life of New York.

Following the subscription, Waverley will have 22.3m ordinary shares in issue. Funds

REQUEST FOR TENDER CONCERNING A TERRESTRIAL FLIGHT TELEPHONY SYSTEM, TFS, IN SWEDEN

The National Post and Telecom Agency in Sweden - Post- och telestyrelsen, PTS - invites anyone who would like to provide network services of a Terrestrial Flight Telephony System in Sweden to apply for a TFS licence. The TFS-tender is based on the Swedish Telecommunications Act (SFS 1993:597) and will proceed in stages according to the regulation PTSFS 1994:4.

At most two telecom licences of TFS will be granted and the licence period will be limited to ten years. Each applicant must submit a written application, which must be available to PTS not later than 22 July 1994. Each applicant must also pay an application fee (SEK 100,000) as the application is submitted according to PTSFS 1994:4.

The regulation and a guide to the TFS-tender procedure are essential and can be ordered from:

Post- och telestyrelsen
Box 5398
S-102 49 Stockholm
SWEDEN

Questions concerning the TFS-tender may be directed to:

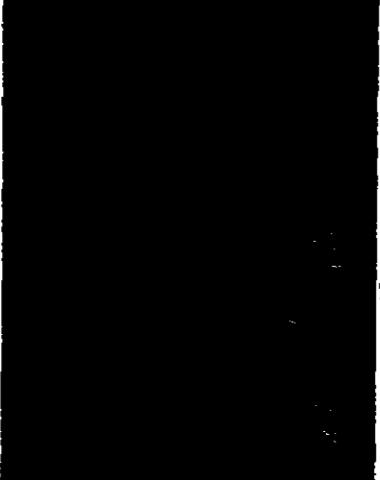
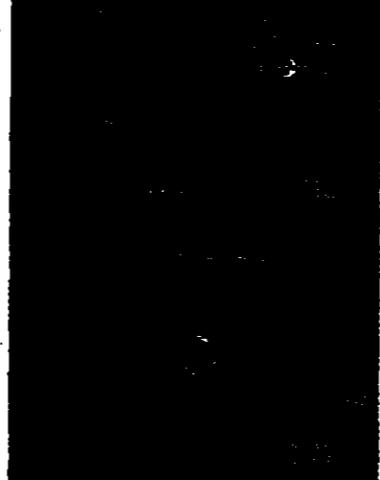
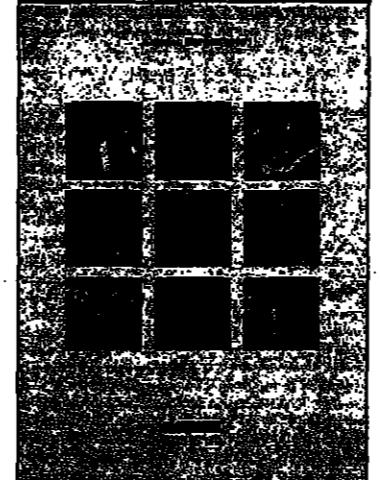
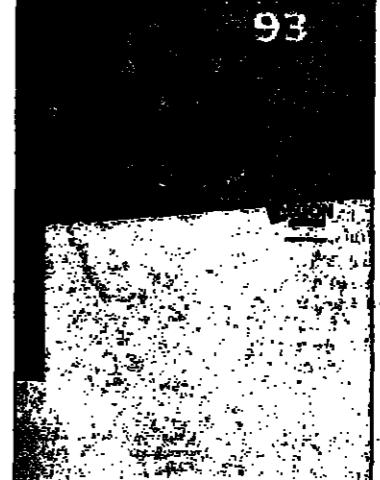
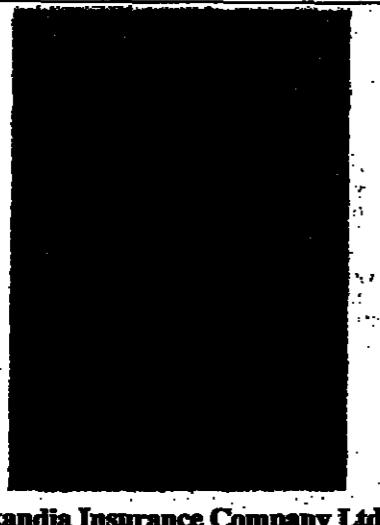
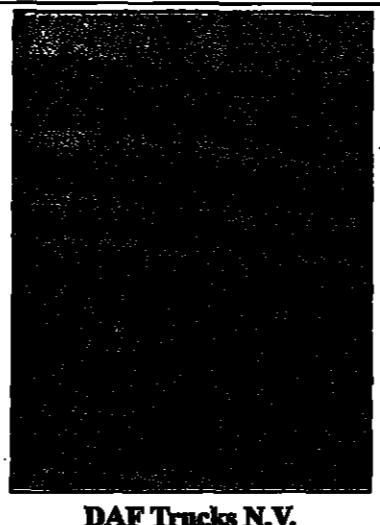
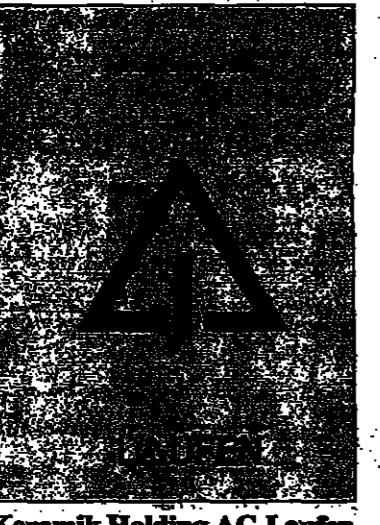
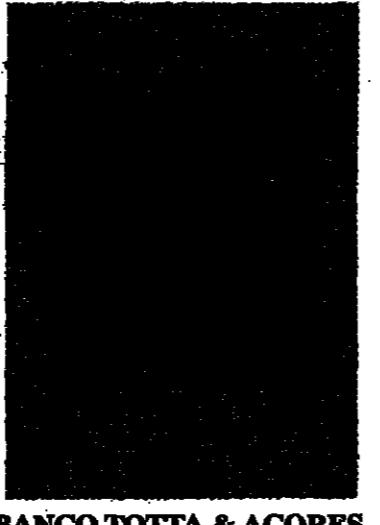
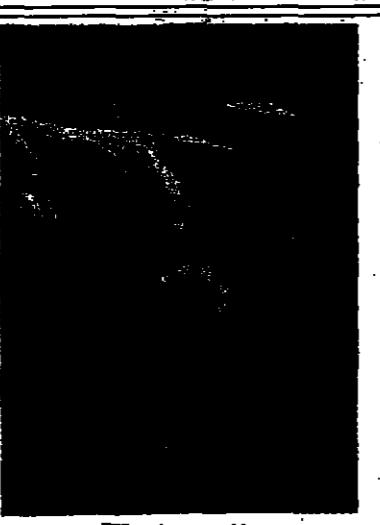
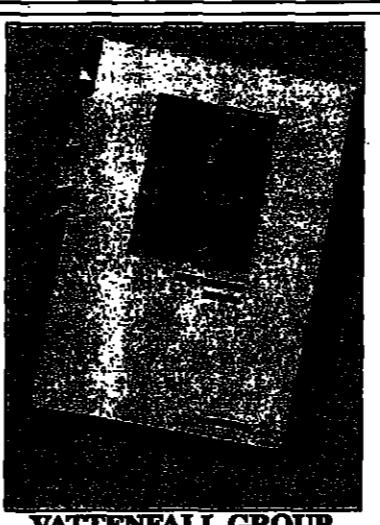
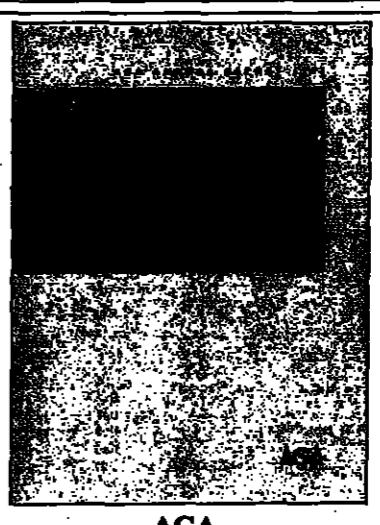
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The regulation and a guide to the TFS-tender procedure are essential and can be ordered from:

Financial Times Annual Report Service

	1 The British Petroleum Company plc The British Petroleum Company p.l.c. is one of the world's largest petroleum and petrochemical groups. BP has three core businesses: BP Exploration - oil and gas exploration and production. BP Oil - refining, marketing, supply and transportation. BP Chemicals - manufacturing and marketing petrochemicals and related products. BP has well-established operations in Europe, the USA, Australasia and parts of Africa, and is expanding its presence in other regions, notably S.E. Asia, South America and the former Communist bloc.		2 Methanex Corporation Methanex Corporation is the world leader in the production and marketing of methanol. Through merger, acquisition and the establishment of marketing agreements, it now produces and markets approximately 25% of the methanol available worldwide. Methanex is headquartered in Vancouver, Canada and has eight production facilities in Canada, New Zealand, the United States, Europe and Thailand. With marketing operations in Canada, Asia, the USA, Europe, New Zealand, Chile and Mexico, Methanex services customers on a global basis and is in position to take advantage of the positive outlook for the methanol industry, based on continuing strong demand growth.		3 Kværner a.s. Kværner is an international group based in Norway. The group's main business areas are mechanical engineering, oil & gas installations, pulp and paper technology, shipbuilding and shipping. Operating revenue in 1993 totalled NOK 24.6 billion. Consolidated pre-tax profit was NOK 1,319 million. Kværner has 23,420 employees. Kværner is listed on the Oslo Stock Exchange, the London Stock Exchange and the Stockholm Stock Exchange.		4 AEGON INSURANCE GROUP November 30, 1993, marked the 10 year anniversary of AEGON's founding. Over its ten years history the AEGON Insurance Group has grown to become one of the world's leading international insurance groups, with assets totalling more than NLG 128 billion. Net income increased to over NLG 1.0 billion. Shareholder's equity was further strengthened to NLG 8.7 billion. AEGON's core business is life insurance and pension products, financial investment products. Additionally, AEGON is active in health and P&C insurance, where these sectors offer prospects for long-term profitability and strength in the position of its distribution networks. AEGON's most important markets are in The Netherlands, USA and Europe.
	5 Skandia Insurance Company Ltd Skandia Insurance Company Ltd is an international company operating in the insurance and reinsurance sectors. Since its founding in 1925, Skandia has been among the leading Swedish insurance groups. The group, which is based in Sweden, has the Nordic countries as its home market, with wholly-owned subsidiaries in Sweden, Norway, Denmark and Iceland. Outside the Nordic countries, Skandia operates primarily in the EU market and in the USA. Internationally, the principle orientation is toward continued growth in the fast-expanding long-term savings sector. The group's total premium income in 1993, including Skandia Life Insurance Company Ltd, amounted to SEK 54 billion. The balance sheet total 1993 amounted to SEK 239 billion.		6 PEARSON Pearson's mission is to be a major international provider of media content, renowned for distinctive products that deliver information, education and entertainment in ways that people want them. FINANCIAL TIMES • PENGUIN • LONGMAN ADDISON-WESLEY • WESTMINSTER PRESS TUSSAUDS GROUP • THE SOFTWARE TOOLWORKS THAMES TELEVISION		7 DAF Trucks N.V. DAF Trucks N.V. concentrates on the development, production, sale and service of medium and heavy commercial vehicles. In the financial year 1993 (2 March to 31 December) the company made a net profit of NLG 10.3 million on a turnover of just over NLG 1.3 billion. With a risk capital of NLG 463 million and total assets of NLG 1,067.7 million, DAF Trucks N.V. has a solvency ratio of 43.4%. The 1993 annual report of DAF Trucks N.V. is available in Dutch, English, German and French.		8 Continental Aktiengesellschaft The Continental Corporation ranks among the leading international manufacturers of tires and industrial products made from rubber and plastics. For instance, 1st in Germany, 2nd in Europe, 4th worldwide. Despite severe recession, lower exchange rates, and steep drops in automotive sales in 1993, Continental recorded net income of DM 65.1 million on sales of DM 9.37 billion. A dividend of DM 4 is planned. Extensive measures to streamline resources, cut costs, and deliver new systems and products substantially enhance Continental's earnings potential for 1994 and beyond.
	9 Keramik Holding AG Laufen Keramik Holding AG Laufen is a Swiss holding company of a group of international companies in the field of ceramic products. The product range of the manufacturing and distribution company includes ceramic floor and floor tiles, bathroomware, kitchen and roof tiles to tableware. Operations companies are active in Europe, North America, South America and the Far East. Consolidated group sales increased in 1993 by 11% to CHF 812 million. The group's profit in 1993 was CHF 35.4 million. Keramik Holding AG's dividend in 1993 was again 25% and underlines the stability and competitiveness of a company active in the construction business.		10 BANCO TOTTA & ACORES As it is today, Banco Totta & Acores is the result of mergers and acquisitions of several banks and finance houses over the years, dating back to 1843. After 150 years Banco Totta & Acores became a leader in commercial banking in Portugal, but more than just a bank, TOTTA is now the true expression of a powerful financial group. Despite unfavorable international conditions that marred the financial year under review, the performances achieved by the bank must be pointed out: Assets +14.3%; Net Profit +3.7%; Cash Flow +26.3%. Over the same period Solvency Ratio increased from 9.95 to 12.04.		11 Ciba-Geigy Limited Ciba, a leading world-wide biological and chemical group achieved sales of 22,647 million Swiss francs (plus 2 per cent). Net profit was up 17 per cent to 1,779 million Swiss francs. Profit has improved for the third consecutive year, despite the continuing recession in many markets and considerable changes in business conditions. Less than a third of the increase in profit can be attributed to the change of accounting system to International Accounting Standards. Over two thirds of the improvement was achieved through increased sales, further progress in productivity, and tighter asset management.		12 Atlantic Gulf Communities Atlantic Gulf Communities (NASDAQ: AGLF) is a real estate development and management company with total assets of approximately \$350 million. One of the largest Florida-based real estate developers, it owns approximately 73,000 acres in Florida and Tennessee. Atlantic Gulf began its first international project utilizing its master development expertise to design, develop and market approximately 3,800 acres within the City of Nanjing, China through a 50-50 joint venture with a quasi-governmental Chinese partner.
	13 Electrowatt Electrowatt Ltd is a Swiss holding company of a group of international companies active in six fields of activity: electric utilities, electric power, operational-engineering and contracting-security systems, building control, electronics. These companies have established significant or leading positions in their markets in Europe, North America and the Far East. Consolidated sales have increased by 7% to SFr 5.7 billion in the 1992/93 financial year. Cash Flow grew by 24% to SFr 701 million and consolidated net income has risen by 28% to SFr 212 million. Return on equity amounts to 10.8%. 62% of sales are generated outside Switzerland, primarily in the EU.		14 VICORP Restaurants, Inc. VICORP Restaurants, Inc., headquartered in Denver, Colorado, operates or franchises approximately 420 mid-scale, family-type restaurants under the names Baker Square and Village Inn, principally in the Rocky Mountain region, upper Midwest, Florida, Arizona and California. The Company is testing a new concept, "Angel's Diner & Bakery", and based upon its initial acceptance, several additional test sites are under development. Revenues for fiscal 1993 were \$428.1 million.		15 VATTENFALL GROUP Vattenfall Group produces and delivers almost half of Sweden's total electricity requirements and is Europe's fifth largest power supplier. The Group generates its electricity almost exclusively through hydro and nuclear power plants. Vattenfall's largest electricity customers are energy distributors, large industries and railways. Vattenfall also provides advanced consulting and contract engineering services in the energy and related industries. Operating revenue for 1993 is estimated to be SEK 24,232 M. Income before taxes and minority share was SEK 4,466 M. Return on equity was 17.9% and equity/assets ratio 31%.		16 AGA AGA is one of the world's largest gas companies with sales in 32 countries in Europe, the US and Latin America. PrimoGass is the world leader in the freezing, storage and temperature-controlled transport of food. The associate company Gassplangs Kraft is one of the largest power producers in Sweden.

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 4 Aegon Insurance Group

5 Skandia Insurance Co Ltd
 6 Pearson
 7 DAF Trucks N.V.
 8 Continental Aktiengesellschaft

9 Keramik Holding AG Laufen
 10 Banco Totta & Acores
 11 Ciba-Geigy Limited
 12 Atlantic Gulf Communities

13 Electrowatt
 14 Vicorp Restaurants, Inc.
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 16 AGA

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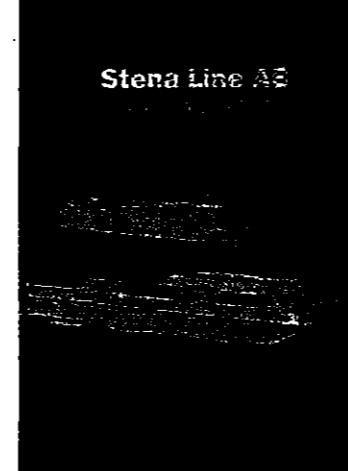
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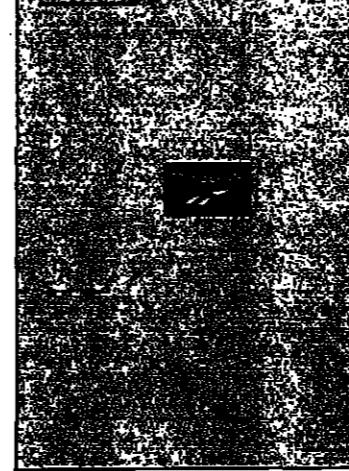
PolyGram N.V.

PolyGram N.V. is Europe's leading record company, one of the world's top three. In 1993, PolyGram achieved net sales of NLG 7.4 billion (+12%), income from operations of NLG 932 million (+18%) and net income of NLG 614 million (+21%). During the year, over 30 of PolyGram's albums sold more than 1 million units each, and key events included the acquisition of the legendary black music label, Motown. PolyGram is listed on the Amsterdam and New York stock exchanges - ticker symbol PLG.



Stena Line AB

The Stena Line Group, the world's largest ferry company, is an international travel and transport service company. Scandinavia, the European continent, the United Kingdom and Ireland are all linked together by 15 strategically important European ferry routes. Passenger volume was just over 14.3 million in 1993, whilst freight volume amounted to 840,000 tonnes, trailers and containers, together with more than 2.4 million private cars. Group turnover amounted to SEK 9,041 million during 1993 and the profit, after net financial items, increased to SEK 273 million.



Reebok International Ltd.

Reebok International Ltd., headquartered in Stoughton, Massachusetts, is a leading worldwide designer, marketer and distributor of sports, fitness and casual footwear and apparel. Principal operating units include the Reebok Division, Avia Group International, Inc. and The Rockport Company, Inc. Sales for 1993 totalled approximately \$2.894 billion.



ALLIED GROUP

The Allied Group has an international portfolio of service, property and industrial businesses that focus primarily on meeting China's rapidly growing infrastructure, consumer and service needs. It comprises three Hong Kong - listed companies: **Allied Group Ltd** is the holding company, also operates the Group's service businesses, **China Construction Finance**, merchant banking, **China Properties (HK) Ltd** comprises three core businesses: property development, property investment and hospitality-related activity in China, Hong Kong and internationally. **Allied Industrial** comprises five core China-based businesses: chemicals, building materials, transportation, consumer goods and environmental protection services.



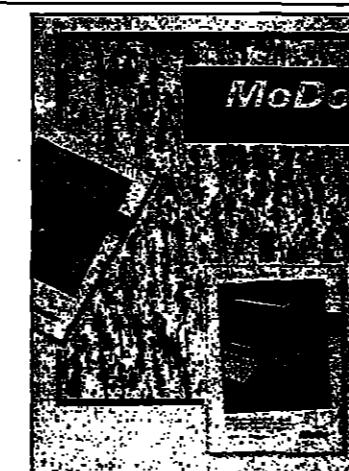
Fortis/AG Group/N.V. AMEV

Fortis is an international insurance and banking group, formed at the end of 1990 when AG and AMEV/VSB combined their operational activities. Fortis' parent companies are AG Group from Belgium and N.V. AMEV from the Netherlands. Fortis operations are well diversified, both geographically and in terms of product range. Fortis companies are active in Western Europe, the United States and Australia. The Fortis annual report as well as the annual reports of AG Group and N.V. AMEV give comprehensive information.



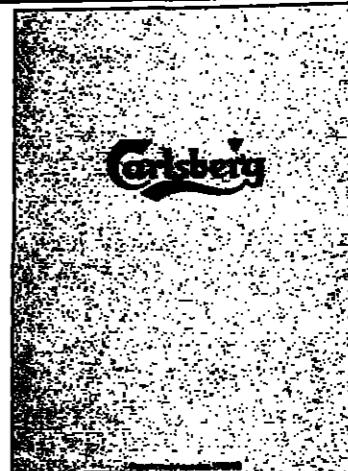
Union Bank of Switzerland (UBS)

UBS is the largest bank in Switzerland and one of the world's leading full-service banks. With an equity base of SFr. 21 billion it is one of the best capitalised and one of the few remaining AAA-banks world-wide. UBS is well diversified in terms of financial products and services as well as by geographic business activities. The bank follows a long-term strategy to grow its earning power and to continuously increase its shareholder value. Its main expansion plans are focused on Europe, North America and East Asia. UBS showed a balance sheet total of SFr. 311 billion (+16.7%) at the end of 1993 and a net profit of SFr. 2.3 billion (+68.5%).



MoDo

MoDo is an international forest products company whose activities comprise the production and sale of the following products: fine paper, wood-containing printing papers, paperboard, pulp, sawn timber products, packaging paper, and paper and plastic sacks. The average number of employees in 1993 was 11,414. In 1993, 85 per cent of the Group's total sales of 17,063 million kronor went to countries outside Sweden. The result after net financial items improved by just over one billion kronor to a loss of 449 million kronor. Given the current outlook, the profit for 1994 is expected to exceed one billion kronor.



The Carlsberg Group

The Carlsberg Group ranks among the major brewing groups world-wide, with Carlsberg and Tuborg being two of the most widely sold beer brands on a global scale. The Group comprises furthermore about 100 subsidiaries and associated companies, most significant Royal Copenhagen, dealing with china and glassware, and Georg Jensen Silversmiths. The ownership structure of the Group is unique. Carlsberg A/S is a publicly quoted company on the Copenhagen Stock Exchange with some 17,000 registered shareholders. The largest single shareholder by far is the Carlsberg Foundation, which is required by its charter to hold a minimum of 51 per cent of the share capital in Carlsberg A/S.



Norsk Hydro

Norsk Hydro, founded in 1905, is an energy based industrial group with the main products mineral fertilizers, industrial chemicals, oil and gas, aluminum, magnesium and petrochemicals. With annual sales of NOK 62 billion and 32,000 employees world-wide, Hydro is one of the leading Scandinavian companies. Hydro had a strong growth in its operating income in 1993, mainly due to reduced costs and increased oil production. The company's shares are traded on the main stock exchanges in Europe and New York. An extensive Environmental Report constitutes this year an integrated part of the Annual Report.



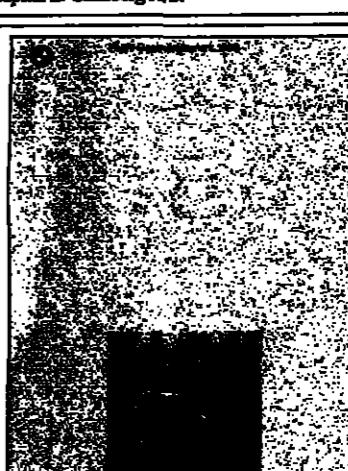
Conwest Exploration Company Limited

Conwest Exploration Company Limited is a Canadian energy and minerals company listed on the TSE (CEX) and Nasdaq (CENCF). Conwest is focused on exploring for natural gas. During the past five years, natural gas reserves and production have grown at a compound rate of 30%. Oil and gas reserves total 88 million barrels of oil equivalent. Conwest also owns the Nainavik zinc mine in Canada's high Arctic, a small hydro business and a portfolio of mining and oil and gas securities.



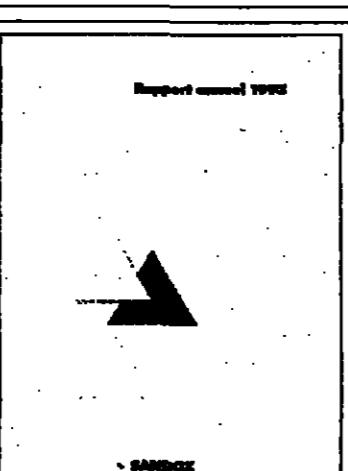
Telephone and Data Systems, Inc.

Telephone and Data Systems, Inc. ("TDS") is a diversified telecommunications company which, at December 31, 1993, provided high-quality telecommunications services to 1,078,000 consolidated telephone, cellular telephone and radio paging customers in 37 states and the District of Columbia. TDS's business development strategy is to expand its existing operations through internal growth and acquisitions and to explore and develop other telecommunications businesses that management believes will utilize TDS's expertise in customer-based telecommunications services.



BMW

At BMW, measures were successfully introduced, ahead of the downturn, to consolidate the Company's market position and also increase productivity. Thus BMW was the only German car manufacturer to avoid short-time working and even to make a profit in 1993. With about 335,000 cars sold, BMW again was the world's most successful marque in the top market segment. In the motorcycle division, sales at this level were record. BMW R650-R1100 is the economic basis for BMW's success in the long-term development of business. With the purchase of Rover, at the beginning of 1994, BMW is expecting the joint volume of business to increase and the earnings power to broaden in the medium term.



Sandoz

Sandoz is a global group of companies with corporate headquarters in Switzerland. The business sector Life Sciences (Pharmaceuticals, Nutrition, Seeds) accounts for two thirds of sales; Chemicals & Environment (Chemicals, Agro, Construction & Environment) for one third. Sandoz Pharma, one of the world's largest pharmaceutical companies, is a leader in neurology and endocrinology. Considerable high investments in R&D are key to its sustained performance. Sandoz consolidated sales in 1993 were up 5% to Sfr. 15.1 billion. Net income increased by 15% to Sfr. 1.705 billion.



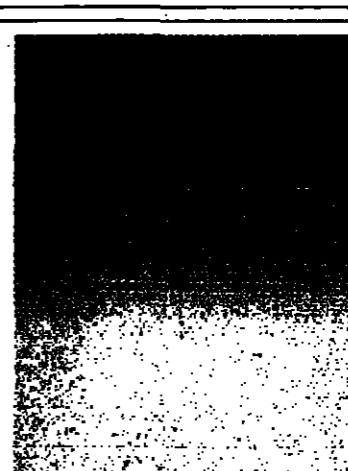
INTRUM JUSTITIA

Intrum Justitia is the largest debt collection company in Europe, offering a range of inkasso and credit management services. The group is listed on the London Stock Exchange and has subsidiaries in 14 European countries complemented by a network of 120 agents worldwide. In 1993, pre-tax profits were £13.9 million, on turnover of £33.6 million. At the year end, Intrum Justitia had over 45,000 clients and a stock of 2.8 million collection cases, worth over £1.4 billion.



Norfolk Southern Corporation

Norfolk Southern Corporation, "The Thoroughbred of Transportation", is a Virginia-based holding company that owns all the common stock of and controls a freight railroad, Norfolk Southern Railway Company, and a motor carrier, North American Van Lines, Inc. The corporation's 1993 net income exceeded \$394 million.



STORA

STORA is Europe's largest forest products company and one of the world's leading manufacturers of pulp, printing papers, packaging paper, board and fine paper. The Group is also the largest producer of doors and kitchen furniture in Northern Europe. About 90 percent of STORA's total sales are accounted for by the European operations. The Group's raw materials derive from Sweden's natural water and forest resources. In 1993, STORA had invoiced sales of SEK 50,435 million, up 6 percent from 1992. Income after net financial items improved to SEK 529 million (loss: 1,422). The Group had an average number of employees in 1993 of 33,629.

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LONDON STOCK EXCHANGE

MARKET REPORT

Equity market rallies behind firmer gilts

By Steve Thompson

Worries that continued turbulence in international currency markets would trigger another wholesale retreat by the London stock market were proved wrong yesterday. The market shrugged off an initial bout of selling and moved ahead strongly in the wake of a firm gilt-edged market and a good opening performance by Wall Street.

The FT-SE 100 Index finished another tame trading session a net 23.3 higher at 2,869, having penetrated the 2,800 level in mid-afternoon. At the outset, the index looked set to threaten the 2,800 mark as investors fretted about the current crisis in foreign exchanges where the US dollar has come under heavy selling pressure.

The market rally was generally

confined to the front-line stocks; second tier issues came under continued pressure with the FT-SE Mid 250 index down 10.3 lower at 3,263.4. Share prices began the day under pressure with marketmakers reacting to the big late sell-off of stocks and bonds on Wall Street late on Friday, chopping their opening prices for the leading FT-SE 100 and Mid Cap stocks. Sentiment was also hit by the big slide in Japanese share prices on Monday after the shock resignation of the Japanese Prime Minister.

Taking its cue from the gilts market, where long-dated stocks were down more than a half-point in very early trading the FT-SE 100 index was down almost 32 points at 28,447 within 30 minutes of the opening of business, as the dollar moved to its lowest levels against the Japanese

yen. This decline may take place from now on as the dollar's upward trend

gradually clawed their way back as the session wore on.

The FT-SE 100 reached positive ground just after midday and thereafter moved ahead fairly comfortably, reaching the day's high point of 2,862.2, up 25.6 before slipping off its best level just before the close.

While acknowledging the UK stockmarket's better tone yesterday, senior marketmakers remained extremely nervous about the market's potential for further big losses.

"There were big movements in share prices both ways and the market is looking increasingly disjointed. This market could still fall to 2,800 in the very short term," said a marketmaker at the top UK integrated securities houses.

He added that European bourses

and far eastern markets had performed badly and the lack of con-

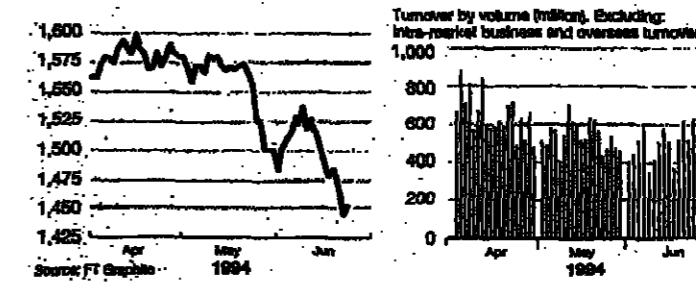
sistency in international markets remained one of the biggest worries to traders.

Activity in UK equities remained very poor with turnover totalling only 463.2m shares, raising the possibility that the big investment institutions may not return to active trading in the market until the third quarter of the year. Non-FT-SE volume accounted for over 50 per cent of the total.

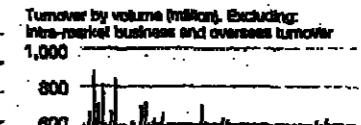
The value of customer business in the market last Friday dipped below the £1bn mark for the third time in a week, totalling only £920m.

Newspapers were again the centre of attention as the market responded to comments from Mr Conrad Black, proprietor of the Telegraph that the cost of the price cutting war could be less than been feared.

FT-SE-A All-Share Index



Equity Shares Traded



1,000

800

600

400

200

0

Apr May Jun

1994

FT Key Indicators

	Indices and ratios	FT Ordinary Index	2255.5	+1.4%
FT-SE 100	3365.4	+10.8	FT-SE-A Non Fin p/c	16.54 (16.46)
FT-SE Mid 250	1458.3	+8.0	FT-SE 100 Ftrt Sep	2611.0 +47.0
FT-SE-A 350	1452.08	+6.23	10 yr Gilt yield	8.57 (8.79)
FT-SE-A All-Share	4.07	(4.08)	Long gilt/equity yld ratio	2.13 (2.15)
FT-SE-A All-Share yield				

Changes at top hit Reed

A shock announcement that Mr Peter Davis, the chairman of Reed International, had resigned following what is widely seen as a power struggle within the group saw the shares slide 41p in early trading.

The official company statement pointed to a clash of management styles and follows a shift nine months ago when

Mr Davis was appointed co-chairman, with the executive role taken by the management committee.

City analysts saw the stock's performance as a tribute to Mr Davis's management skills. One commented: "If a company's share price is doing badly, it is easy to blame the management, and when it is doing well it has to be worrying that the principal player leaves."

Over the past 12 months the company has outperformed the FT-SE All-Share Index by about 12.5 percentage points. In late trading, Reed rallied with the market but still ended a net 9 off, at 741p, with turnover unusually high at 3.8m.

EQUITY FUTURES AND OPTIONS TRADING

A strong rally in international bond markets reversed an initial poor performance by index futures yesterday, writes Steve Thompson.

FT-SE 100 INDEX FUTURES (LFFE) £25 per full index point (APT)									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 2659.0	2611.0	+4.70	2617.0	2602.0	82087	52085			
Dec 2620.0	2647.0	+2.47	2650.0	2618.0	0	962			

FT-SE Mid 250 INDEX FUTURES (LFFE) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 3340.0	3350.0	-10.0	3350.0	3340.0	209	4099			
Dec 3350.0	3340.0	-10.0	3350.0	3340.0	0	4099			

FT-SE 250 INDEX FUTURES (CMEX) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 3340.0	3340.0	-10.0	3350.0	3340.0	209	4099			
Dec 3350.0	3340.0	-10.0	3350.0	3340.0	0	4099			

FT-SE 100 INDEX OPTION (LFFE) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 2750	2700	-250	2700	2700	300	3100			
Dec 2700	2700	-250	2700	2700	0	3100			

FT-SE 100 INDEX OPTION (LFFE) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 2750	2700	-250	2700	2700	300	3100			
Dec 2700	2700	-250	2700	2700	0	3100			

EURO STYLE FT-SE 100 INDEX OPTION (LFFE) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 2750	2700	-250	2700	2700	300	3100			
Dec 2700	2700	-250	2700	2700	0	3100			

EURO STYLE FT-SE 100 INDEX OPTION (LFFE) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
Sep 2750	2700	-250	2700	2700	300	3100			
Dec 2700	2700	-250	2700	2700	0	3100			

EURO STYLE FT-SE 100 INDEX OPTION (LFFE) £10 per full index point									
Open	Sett. price	Change	High	Low	Est. vol.	Open Int.			
S									

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MARKETS REPORT

Central banks hold fire

Foreign exchange markets were caught in a stalemate yesterday as participants waited for a repeat of Friday's central bank support of the dollar, which failed to materialise, writes *Philip Gash*.

The dollar remained very weak and closed in London at Y99.865 against the yen, from Y100.9 on Friday. Earlier the US currency had touched a post-war low of Y99.50 during Japanese trading.

Against the D-Mark the dollar finished at DM1.7786, more than two cents down on Friday's close of DM1.7972.

Despite the dollar's weakness, it avoided going into free fall as some had feared and this lent support to bond and equity markets.

Many observers had expected central banks to continue Friday's intervention, but others said that the failure of their earlier efforts had forced them to pause and reassess their objectives.

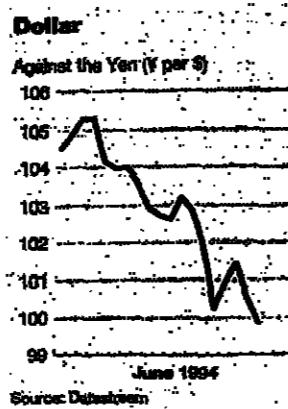
In Europe, meanwhile, the D-Mark fell victim to profit-taking as investors cashed in on the currency's recent bout of strength on the back of the weak dollar.

The Belgian franc, Spanish peseta and Portuguese escudo all finished firmer against the D-Mark, but it was stronger against the French franc and the Italian lira.

Traders reported that the only central bank intervention in support of the dollar came from the Bank of Japan during Japanese trading. Market estimates were that the BOJ would support \$700m-\$1bn supporting the currency, but to little avail.

The dollar's woes were aggravated over the weekend by the resignation of Mr Tsutomo Hata's eight-week-old minority coalition. The departure of the prime minister raised doubts about whether the US and Japan would be able to reach an accord over trade issues at next week's G-7 summit in Naples.

Mr Steve Hannah, director of research at IBJ International in London, said intervention was probably a "waste of time" given the skittish state of market sentiment where signals were likely to be misinterpreted. "The market is going



Source: Datascope

■ Pounds in New York

Jun 27 Closing mid-point Change on day

Bid/offer spread Day's Mid high low

One month Rate %PA Three months Rate %PA One year Rate %PA Bank of

England Eng. Index

"fall" scenario whereby a sharp fall in the dollar translated into higher US inflation, higher US interest rates and a general brake on world economic recovery.

In this case Germany, in particular, would have a lot to lose since its recovery is still in an early stage. Mr Helmut Kohl, the German chancellor, will also be mindful of the possible political damage he could suffer in October's national elections should the economic recovery falter.

Prices in the interest rate

market were volatile, while volume was fairly subdued. Sentiment in short sterling was buoyed by the positive showing in gilt, and the back-month contracts were particularly well bid. The December future traded nearly 18,000 lots to finish at 98.73, two basis points up on Friday's close, but ten basis points above the low for the day of 93.63. The December 1995 contract closed at 91.52, 18 basis points above where it started the day.

The December euromark contract traded nearly 18,000 lots to close four basis points firmer at 94.98.

In the German money markets, call money traded slightly higher at 4.95 per cent from 4.85/4.95 on Friday, as banks sought funds ahead of end of month reserve requirements and pension payments.

In the UK money markets the Bank of England provided £671m assistance compared to a forecast shortage of £650m. Overnight money traded between 4 and 5 per cent.

■ Sterling finished at DM2.4498, more than a pfennig and a half weaker against the D-Mark. Against the dollar, it finished higher at \$1.5547 from \$1.5422. The market ignored newspaper reports that the chancellor will today raise his growth forecast for the economy in general.

Mr Hannah disputes the view held by some in the market that US and German authorities are unconcerned about dollar weakness. He said there was a danger of a "free

fall" in the dollar.

The danger, said Mr Persaud,

was that central banks would

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4 out of 4 on Aug 2

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4.5	83	55	17 $\frac{1}{4}$	17 $\frac{1}{2}$	17 $\frac{1}{4}$
3.3	61	42	11	11	11
5.0	3	50	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$
10.1	8	16	13 $\frac{3}{4}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$
1.2	15	1872	184	185	184
		12	55	27	25 $\frac{1}{2}$
2.1	8	1875	17 $\frac{1}{4}$	16 $\frac{1}{4}$	17 $\frac{1}{4}$

AMERICA

Dow bounces back in spite of weak dollar

Wall Street

Blue chips showed surprising resilience yesterday morning, as share prices bounced back from a weak opening even though the dollar had dipped below key support levels, writes *Frank McCourt* in *New York*.

By 1pm, the Dow Jones Industrial Average was 15.86 higher at 3,652.80. But the broadly based Standard & Poor's 500 was up 1.51 at 444.31, suggesting the advance's narrow base. On the NYSE, declining issues outnumbered advances 1,183 to 908 in moderate volume of 147m shares.

In the secondary markets, the American SE composite was down 1.78 at 424.52, but the Nasdaq composite was 3.25 better at 897.07.

Investors defied expectations of a strong after-shock on the heels of Friday's 63-point sell-off. The news from the foreign exchange markets was hardly supportive, with the US currency slipping below the Y100 mark in overnight trading and flirting with that level throughout the morning.

But the relative stability of the dollar, without any further intervention by the world's central banks, seemed to be enough to shore up the bond market. Treasuries started out with moderate losses, but worked back to just below their opening values by mid-morning.

The blue chips fared even better, gaining a strong foothold on positive ground after an early drop. Two stocks, Caterpillar and Disney, led the advance.

Shares in the world's biggest maker of earth-moving equipment improved 1.1% to 103.00 even though a strike by 14,000 production workers dragged into its second week. Bargain-hunters appeared to be taking advantage of a stock which was well off its 52-week high of \$121.42.

MARKETS IN PERSPECTIVE

	MARKETS IN PERSPECTIVE					
	% change in local currency 1		% change starting 1		% change starting 1	
1 week	4 weeks	1 Year	Start of 1994	Start of 1993	Start of 1994	
Austria	-3.08	-0.09	+15.79	-9.55	-6.24	-2.25
Belgium	-2.45	-8.12	+9.67	-7.14	-2.19	+1.97
Denmark	-1.13	-0.69	+16.74	-4.15	-0.12	-3.79
Finland	-1.03	-6.32	+59.93	-5.81	+10.86	+15.68
France	-1.76	-7.37	+1.14	-14.87	-11.88	-8.13
Germany	-1.77	-5.67	+16.80	-11.69	-7.90	-3.99
Ireland	-2.94	-2.49	+9.77	-8.14	-5.13	-1.10
Italy	-0.43	-4.32	+27.81	+12.76	+17.78	+22.77
Netherlands	-2.82	-3.66	+11.92	-6.79	-5.15	-1.13
Norway	-0.34	-9.52	+18.48	-4.67	-1.09	-3.11
Spain	-3.26	-9.97	+8.16	-9.98	-6.75	-2.79
Sweden	-3.07	-9.47	+24.01	-2.86	+1.26	-5.56
Switzerland	-2.00	-4.95	+11.88	-10.98	-5.22	-1.20
UK	-4.71	-3.32	-0.11	-15.27	-15.27	-11.68
EUROPE	-2.95	-4.96	+7.57	-11.37	-8.97	-5.11
Australia	-1.41	-3.78	+16.55	-9.18	-3.43	-0.66
Hong Kong	-2.34	-6.50	+36.13	-25.95	-28.97	-25.89
Japan	-1.92	-6.48	+15.20	+22.22	-17.41	-27.41
Malaysia	-2.65	-0.99	+52.95	-22.39	-22.56	-19.27
New Zealand	-3.34	-4.94	+24.76	-6.67	-5.76	-1.77
Singapore	-1.30	-1.65	+30.07	-12.96	-12.04	-8.31
Canada	-4.73	-7.76	+0.12	-6.89	-14.84	-11.23
USA	-3.40	-3.21	-1.07	-4.93	-8.80	-4.93
Mexico	-4.23	-8.43	+37.61	-13.53	-23.96	-20.74
South Africa	-3.51	-4.80	+42.24	+14.09	-0.88	+3.32
WORLD INDEX	-2.78	-2.62	+5.03	-2.11	-1.67	+2.51

1 Based on June 24th 1994. Copyright: The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited.

Weakness in the dollar last week gave most global equity markets a bad time, and Tokyo equities had one of their worst days this year yesterday after the resignation of yet another Japanese prime minister. However, the dollar crisis also pointed up the singular strength of Japanese equities this year, up 15.2 per cent by last Friday in local currency terms, and by 27.4 per cent in terms of the willing dollar. For US equities, unfortunately, the pattern was reversed: a fall of 4.9 per cent on a local currency measure, compared with one of 2.1 per cent for the FT-Actuaries World Index, stretching to 14 per cent in terms of the Japanese yen.

EUROPE

Bourses show resilience after morning setback

After Friday afternoon's slide in New York, more pressure on the dollar and the fall of another Japanese government, hours were ready for another setback yesterday, writes *Our Markets Staff*, but some of them were surprised by their own resilience.

FRANKFURT, initially, fell with the rest and the Dax index closed 16.71 lower at 1,988.60 after a session's low of 1,988.61. However, the September bund future recovered from a low of 91.23 to a high of 91.42, and seemed to be holding the 92 level at the end of the equity post-bourse, when the Dax indicated Dax showed a further recovery at 2,000.43.

Behind this, and reflecting the swing in the market's mood, was the performance of Deutsche Bank. During the session, Bayernverin and Dresden offered some relief from this year's consistent weakness in the sector, rising DM7.50 to DM433, and DM6.50 to DM343.

PARIS remained volatile, the CAC-40 index moving in a range between 1,870 and 1,920 before closing the day slightly higher, up 4.58 at 1,911.60.

TURNOVER eased from DM7bn to DM6.5bn. Outside the banking sector, there was a buyer for Volkswagen which saw the shares up DM2.80 to DM47.80 on the session, and after a rise in five-month car deliveries, VW rose another DM4.50 to DM47.15 after hours.

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Turnover was firm at FF7.7bn. The turnaround in performance was directly related to the stronger than expected opening on Wall Street as well as firmness in the bond market.

Beyond the current turmoil in the financial markets, there was good news on the horizon as an association of French analysts said that they had produced a further upward revision of their outlook for company results this year.

Rhône-Poulenc saw heavy

backing up by B Metzler in Frankfurt. German's biggest bank hit a new 1994 low of DM659 before closing the session down DM3.80 at DM666, and recovering to DM673.40 at the end of the day.

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Suez dipped FF11.40 to FF12.60 as the group noted that it might increase its stake in Lyonnaise-Dunnes, up FF15 to FF15.15, to 20 per cent.

AMSTERDAM was lifted off its session low by the improvement in the session on Wall Street, the AEX index closing off 4.3 or 1.1 per cent at 377.10, having tested the 374 level earlier in the day.

Aside from outside influences the market was also affected by the failure of talks aimed at securing a workable coalition government following the inconclusive general election on May 3.

Read Elsevier suffered from the opening from the unexpected resignation of the co-chairman of the UK/Dutch group. The slide came in the wake of weekend details that premium income rose more slowly than expected in the first five months of the year.

He added that the sector was also being hurt by worries that

the insurance sector was harder hit, led by a L1.215 or 2.9 per cent fall to L1.0656 by Generali. One dealer noted that the slide came in the wake of weekend details that premium income rose more slowly than expected in the first five months of the year.

UBS bearers picked up FF12.60 amid futures related buying, but renewed demand emerged for some

trading and the shares dropped to a session low of FF11.30, before closing off FF11.40 or 3.2 per cent at FF11.40.70 in further reaction to disappointing earnings news last week from its US subsidiary, Rhône-Poulenc Rorer. The US company, subsequently, was the object of a number of brokers' downgrades.

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insurers. Zurich rose FF11.40 to FF11.30 and Winterthur gained FF11.40 to FF11.30.

Chemicals were out of favour with Ciba losing FF17.70 and Roche certificates down FF16.25.

MADRID's general index eased 0.97 to 238.17 after a day's and year's low of 236.50. Turnover was thin at Pt22.29.

In one of the worst performances of the day, Union y Fenix fell Pt12.00, or 7 per cent to Pt11.50 on shareholder approval of the reverse takeover of the insurer by the French company, AGF. Among the better performers, Amper rose Pt12 to Pt17.70 after Pt17.50 following Friday's sale of a loss-making electronics subsidiary.

WARSAW rebounded from the year's low in thin volume as foreign investors, encouraged by revived demand during the previous session, held back from making further sales. The Wig index rose 48.1 to 76.83.

Written and edited by William Cochrane, John Pitt and Michael Morgan

ASIA PACIFIC

Nikkei's 2.2 per cent decline provides lead for region

Tokyo

Share prices dropped as the yen set a new high against the dollar, sending the Nikkei 225 average down 2.2 per cent, writes *Emiko Terazono* in *Tokyo*.

The index declined 465.79 to 20,300.96 in low volumes as most investors remained absent due to the turmoil on the currency markets. The Topix index fell 23.29, or 1.4 per cent, to 1,649.78.

Traders said the political situation had little impact on investor confidence. One commented that the resignation of Mr Tomotu Hata, the prime minister, at the weekend actually had a favourable effect since it meant that a general election would be avoided.

The Nikkei 225 opened at the session's high of 20,465.53, but soon fell on arbitrage selling to hit the day's low of 20,165.53 in the afternoon, before recouping some of the loss on buying by financial institutions.

HONG KONG was led partly by a volatile futures market, which took a late slide. The Hang Seng index closed 233.52 lower at 8,947.46.

Properties were hardest hit, with investors worried that developers' earnings might be affected by recent government measures to cool prices. Sun Hung Kai fell HK\$1.75 to HK\$45.50. New World Development fell 80 cents to HK\$121.50 and Henderson Land by HK\$1.50 to HK\$35.50.

There was said to be little impact on equities from the latest delay in Sino-British talks on Hong Kong's future.

SYDNEY saw its biggest one-day decline since August 1991, which left the All Ordinaries index down 6.05 at 1,957.4.

Turnover came to A\$502.1m.

The takeover target Bridge Oil was the most heavily traded stock, with 56.49m shares exchanged after Parker and Parsley lifted its bid to 90 cents a share from 80 cents.

Steel stocks were sold, with Sumitomo Metal, the day's most active issue, falling Yen to Yen 292. Automobiles were also lower,

THE DAY'S CHANGES

	% Change
Wellington	-3.8
Sydney	-3.0
Bangkok	-2.8
Singapore	-1.7
Malaysia	-1.4
Kuala Lumpur	-1.1
Seoul	+1.2

Bridge moved ahead 4 cents to 90 cents.

The insurance sector registered the biggest fall in percentage terms, losing 4.6 per cent on the day, as GIO fell 11 cents to A\$1.20.

SINGAPORE was sharply lower, with

COMPUTER NETWORKING

Tuesday June 28 1994



The financial sector is among the biggest investors in computer hardware and software for networking. Above, traders on the LIFFE, the London International Financial Futures and Options Exchange. Picture: Trevor Humphries



Networked distribution: In the US, preservation specialists at Yale University Library use a digital 'Documents on Demand' system from Rank Xerox to store books and other works, and print when required - the system thus greatly improves access to collections.



Tracking the connections: this engineer checks a large group of diverse workstations within a network in the US, using Spectrum/Maestro Vision software, developed by Cabletron and Calypso Software Systems.

Computer networking, at one time a narrowly focused, technical subject for electronics specialists, has become synonymous with a raft of profound changes which are expected to reshape business in the late 1990s. Business leaders ignore its implications at their peril.

Among the expected changes are the growth of electronic channels to the customer: home shopping, for example, through video catalogues will profoundly influence retailing. The potential of the automated teller machine, widely deployed by banks and other financial institutions, has yet to be fully explored and could provide an electronic market stall for a broad range of goods and services.

The ability of computer networks to overcome barriers of time and space will increasingly threaten the position of intermediaries in a wide range of industries, starting with

A challenge which cannot be ignored

Computer networking opens up new opportunities for business, ranging from simple electronic mail to a plethora of multimedia services, as Alan Cane explains here

financial services. The growth of desk-top video-conferencing, now being pioneered by telecommunications companies including AT&T and British Telecom as well as computer manufacturers like International Business Machines and Olivetti, seems certain to have an impact on the travel business.

All of this implies drastically more flexible and higher capacity networks than those available at present. The chief technical change is expected to be the emergence of an enterprise-wide, high speed network capable of carrying all an organisation's electronic traffic. This implies a single network capable of supporting data, voice, facsimile and video. Such a network could carry services ranging from

simple electronic mail to a plethora of multimedia services. Multimedia services involve text, graphics, video and sound converted into computer language and delivered through a single interactive channel.

Networks of this kind should prove more cost effective and efficient than the multiplicity of parallel networks which characterise voice and data communications in large organisations today, but they will also make possible new ways of doing business and facilitate new commercial relationships.

Forrester Research, for example, a US-based consultancy, anticipates the emergence of "social computing": "It will consist of a new generation of telephones, televisions, and personal computers that access on-line services through a variety of networks. We assert that large firms will use social computing to build new connections to customers. Companies that do not address the emergence of this powerful new communications channel will suffer in the marketplace".

The message seems to have struck home. Mr James Cosgrove, head of AT&T's data

communications services group, says customer demand for the new services is almost outstripping the company's ability to provide them: "Their argument is: 'If I do not keep up with this, I will be at a competitive disadvantage,'" he says.

Mr Cosgrove identifies at least three trends driving change. First, the convergence of computers and communications in the move from mainframe based data processing to client-server, or networked, systems: "Routers and local area networks have changed the way people think about

computing. Today, people think about networking" he says.

The growth of local and wide area networks has led to the emergence of a lively group of companies which provide the hardware and software which make them work. Novell, for example, the market leader in networking software, earlier this year formed a networking alliance with AT&T. Hubs, the control and management centres at the heart of local area networks, and routers which interconnect networks are provided by Cisco, 3Com, Chipcom, Cabletron and Synoptics

among others. The rates of growth of these companies illustrates the health of the sector. Chipcom turned over \$42m in 1991, \$87m in 1992 and \$150m last year.

Second, the emergence of highly mobile employees; they are more effective because they are able to spend more time with their customers. Mobile employees have to be supported with the elements of a "virtual office" - portable computing and telephony, cellular radio links for voice and data.

Third, a growth in inter-company as opposed to intra-company networking. Companies generally established data networks on a proprietary basis to disseminate information through their own organisations.

Today, the aim is to share

information on a much broader basis. The influence of Lotus Notes, software which enables groups of people to share and work on the same information, Mr Cosgrove says, could be compared to a new industrial revolution.

The keys to many of the new possibilities are information carried in digital form so it can be stored and manipulated by computers, high bandwidth fibre optic cabling providing

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COMPUTER NETWORKING 2

Key role in a company's performance

Continued from previous page

adequate conduits for the volume of information carried, a new generation of powerful microprocessors and, most important, an enabling technology called asynchronous transfer mode (ATM) which looks like revolutionising the way computer networks are built. It provides high speed transmission and is suitable for many kinds of traffic including voice, data, facsimile, real-time video, CD-quality audio and imaging.

In the US, carriers including AT&T and US Sprint are already offering their customers services based on ATM technology.

In Europe, a committee led by Mr Martin Bangemann, industry commissioner, warned that Europe could not afford to be left behind.

"One important development is the integrated services digital network, ISDN. This offers the opportunity to send not only voice but also data and even moving images through telephone lines," a committee report said.

"ISDN is only the first step. New multimedia services, for instance, high quality video communications, require even more performance. ISDN is showing the way and the next technological wave aims for the multimedia world. This is integrated broadband communications providing an opportunity to combine all media in a flexible way. The lead technology to implement this is ATM."

ATM is the latest step in a technological progression

which began with packet switching in the 1970s. As the technology has improved, speed and capacity has risen inexorably.

Packet switching involves the movement of labelled packets of data each of which takes the best route through a network. It works well, but it is slow. Frame relay, the current favourite, is faster. ATM gets its speed from technological improvements which mean that each packet needs only minimal addressing and minimal error correction.

Most managers are aware, however, that information technology properly implemented has the potential to boost business efficiency while poorly designed and poorly implemented, it is more likely to damage a company's performance, absorbing money, creating inflexibility and taking up senior management time.

This double-edged property of IT is amply demonstrated in the current growth of computer networking. On the one hand, through networking, managers have the opportunity to change the shape of their organisations for the better by the timely dissemination of information through and between companies.

On the other, it is not easy to accomplish. Senior managers may see parallels between the stage networking has reached today and the early days of data processing.

The complexity and novelty of the changes involved requires technical skills which are in short supply. Substantial cultural barriers may have to be negotiated – and most

■ NETWORKING EXPENDITURE TRENDS

European networking expenditure trends – hardware, software and services – by vertical market, 1993-94, in percentage terms.

Sector	Per cent
Banking sector	12.8
Insurance and other finance	10.3
Discrete manufacturing	11.5
Process manufacturing	15.2
Health care sector	4.6
Business and other services	14.7
Transport, communications and utilities	10.4
Retail sector	20.8
Wholesale sector	8.2
Government departments	8.7
Educational sector	18.0
Other sectors	2.0
Total	13.2

■ Information communication technology (ICT): forecasts to market value in millions of ECUs in Europe for selected areas of equipment and services this year (and 1995 in brackets)*

Local area networks, hardware	2,003 (2,519)
Data communications hardware	3,618 (3,833)
Data network services	16,765 (17,279)
ICT maintenance, support services	57,825 (58,266)
Customer premises equipment	11,101 (11,290)
Computer hardware	39,825 (40,657)
Information technology hardware	52,089 (53,403)
Voice network services	101,971 (110,477)
Total European IT market	125,128 (130,370)
Total European ICT market	275,076 (289,820)

*In the European Union and European Free Trade Association (EFTA). Source: European Information Technology Observatory, 1994; Lyoner Strasse 18, D-60328, Frankfurt/Main, Germany

companies today are not prepared for the structural changes which follow on from advanced computer communications. Some organisations have already decided they are not in the business of network management and have outsourced their network services to companies like AT&T, BT, Cable & Wireless and GTE.

If the 1970s and 1980s was the heyday of the data processing manager, it seems clear that over the next few years the network manager will take a leading role in setting a company's IT strategy.

BOOK REVIEW: ENCYCLOPEDIA OF NETWORKING

Guide to the networking revolution

If you don't know your hub from your router*, the *LAN Times Encyclopedia of Networking* could be the book for you. Managers who have struggled to come to grips with the language of computing are now faced with a whole new set of acronyms and expressions as the networking revolution gathers pace, writes Alan Cane.

Because computing and telecommunications are culturally and historically quite distinct disciplines, much of networking can seem a black art even to data processing specialists.

Asynchronous Transfer Mode (ATM), for example,

without doubt the most important new buzzword in networking, foxes even experienced software specialists. The *Encyclopedia* takes eleven pages to explain ATM in depth, starting with the proposition that this data transmission technology has the potential to revolutionise the way computer networks are built.

It uses the analogy of vehicles crossing a bridge. If all the vehicles are the same length and driven at the same speed, it is easy to predict when a vehicle reaches the far side of the bridge.

ATM involves chopping digital information into

packets or cells of similar size travelling on the network at similar speeds.

This provides a speed and efficiency denied earlier technologies where packets vary in size and therefore cause delays at switching points – "using same-size cells provides a way of predicting and guaranteeing bandwidth for applications that need it," the *Encyclopedia* says.

Written by Tom Sheldon,

it takes an appropriately broad view of the networking world, including topics such as Arpanet, the experimental computer network which eventually gave rise to the Internet; client-server

computing, the new model for data processing in the 1990s; and Lotus Notes, the emerging standard for group working.

The *Encyclopedia* is intended as a reference work rather than a guide to networking, but any manager anxious to make sense of networking should be able to translate trade paper and journal articles with its help.

*A central location for the attachment of wires from workstations.

** Intelligent links between networks.

LAN Times Encyclopedia of Networking, McGraw Hill, pp 1006, \$39.95.

From Ace and ATM to Lans, Mans and Vans

Buzzwords in brief

Although networking has vital implications for the business world, the technology is often obscured by technical jargon and buzzwords. Here, for the non-technical reader, MICHAEL WILTSHIRE offers some simplified definitions

Access control method: the main distinguishing feature between different local area network (Lan) technologies.

ACE: advanced computing environment – a standard sponsored by a consortium of 22 vendors, including DEC, Microsoft and Compaq.

ASCII: American Standard Code for Information Interchange. ASCII is the standard method of identifying characters, numerals and punctuation marks.

ATM technology: asynchronous transfer mode, developed in France in the mid-1980s, is a breakthrough in communication technology with the potential to support transmission of combined data, voice and video at up to 45 megabits a second.

ATM opens the door to many new network applications.

Band: a measure of signal changes per second in a device such as a modem.

Distributed database: data located at multiple sites.

Digital signal: this has only two values, normally 0 and 1, during transmission, as opposed to analogue signals whose values vary all the time.

Dynamic routing: a way of sending messages across a network – if a line fails or is overloaded, the system will automatically re-route the message.

Packet switching: operates on this principle, with the system always poised to react to ever-changing conditions.

KDI: electronic data interchange for business data such as purchase orders and invoices between companies.

Electronic mail: sending and receiving messages and text-based information between computers; the most common application on networks.

Ethernet: one of the oldest Lan technologies, developed by Xerox, Intel and DEC to run over coaxial cable; highly successful and still popular.

File server: a computer attached to a Lan, usually running on a network operating system (Nos).

Frames: a segment of data sent over a network medium using a cable or laser. The frame size is dependent on the protocols and services used.

Broadband: a term with a number of meanings – it was coined originally to describe a channel with more bandwidth than a standard voice grade channel, usually a 48kHz link, equal to 12 voice-grade channels. Such channels are gradually being superseded by digital circuits.

Broadcast: when a user sends a message from one terminal to others on the network.

CCITT: an international body, made up of telephone companies and other IT players, responsible for setting global communication standards.

Client-server technology: the most widespread example of network computing; moves information processing to where it is most economical, fast and useful; divides computer systems into front-end 'client' workstations and back-end 'server' processes.

CTI: computer-telephony

integration – also known as computer-supported telephony.

Data compression: a key topic for network managers as multimedia, video, document imaging and other technologies emerge.

Domains: a Microsoft inspired network structure which separates large networks into smaller, more manageable segments. A domain can be made up of multiple servers and thousands of workstations.

DBMS: database management system – a software system to manage data.

DCE: data communications equipment, the hardware that provides connection to the network; DTE stands for data terminal equipment on a network, e.g. computers, printers and plotters.

Digital signature: an encryption method to validate an electronic message.

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NetWare: Lan networking products including an operating system developed by Novell that holds a large market share of the Lan server sector. Novell claims to have 40m clients on its networks.

Network audit trail: a continuous record of a network's activity.

Network management: "A term used to cover a multitude of sins," says David Palmer-Stevens, author of the *Guide to Local Area Networking*. "As yet, there are few complete solutions available – a patchwork of network management systems cover a variety of areas... basically, vendors' systems fall into one of two camps, concerned with either physical (hardware) elements or the logical side of the network – the control and management of inter-process communication."

OME: an open messaging environment.

Continued on next page

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Rush to join the global Internet

Link for 25m users

Use of the Internet, a global network of computer networks, is expanding rapidly as individual personal computer users and companies recognise its value for communications, research and marketing.

The Internet is the most expansive network of computer networks in the world, linking an estimated 2.2m computers and over 25m users in 137 countries. Use of the Internet is growing at a rate of about ten per cent per month.

The Net, as it is commonly called, is an outgrowth of a US government funded research program that began in the late 1960s to electronically link researchers at US universities and government laboratories. Throughout the 1980s, the Internet grew in popularity among computer hobbyists – it provides cheap electronic mail, conferencing and network searching capabilities for personal computer junkies. 'Virtual communities' with common interests are linked on the Internet, exchanging messages from all over the world.

One of the Internet's attractions is that it allows users to explore computer data bases all over the world. It is possible, for example, to pour through the catalogue of the Library of Congress, access information about NASA space shots, or log on to computers in Australia – all for the cost of a local phone call, plus whatever connect charges are imposed by the 'access provider'.

The growing popularity of the Internet has spawned dozens of these 'access providers'; companies and organisations that provide individual and corporate computer users with 'dial up' links to the Internet.

Some, such as the Web in Northern California, encourage social interaction on-line and off, among their users. This gives them a distinct 'net culture' reflecting the views and interests of their subscribers. Others act simply as a connection service, much like a phone company provides links to its voice network.

Until very recently, however, use of the Internet has been limited to those with a relatively high level of computer expertise. Most computers on the Internet run the UNIX operating system, which is unfamiliar to the majority of PC users. The Internet therefore lacked the 'user friendly' features such as graphical user interfaces that have made PCs increasingly easy to use.

Now several interface programs are making the 'Net' more accessible to computer novices. In particular, a program called Mosaic, developed by the National Center for Supercomputing Applications (NCSA) at the University of Illinois at Urbana-Champaign, is gaining popularity as an easy to use point and click interface for searching portions of the Internet.

Millions of new Internet users are also beginning to gain access to the worldwide network via commercial on-line information services such as CompuServe and America Online.

Business use of the Internet is also on the rise, with thousands of companies hooking their internal networks on to

The increasingly popular Internet now has users in 137 countries

'the Net.' In the US, the number of business 'host' computers directly linked to the Internet increased 63 per cent to 557,696 over the 12 months ending in January, almost equaling the number of Internet links to US colleges and universities. Each 'host' computer can support numerous individual personal computer users.

Use of the Internet in the UK jumped 94 per cent over the same period, with 113,320 host computers hooked up by the end of January. Much of the UK growth is also believed to come from the commercial sector. Companies are rushing to take advantage of the Internet as a low-cost route for international electronic mail. Digital Equipment, the US computer company, is one of the heaviest users of the Internet, with over 31,000 computers linked to the system. The company exchanges an average of 1.7m e-mail messages with people outside the company per month.

The open nature of the Internet will secure its future with its millions of users and the lack of any central control has, however, created security problems. Corporate users of the Internet therefore typically try to isolate their internal computer networks from the Internet to avoid intrusions from curious or malicious computer 'hackers.'

'Security has become a barrier to the commercial growth of the Internet. Many clients want to connect, but won't do it because of the security problems,' says Jim Hogan, vice

president of global communication and information processing services at Digital Equipment. The company has 'at least one or two (computer) break-ins attempts per week,' he acknowledges. 'Over the past ten years, we've developed methods of securing our own network that, as far as we are concerned, have never been penetrated.'

Digital recently announced an Internet security service based on the technology and expertise that it has developed to protect its own network.

Digital's system incorporates two 'gateways', one that is linked to the Internet and a second that is hidden from the outside world. In effect, the system builds 'firewalls' around internal networks, protecting them from unwanted intruders. Encryption and user authentication systems could bring greater security to the Internet, experts say. However, the introduction of such systems is not welcomed by many Internet enthusiasts who fear that they will detract from the open communications that have long been a central facet of 'net culture.'

O'Reilly and Associates, a US publishing group, has created the Global Network Navigator, a free Internet-based information center that includes news, an online magazine, an interactive catalogue and a global marketplace containing advertiser-sponsored information on a wide range of products and services.

In California's Silicon Valley, a consortium of companies and organisations is establishing CommerceNet, an electronic marketplace for high technology companies.

Mecklermedia, a US technology publishing group, recently launched 'MecklerWeb', an electronic communications and marketing system aimed at companies that want to have a 'corporate presence' on the Internet.

Such business uses of the Internet will secure its future as a critical part of the information superhighway, drawing resources to the development of new software for use on the Internet and encouraging its expansion.

The Internet of the future is, however, likely to be very different from the research oriented network that its creators originally envisaged, and from the computer hobbyists' playground that the Internet has been for the past decade.

Louise Keltie

Technical terms explained

Continued from previous page

Object-oriented technology: reusable software programming that simplifies development of applications.

OS/2: cornerstone of IBM's client-server strategy for desktop computer systems.

OSI model: a seven-layer model developed by the International Standards Organisation, ISO, specifying how computers should communicate over a network.

PowerPC: microprocessor architecture developed by Motorola, in conjunction with IBM and Apple Computers.

PDNs: public data networks.

Packets: a group of bytes sent over a link.

Packet switching: a method of switching data in a network where individual packets of set size and format are accepted by the network and delivered

to their destinations. With various companies sharing a network, the packet option can be a cost-saving method of communicating data.

TCP/IP: suite of protocols developed by the US Department of Defense, since adopted as an international standard, particularly for networks of interconnected Ethernet links.

SNA: Systems Network Architecture, introduced by IBM as the world's first network architecture.

Token ring network: the standard of the Institute of Electrical and Electronic Engineers.

Unix: a multi-user operating system that supports networking and distributed file systems.

Vans: value added network services – a network that provides specialised facilities beyond the normal carrier service by adding computer-con-

trol and communications.

Wat: a wide area network, covering a larger area than a local area network, and including telecom links. Examples include packet switched networks, PDNs and Vans.

X series: recommendations specified by CCITT governing the attachment of terminals and computers to data networks.

□ Guide to Local Area Networks by David Palmer-Shep, for Cabletron Systems, Newbury, Berks. (tel: 0625 580 000, fax: 0625 44578).

□ Local Area Networks: making the right choice: by Philip Hunter, Addison Wesley, Wokingham, pp 322.

□ Also recent FT surveys – The Computer Industry: Battle for the Desktop, published Tuesday May 31, 1994; also: Telecommunications in Business; June 15, 1994.

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necting power will be the 'client' and a high-speed laser printer or large data storage device will provide the services through the network.

This design approach has been very successful for installing PC-based networks where the design issues are relatively simple – connecting workstations PCs to each other and to printer and data storage resources.

But the scope of client-server is now being extended to embrace – and even emulate – traditional central terminal/host applications based on mainframes. This phenomenon is usually called 'downscaling' and it has caught the imagination of large user

and small companies.

That it is possible to connect

two different computers to a telephone line and get them to swap messages is a modern wonder of the world, against such a background.

Even assuming that it is possible to get two different computer environments to talk to each other, the problem of distributing computer power across a network have only just begun. It is not just a case of distributing power by putting workstations on desks and large local 'server

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COMPUTER NETWORKING 4

The emerging mid-range systems market has now become the main battleground for the new strand of operating system development, reports PHILIP MANCHESTER

Operating systems software occupies a pivotal position in modern computer systems. Not only does the choice of operating system define the computer hardware - it also defines the application.

The choice of operating systems platform has, in effect, replaced the choice of hardware for users.

While in the past, there was always a danger that computer users could become dependent upon their hardware supplier, over the last decade the emphasis has shifted to the operating system platform supplier. This has become increasingly confusing for users and software developers who are looking for a stable platform on which to build applications.

The result has been a bitter public conflict among operating system suppliers, each hoping to gain dominance in the market.

This conflict dates back to the mid-1980s when the virtues of common operating environments were first recognised.

The success of IBM's Personal Computer (PC) along with Microsoft's MS/DOS created a large, homogeneous software product market for the first time.

Previously, every computer came with its own operating environment

- making it impossible to move application software from one machine to another without significant changes.

The MS/DOS PC changed this and allowed a new breed of mass market software developers such as Lotus, Novell and Microsoft to dominate personal computer software.

Towards the end of the 1980s, these and other software producers saw that the same approach could be taken to build software for larger systems - either in the form of PC networks or client-server systems.

The need emerged, therefore, for an operating environment which could deliver the same advantages as a PC operating system, while coping with the greater complexity of multi-user systems.

It is this emerging mid-range systems market which has become the main battleground for the new strand of operating system development. There is no shortage of contenders. Microsoft is in pole position with the extended version of its successful Windows/MS/DOS operating system for the PC.

Known as Windows NT, it is claimed to be the natural migration path for single PC users who want to move into multi-user networked systems.

Microsoft aimed to sell a million copies by the end of its first year and, while this target has proved to be ambitious, Microsoft has managed to get close to it. More significantly, sales of the original Windows are now about 50m worldwide and growing quickly. Microsoft's main rival comes from a combination of Novell and other Microsoft competitors who back various flavours of the Unix operating system



Just as long as it works: business computer users should not have to worry about operating systems software, therefore many developers have taken the view that the technology is irrelevant to the average end-user and are working to 'tide' it

Race to supply new operating systems software

The battle intensifies

originated by AT&T's Bell laboratories in the 1970s. Unix has the advantage of a long history of supporting multiple users and wide banking across the industry.

Most hardware manufacturers offer a Unix platform - although they are not as consistent as they should be in conforming to the standards. Unix has managed to gain some success in the mid-range

systems market and a good portfolio of applications software now exists for it.

The other main rival to Windows NT is OS/2, an operating system developed originally by both Microsoft and IBM. When it was announced in 1987, it was designed to replace MS/DOS. But after slow initial success, IBM and Microsoft went their separate ways - leaving

IBM to continue OS/2 development on its own. OS/2 has attracted a solid core of established large IBM customers because it fits in well with their existing systems.

The OS/2 operating systems has an estimated four million users worldwide - but has had little success outside the IBM market.

These three - Windows NT, Unix and OS/2 - are the main contenders

"We aim to make our tools work across a range of operating systems but we are concentrating on Unix and Windows NT at the moment." Mr Derek Masters, managing director of Sterling Software UK, comes at the problem from a different angle. As a veteran software supplier to the IBM mainframe market, Mr Masters says his company has been driven by customers moving from mainframe-based systems to networked systems.

"Three years ago our customers were entirely mainframe based. Now they have lots of Unix, Windows and OS/2 systems which they want attached to their mainframes. We have had to change our products to cover the whole range."

Sterling's products involve managing communications and data storage across an enterprise and must, therefore, be capable of coping with any operating environment which might be connected to the network.

"Microsoft is in a strong position with Windows NT - although we find our traditional customers favour OS/2 because of its IBM background. Then again we see Unix creeping in - especially in applications which use electronic data interchange (EDI)," Mr Masters adds.

Software developers are sanguine about operating systems, however, and many have accepted that, unlike the MS/DOS market, they will have to back several different options.

"We have taken the view that the operating system is irrelevant to the end-user and to the software developer to hide it," explains Mr Ketan Karla, director of marketing at application software tool specialist Cognos UK.

New technologies are linking local and wide area networks

Managers are discovering new LANS

Many observers see ATM technology as the key to high-speed networking, both for wide-area and national networks, reports JOIA SHILLINGFORD

planners like Cisco and Wellfleet. The Yankee Group says router sales are doubling every year.

If two or more LANS are to be connected, a router must be put on each and the two routers linked by a cable. If the two LANS are within the same building or at the same site they become a bigger LAN.

Expanding the network

Network managers do not install new local area networks (LANS) - "managers discover them," says Sean Phelan of the Yankee Group Europe. "It's not unknown for a LAN to be purchased out of the furniture budget, and only to come to light when the finance director queries a maintenance demand on furniture."

Low prices are turning LANS into a commodity, with a compound sales growth of 70 per cent a year, according to the consultancy, Ovum. But increasingly, the challenge companies face is not how to connect personal computers into LANS, but how to integrate all the LANS within a building - and beyond that, around the company.

Many LANS are installed to meet a specific need (such as the need for a group of workers to share information); others are set up on an *ad hoc* basis. The latter tend to be introduced to share a printer, after which a file server (a computer which stores files) and basic electronic mail (e-mail) follow.

The drivers for LAN integration are somewhat different. They include:

□ Globalisation: As companies increasingly compete on a global basis, they want quick access to market intelligence from around the world and better internal communications. This can be achieved using LAN e-mail.

□ Legacy systems: If aging, mainframe-based 'legacy' applications are made available via company LANS, some of their complexity can be disguised by graphical user interfaces.

□ Cost-savings: Companies can cut costs by moving applications off the mainframe and on to smaller systems, such as local-area networks of PCs, where hardware and development costs are lower. LANS are also an important component of client-server computing (where processing is shared between 'client' PCs and more powerful 'server' systems).

□ Delayering: As company remove layers of management, the information and tools for dispersed decision-making need to be made available to users throughout the organisation.

LANS can be interconnected using a number of devices including bridges, routers and gateways. Routers have become the most popular for large-scale LAN integration.

They are so-called because as well as connecting two networks they also have the ability to select routes through a network. The drive towards LAN integration is boosting sales of routers, benefiting sup-

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IT'S THE DIFFERENCE BETWEEN NETWORKING AND 'NOT WORKING!'

Sounds far fetched? Not really. Networking can transform a company's efficiency and productivity.

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So what's the solution?

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the chances are that your company is paying BT or Mercury for the call, or at the very least renting leased lines from them.

A number of technologies are available - or becoming available - for linking LANS into WANS. They include: leased lines, X.25 packet switching, frame relay, and ATM (or asynchronous transfer mode). Each has their pros and cons.

Leased lines (point-to-point telecoms links) are fast, offering data-transmission speeds of 64 Kbits or higher, but they are really expensive.

X.25, a form of packet switching, once seemed like a good compromise. It can be used over a public data network (provided by BT, Mercury or others). Because users share the network, sending their data in 'packets', costs are lower than for leased lines. The drawback is that X.25 is slow, offering typical speeds of 6,000 bits per second.

Today, frame relay provides a better solution for connecting LANS. Peter Cook, marketing director Europe at AT&T Intel, describes frame relay as "like X.25 on speed because, though similar, it is five to 10 times faster. It starts where X.25 finishes at 64 kbytes. But a lot of error-correction codes - not needed on modern telecoms lines - have been stripped out."

Frame relay is also cheaper because companies only pay for the bandwidth they actually use. It is ideal for the "bursty" traffic typical of LAN usage, where data (such as a file) is only sent from time to time.

Frame relay networks are being rolled out by a number of companies including BT and AT&T. These cover larger cities in the UK and a growing number in other countries.

Interest from users is high.

Continued on facing page

In a business world connected by networks, communication has become a vital part of competition.

It is almost as important to understand the basics of how things connect, and the vital flow of processes, as it is to do the job itself. Speed of response is now a vital element of business: if not, then some rival organisation will move in first and win the business.

The fashion for business process re-engineering (BPR) has brought another challenge to human aptitude: how to adapt working practices and skills to a more efficient working of the entire organisation.

The shift in thinking is not unlike the impact on manufacturing of 'just-in-time' techniques, but the target of most business process re-engineering is not the inventory of goods, but of people. Cutting costs, doing a better job, providing a better service with fewer staff, is the focus of many BPR projects.

As a more 'enabling' technology, networking is the method underpinning many of these changes. Users have already caught on to the potential of e-mail and the sales of Lotus Development's LAN-based email and Lotus Notes products have doubled over the last few years, with an estimated 6m users worldwide.

The next wave is 'workflow', groupware and so-called intelligent document management systems (IDMS) often fronted by document image processing (DIP) which is used to scan in images of paper documents.

Early document management systems tended to be 'departmental'. They worked in a closed loop, relying on scanning in of paper (DIP), and beginning and ending the process in under one roof. That changed with the arrival of wide area networks using heterogeneous hardware, and with the fact that much internal information actually originates in electronic form.

A workflow system, such as the Carex

United, we stand a better chance

Good communications and the ability to share data helps make organisations efficient, writes Claire Gooding. Networked applications keep the work flowing, whether in finance, retail or manufacturing

system used by British Airways to process customer complaints, can now use the network to access other departments, sending and receiving information vital in solving a customer's problem.

The more recent availability of high-quality ISDN lines for data transmission adds another possibility to workflow applications: the sending of images as well as messages.

Mr Rory Staunton, senior analyst at Gartner Group UK, is responsible for the Intelligent Document Management Service in Europe. He notes two intertwined themes: workflow tools, which he says originally arose as a way of differentiating

large financial applications with complex computations often slow down networks

document imaging products; and a clutch of emerging technologies including EDI, electronic data interchange, intelligent workflow and GIS (Geographical Information Systems).

'Workflow has extended well beyond distributing images towards business process modelling tools,' he says. 'In Europe, such products as ICL's ProcessWise, IBM's Flowmark and Staffware from SCMC are being used to model business processes. They are enabled by modern high-speed LAN communications, but what is interesting is the emergence of

high-speed networks in Europe such as ISDN. This has suddenly enabled traditional back-office operations to be brought nearer to customers so that they can add value.'

As an example, he says that Pharsa of Paris, in the media business, is distributing quality colour images from its technical library, sending a high quality image down the line in 15 seconds - 'that has revolutionised the job of picture selection. The effect is to enable companies to re-examine the structure of their company document repositories, so that they can maintain the integrity and security of central archives whilst still delivering the latest information when it's needed, where it's needed - in other words, moving towards just-in-time documents, which don't go out of date unlike their paper counterparts.'

Another option, for infrequently connected users, is to replicate the document repositories, a feature that characterises the market leader, Lotus Notes, which works by copying the database and sending it elsewhere.

Mr Staunton puts the other 'enabling' technologies into order of importance: imaging, followed by EDI, then applied intelligence systems, and finally, GIS.

'Although these are key technologies for re-engineering, IT departments still talk about TCP-IP, client-server, and object oriented databases. The IT community still has to grasp the challenge of becoming

'enablers' of re-engineering rather than technology pushers.'

In the automotive industry, which pioneered so much co-operative development in Edi, document management is providing the next step. Ford is using Intergraph software, an EDMS system with roots in technical authoring and desktop publishing, to create, publish, translate and distribute the documentation, workshop manuals and training material for its first 'world car', the Mondeo.

Ford's partner in developing an all-purpose vehicle, Volkswagen, uses the same system, which will help cut down the tight timescale in which such documentation has to be produced. The new vehicle is being built in Portugal; the documentation can, in theory, be done anywhere.

Office automation, the most visible and obvious of targets for standardising, still poses IT problems, not least of infrastructure. The London Borough of Tower Hamlets recently rebuilt its entire IT operations, using five different but interconnected local area networks.

The restructuring, helped by networking specialist Fibronics, had to be done within days, as essential was the network to the service Tower Hamlets provides. Eddie Best, business co-ordinator at Tower Hamlets, already notes a change in culture - 'with the new network there is a greater amount of shared data, which means more people are better informed. We are also experiencing a change in culture towards



Dr Bruce Nelson, chief technologist at Auspex Systems: 'Cost levels are crucial'

communication by electronic means. E-mail is quickly becoming indispensable.

Processing power in office automation applications, such as at Tower Hamlets, uses only a fraction of the computing power available.

Financial applications, especially those involving complex computations, slow down networks much as heavy loads used to slow down the processing on mainframes. Nor are networks as adaptable to uneven processing loads.

One solution is JetNet, a PC system that works on the time-sharing principle. As

yet unproven on a very large scale - except in one remarkable application for the main telecommunications authority in New Zealand - it shares out unused PC power across the network to speed up intensive processes such as calculation and compilation.

In financial and trading applications, more conventional solutions include the high-volume servers from Auspex Systems.

Auspex specialises in high-speed file servers for applications like fixed income, and foreign exchange trading; anything involving fast processing for a great number of users.

In mathematically intensive applications such as Collateralised Mortgage Obligation (CMO) calculations, the volume of processing can put a strain on networks. An increasing amount of 'intelligent' analysis, based on pre-determined rules, increases the workload further.

'Networks have lowered the costs of analytical applications dramatically, combined with Unix and inexpensive Ethernet high-speed networking,' explains Dr Bruce Nelson, chief technologist at Auspex.

'Large groups such as Amex can now use networks of low-cost Unix computers for intensive processing. Everyone is looking to keep costs at rock-bottom.'

'IT planners in a lot of financial institutions probably think of putting 50-100 users of Ethernet and token ring networks for such applications as word processing. But for advanced trading applications, such as foreign exchange options and CMO, the computational power needed is so high that as few as 10 workstations can burn an Ethernet.'

It is this trend that has driven companies like Auspex to supply server products that can support 24 simultaneous Ethernet with four simultaneous FDDIs (three distributed data interfaces), and hundreds of gigabytes of online disc storage, he says.

\$3.2bn landmark 'outsourcing' deal

EDS wins big Xerox contract

Xerox Corporation has awarded a 10-year, \$3.2bn contract to Electronic Data Systems (EDS), the computer services company owned by General Motors, to operate the Xerox worldwide computer and telecoms network, writes Michael Wilshire.

The 'outsourcing' contract is believed to be the largest of its kind, and the first to encompass the worldwide information management operations of any company.

Under the arrangement, EDS will assume responsibility for Xerox data-processing, telecoms and computer network services

business-support applications.

Xerox will retain responsibility for determining the architecture of its computer systems, strategy and program development.

It will also continue to service and support its customers.

In all, 1,700 Xerox staff, including 1,400 in the US and 750 in the UK, will transfer to EDS over the next 18 months. Xerox has taken the unprecedented step of outsourcing almost all its information management operations to 'focus resources on our core business of document processing, which is critical to ensure our continued success in a fiercely competitive industry,' says Mr Paul Alaire, Xerox chairman.

The outsourcing arrangement will cut costs, he adds: 'this is the first truly global commercial information management outsourcing arrangement and provides an opportunity for EDS to showcase its proven abilities.'

EDS has operations in more than 30 countries and employs around 70,000 people. Xerox awarded the contract to EDS following a six-month study of its information management organisation.

Patrick Wallington, chief information officer at Xerox, says the cost-saving deal 'will allow us to focus on improving the delivery of computer and telecoms services that support Xerox people and free Xerox management to pursue a strategic course to design and integrate new technologies.'

Paul Alaire, Xerox chairman, focusing on the core business

in 19 countries, and provide and maintain the computer applications that support Xerox's internal business processes.

EDS will control data centre operations, including the main ones in the US, the UK and Brazil; worldwide voice and data communications; desktop systems support; and

ATM breaks the speed limits

Continued from facing page

Twenty-five per cent of the requests-for-proposal that BT Global Network Services (GNS) receives include frame relay. Nick Brooks, product manager for Lan interconnect at BT GNS, says: 'Later in the year, we will also be offering ISDN (integrated services digital network) as an alternative to frame relay for occasional Lan traffic, or as a back-up.'

Market researchers Frost & Sullivan believe that technologies such as frame relay and ATM will take market share from widely available (but limited) Lan protocols like TCP/IP (Transmission Control Program/Internet Protocol).

Frame relay challenge

ATM could, however, also pose a threat to the emerging frame relay market. Though still only in the trial phase in Europe, there are great hopes for ATM because it was designed from day one for fibre-optic networks and multi-megabit speeds.

It processes data in hardware rather than software, which is much faster. So ATM chips can be designed to do nothing but

pump out 32-byte data cells at phenomenal speeds.

As well as superseding frame relay, ATM could also replace metropolitan-area networks (Manets).

These systems were originally conceived as high-speed networks that would cover a city. Manets have been targeted as much as possible on and off-ramps for information highways, the national information networks envisaged by US vice-president Al Gore.

Many of the ideas behind

Manets have influenced the development of ATM. But so much more research and development money is going into ATM, that Manets are unlikely to play more than a niche role.

For example, BT now uses the technology behind Manets (switched multi-megabit data service) to provide very high speed links between computers, such as high-powered workstations and super-computers.

'ATM is happening in Europe this year,' says Phelan.

'A lot of people are seeing it as the future of high-speed networking, both for wide-area and for national networks.'

□ The writer is associate editor of the FT newsletter, Business Computing Brief

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COMPUTER NETWORKING 6

Electronic data interchange (EDI) and electronic mail (e-mail) have become embedded in the way that many companies work. They are the basic components of a more potent group of applications, sometimes known as document interchange and groupware. These provide the ability to interconnect groups of people who may work in different locations or even time-zones, but nevertheless need to work as a team.

These methods have become almost a 'lifestyle' for their users, so much that it becomes difficult to separate out the technologies from the applications which use them. Nor should one want to: the whole point about the benefits of using document interchange or e-mail is that they should be integral to operations, just as water pipes distribute the benefits of central heating.

The great increase of 'IT-aware' PC users has brought a new dimension into the use of messaging. Initially, PC networks started as a way of sharing expensive resources among several users - typically printers or other peripherals.

The potential of connecting people so that they could share documents, and participate in special interest groups and 'electronic diaries' really began to dawn with widespread adoption of PC products such as Lotus Notes.

For many years, the mainframe had provided a proportion of these facilities. A remote 'dumb' terminal (with no local processing power, such as a PC or workstation provides) could be situated almost anywhere with a dedicated phone line.

Open systems often owe more to theory than reality, reports MICHAEL DEMPSEY

Bill Bowmar is divisional manager of information technology (IT) at the construction arm of Trafalgar House. His company is one of the largest building concerns in the UK, with projects as diverse as the Humber Bridge and Malaysia's Pergau Dam to boast about.

This working environment is not ideally suited to computer systems. Nobody lays out a motorway expansion site to please the IT department. Yet two-thirds of Trafalgar House Construction's 3,000 staff have a computer terminal.

These machines are spread over 70 locations with links to projects as far afield as Hong Kong. The firm's inventory of computer systems embraces a raft of suppliers and software packages. The division has an annual IT budget, including staff and vehicles, of £5m.

However, Mr Bowmar's colleagues concentrate on engineering projects. They are happy to make do with whatever IT equipment they've inherited, as long as it works - "a construction company often grows by acquisition," he says. "We pick up computer systems as new businesses come on board. And we don't throw away anything on the IT side."

This attitude towards hardware and systems might sound economical, but it

Claire Gooding on electronic data interchange and electronic mail

New dimensions in messaging

allowing many pioneering 'teleworkers' to do their programming from home.

Some mainframes also provided a messaging system, fairly rudimentary and limited, inevitably, to the IT elite (already removed from the common herd) who were likely to have a terminal in the first place.

But now, 'client-server' systems have begun to displace - or at least work alongside - mainframes, and are used by people at every level of an organisation. Using a far more complex structure, these systems provide a great deal of local processing.

Pioneer businesses in developing EDI were banks, retailers and automotive companies

power, connected to a 'file server', often remote, which delivers the data across the network, from a master repository that can be located anywhere on it. E-mail often becomes the 'glue' in some organisations who support heterogeneous networks.

There are three phases in the development of document interchange, according to Steve Sheppard, European marketing manager of GE Information Services, one

of the largest providers of electronic trading services globally - "in terms of the benefits organisations can realise out of electronic trading, they need both the document and the data exchange - that's structured information, representing business processes, such as invoices - and the interpersonal communication as well," he says.

"In practice, if an organisation exchanges a purchase order, that's structured, but there might be a dozen interpersonal messages to support that transaction.

"So, by using interpersonal services, such as electronic mail, we can make that exchange of information more efficient."

Some of the pioneer industries in developing EDI were banks, retailers, and automotive companies. GE Information Services owns International Network Services, INS, set up jointly with ICL to service the burgeoning electronic trading market.

Mr Sheppard uses examples from experience to illustrate his "three phases":

First comes exchange between parts of an organisation - "one pharmaceutical customer originally set up e-mail in subsidiaries, different offices in remote locations to allow people within the organisa-

tion to exchange information. In phase two, users exchange data with organisations outside their own company. That was typically structured information, such as usually meant by EDI: invoices, payment, and so on," he adds.

"It's important to note the distinction: it was an automation of existing processes of organisation and trading with partners. That can bring big benefits to cost-cutting."

Mr Sheppard gives an example of the cost of processing an invoice, reduced for one customer from £15-220 per invoice to between £5 and £10 - "a significant saving if you are processing tens of thousands."

Nevertheless, it's in the third phase that the benefits come home, he says. The external value chain may start with structured messaging, but many interpersonal messages begin to take place to support the business processes. These can be in the form of structured and unstructured: e-mail, intelligent 'decision-making' applications, anything to support the business transactions.

"It's easy to connect e-mail systems even where there are different hardware hosts. That's where the value-added service providers come in, to connect the different services. The role of the network is in the

integration of management security, and tying together various systems to enable better information exchange."

E-mail has a respectable history of 'empowering' applications, especially where it has been used to package ready-formatted information. For example, for

some years, Whitbread Beekeeper restaurants have used simple pre-determined forms to file weekly reports, using the mainframe Verimation Memo system.

The system can also be used for urgent needs, if, for example, one branch runs short of beefburgers and need a consignment from another. But its most imaginative growth has been its use for *ad hoc*

questionnaires, research on competitive menus locally, and proposed price rises.

Just as typical of e-mail use are highly complex applications built by third parties, which use electronic mail and document interchange as part of an application. For Royal Mail, the recent re-organisation from 64 districts and four national territories into nine geographical divisions triggered a rethink about communication.

What Royal Mail wanted was an open flow of information among its divisions, and the ability to allow remote groups of people to work together as if they were in the same office. Electronic mail had already proved itself by the mid-1980s, in an initial experiment with 3Com's local area network and 3+Mail.

Assisted by the consultants KPMG, Royal Mail implemented a system based on Lotus Development Corp's Lotus Notes in 1992. Called InfoMac (Information and Communications system for the Royal Mail), it connects Royal Mail's divisional general managers and directors so that they can communicate with local managers, and co-ordinate their activities with one another. All work with the same up-to-date information.

Royal Mail's system is based on a network of IBM AS/400s computers, one in each of its 64 areas, running OfficeVision.

The InfoMac project now pulls together all the Royal Mail locations in to one X.25 wide area network. Four hundred of the organisation's managers are users, and as part of a three-year rollout, Royal Mail has bought 15,000 copies of Lotus Notes.



Steve Sheppard of GE Information Systems: making data exchange more efficient

integration of management security, and tying together various systems to enable better information exchange."

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infrastructure that will support the customer's needs. St Paul Insurance specialises in high-risk operations, from hang-glider pilots to supertankers.

Its premiums do not come cheap, and St Paul relies on constant exchanges of information between six UK sites to keep highly specialist knowledge flowing.

St Paul uses computers from IBM, ICL and Olivetti, and expects to be able to pool data from these disparate sources without any problem.

"Just 18 months ago we had a series of Lans, but no infrastructure to connect them," says Luke Bazzard, technical services manager. Rather than rationalise different systems that individual offices were comfortable with, Mr Bazzard opted for the black box approach.

For £100,000, Californian Network Equipment Technologies (Net) provided Mr Bazzard with six network management processors. These dedicated computers took over the intricate labour of introducing traffic from one lan to another.

Luke Bazzard characterises his system as a 'postal service' with with TCP/IP and an industrywide protocol from Lan giant, Novell acting as envelopes that contain data. Net's contribution is to act as a post office.

Mr Bazzard's communications budget is still £1m a year, on top of a £6m IT budget. But with that kind of money in play, the Net system is a small investment in return for maximising market intelligence spread across a 450-strong operation.

OPEN SYSTEMS

Solutions more affordable

open systems owe more to theory than reality. In theory, an EC-endorsed international communications protocol known as Open Systems Interconnection (OSI) is the route to networking computers. In practice, there is still an annoying amount of adaptation involved in creating a trouble-free Wan.

"Computing and networking should be like Japanese hi-fi," says Mr Bowmar. "You should take the system out of the box, plug it in - and play."

Unfortunately, OSI failed to meet this simple test - we found OSI is not like that; it's very difficult to get kit from two suppliers to interconnect over the net-work.

"Our philosophy is that anything should speak to anything else, wherever the site is located."

Mr Bowmar's experience lead him to endorse a formidable mouthful of technical terms: Transport Control Protocol/Internet Protocol (TCP/IP). This communications standard grew out of the US defence community.

TCP/IP conquered the US's vast academic computer base as a convenient standard embedded in the depths of the com-

puter industry's habit of trumpeting the joys of open systems.

TCP/IP is regarded as cheaper and easier to implement than the notorious layers of regulations that constitute the OSI model.

To keep data flowing between the Lans and the Wan, Mr Bowmar called in 3Com, a networking hardware supplier. He wanted a sole outside contractor to deliver the routing and management computers that direct network traffic.

This equipment cost £500,000, and established Bill Bowmar's definition of a rapport between supplier and customer - "it's a good relationship, but we drive them hard," he says.

Sticking to one source simplified the question of protocols: in effect, Mr Bowmar defined his own standards.

Despite initiatives from central government and international bodies, users still insist on giving OSI the cold shoulder. Richard Crisp, a communications specialist at McDonnell Douglas Information Systems (MDIS), is not surprised - "TCP/IP is very much a *de facto* standard. It's extremely well-developed, it gives a fair fit in terms of connectivity."

Mr Crisp is pragmatic about the com-

puter industry's habit of trumpeting the joys of open systems.

He confirms the gap between the official term and the practice of stringing different systems together in a network - "there are degrees of openness. It is certainly getting better."

Away from the bewildering world of communications protocols and acronyms, open systems have produced one great

benefit. Standardisation has made it difficult for networking specialists to differentiate between their products.

Mr Crisp's colleague Dennis Lindsey highlights the consequences - "open systems have driven prices down," he says.

"Solutions are much more affordable. If I was buying a Wan eight years ago I'd have spent between £250,000 and £500,000. Today, you could get up to 12 remote sites on a Wan for £60,000 to £70,000."

The key to networking is to find an

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COMPUTER NETWORKING 8



Network for nuclear alerts

Cable being laid, above, with the help of a helicopter for a new development within the UK government's Radioactive Incident Monitoring Network, Rinnnet.

Key networking and electronic messaging elements are provided by BT's Global Network Services (GNS) for the £12m nuclear emergency response facility, writes Michael Wiltshire. Rinnnet gathers data on gamma radioactivity levels at 92 Met Office locations

throughout the UK to give an overall 'picture' of levels in the event of a nuclear accident, such as the Chernobyl disaster. Every hour, the main central database facility in London monitors levels around the country, passing on data for processing by the Department of the Environment. GNS is a leader in the managed data network services market, with connections to over 150 networks in more than 100 countries.

Network managers have been hoping for a standard method of controlling their distributed systems, but no single standard has yet emerged, writes GEORGE BLACK

Many network managers will be forced to choose a product in the near future without waiting to see if a clear standard becomes apparent.

Wide area and local area networks of computers combining a variety of different makes of hardware and software have been spreading at an extremely rapid rate, many of them outside the authority of network managers.

Network management rose to the top of the list of concerns of European computer systems and network users for the first time last year, according to a study by Yankee Group Europe.

There are plenty of software tools for tackling various aspects of the task, but there is still no standard approach to it as a whole.

Network managers want more than just the ability to monitor their system devices - such as hubs, bridges and routers. They want to be able to control the performance of distributed applications, deliver a high level of service to users and ensure that information is kept secure. All this has to be done while keeping costs down, which in many cases will be achieved by charging users for the network service.

Many system management functions which were carried out efficiently in the old IBM mainframe environment have yet to be worked out in the new world of distributed or client/server systems.

Any standard method of network management for these new systems must be able to support two key communications protocols, the Internet's Simple Network Management Protocol (SNMP) and the Common Management Information Protocol (CMIP). The Open Systems Interconnection standard promoted by the International Standards Organisation.

SNMP is generally preferred for

applications based on the UNIX operating system, which is used by most mid-range computers of the current generation. CMIP is favoured by users in the telecommunications industry.

manager for Europe, Mr Mark Laureys says that they still need an industry definition of a piece of code called an object request broker before the DME can be completed.

In the local area network sector, Microsoft is certain to be counted among the most important players. Its Systems Management Server (formerly code-named 'Hermes'), was previewed in May and is due to be available in late summer.

Based on Microsoft's Windows NT operating system, it will offer some essential functions of a network management system, including software distribution, network

STANDARDS DILEMMA

Difficult choices

auditing and remote support for applications users.

These were all high on the list of requirements of network managers in a preliminary study conducted by Microsoft, according to its UK business systems group marketing manager, Ms Julie Cox.

She foresees that SMS will compete to some extent with NetView and OpenView. But industry analysts expect that although Microsoft's product will be commonly adopted on local area networks it will not be generally seen as an enterprise-wide solution.

Thus IBM, Hewlett-Packard and Microsoft look likely to be the strongest forces in network management for at least the next couple of years. In that time, network management may replace the operating system as the primary battleground for leadership of the industry.



Around 23,000 visitors are expected at Networks 94, claimed to be the UK's largest business-to-business IT event. The show at the National Exhibition Centre, near Birmingham, from today, June 28 to Thursday, June 30, features products from 400 companies. The event has a four-track educational focus, plus management briefing

sessions; it also features MessageNet, the largest showcase of electronic mail in one location.

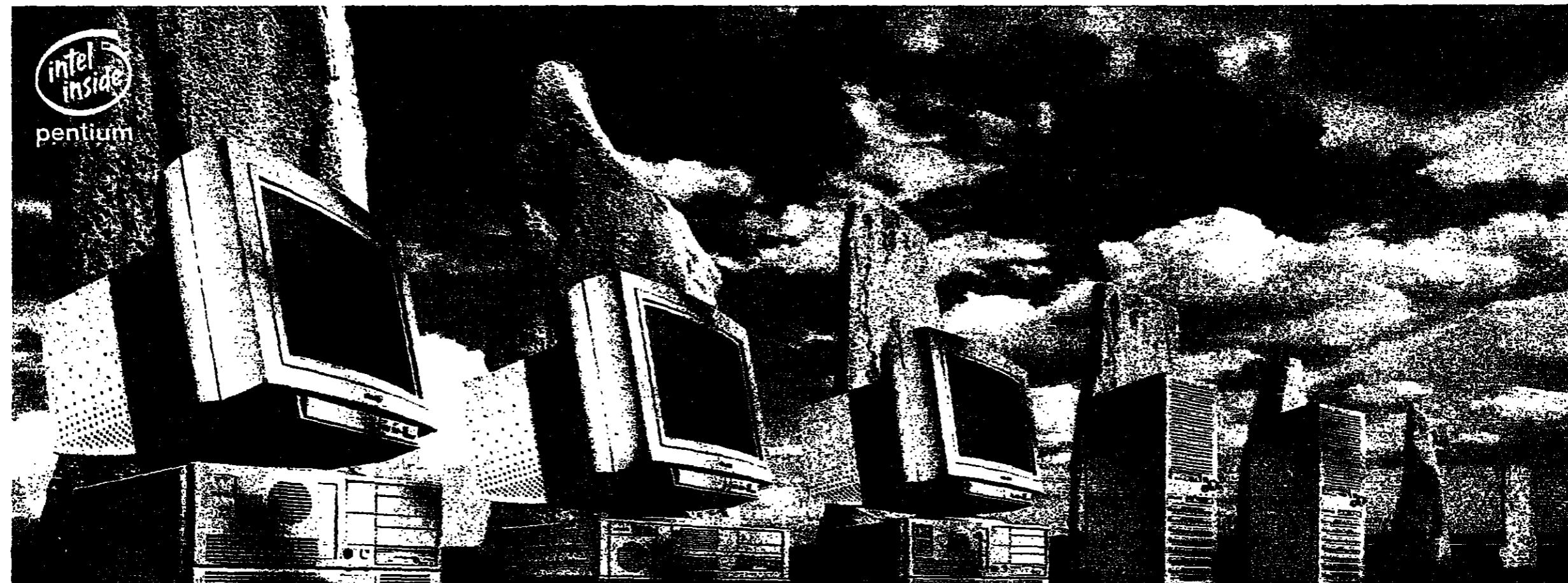
FT readers have free admission to Networks 94; please see announcement on Page Two of this survey.

■ RAIL SERVICES: with another threatened rail strike in the UK on Wednesday, Networks 94 organisers

have announced that "if visitors have already booked a rail ticket for Wednesday, the ticket can now be used for either Tuesday or Thursday, according to InterCity."

By road, the NEC is directly accessible via the M1/M6 or M40/M42 routes. The exhibition complex also has 15,000 free parking spaces.

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of mind you get from buying Olivetti. The Suprema M6-640 and M6-620 are two PCs dedicated to improving the user/machine interface. Both feature leading-edge technology like Digital Signal Processing for fax, modem and messaging and the PCI bus for lightning fast peripheral performance.

The Systema SNX 140 and 160 are the newest network servers to develop out of Olivetti's long experience in high performance networking systems. They join the LSX 5050 departmental server in the range, and feature 99.97% system availability.

The open architecture of the Systema range makes these servers a highly future-proof investment for any organization.

Pentium® power now. The Pentium® chip provides all the speed and power you need to unleash the potential of today's software programs, and makes the Olivetti range immediately and fully compatible with a wide range of different environments and operating systems.

Certified compatibility. Full compatibility with all current standards is assured through tests on

over 300 applications, and is certified by the world's ten leading software manufacturers.

Multilevel security. Olivetti desktops and servers provide maximum data security through a wide range of hardware, software and mechanical limited access systems.

25 million test hours. The quality and reliability of Olivetti's PCs are backed by two and a half million hours of tests every year, as well as by international bodies like CSA, DEMKO, DER GRÜNE PUNKT, FCC, GS, IMQ, NEMKO, ÖVE, SETI, UL, VDE and EPA.

ISO 9000: full conformity. Modulo, Suprema and Systema are designed and built to full European ISO 9000 standards - including cases and keyboards designed to the most advanced ergonomic criteria, and low flicker, low radiation monitors.

Customer care: 15,000 specialists. Choosing Olivetti means you've chosen an international network of 5500 Dealers and Systems Partners and 15,000 technical specialists for all the assistance, support and advice you need.

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